

Austria	United Kingdom	Spain	Philippines	Portugal
Belgium	United States	Switzerland	Malta	Portugal
Cyprus	Denmark	United Arab Emirates	Malta	Portugal
Egypt	Finland	United Kingdom	Malta	Portugal
Finland	France	United Kingdom	Malta	Portugal
Germany	Germany	United Kingdom	Malta	Portugal
Greece	Germany	United Kingdom	Malta	Portugal
Hong Kong	Germany	United Kingdom	Malta	Portugal
Hungary	Germany	United Kingdom	Malta	Portugal
India	Germany	United Kingdom	Malta	Portugal



EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

No.31,112 • THE FINANCIAL TIMES LIMITED 1990

Friday March 30 1990

## SPAIN

Economists say the party is over

Page 18

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### World News

#### Baghdad threatens retaliation against UK

Iraq threatened retaliation for any measures Britain might take in connection with the alleged plot to smuggle devices for triggering nuclear bombs, which were bought in the UK, out of Kuwait.

This threat went together with a vigorous official denial of "British allegations" conveyed to the UK chargé d'affaires in Baghdad, who was summoned to the Iraqi Foreign Ministry. Page 20; Back-ground, Page 5.

**Forum's hopes grow**  
Hungarian Democratic Forum's chances of leading the next government strengthened as leaders of the Smallholders Party, which holds the balance of power, appeared to move toward an electoral pact with the Forum. Page 20

**Hawke plans cabinet**  
Bob Hawke, re-elected as Australia's Labor Party Prime Minister, began planning a cabinet as the opposition Liberal-National coalition sought a new leader. Page 20; Editorial comment, Page 18

**US rejects Start ban**  
US has decided against proposing a ban on mobile land-based missiles, in forthcoming strategic arms reduction talks with the Soviet Union. Page 4

**Soviet amnesty offer**  
Soviet Defence Ministry offered an amnesty to any Lithuanian deserters who gave themselves up, but there were no signs of movement in the diplomatic deadlock between Moscow and the republic. Page 2

**Arab summit call**  
Yassir Arafat, PLO leader, called for an urgent Arab summit to discuss exodus of Soviet Jews to Israel, describing it as a "demographic time bomb."

**Abortion legalised**  
Belgium's parliament approved abortion during the first 12 weeks of pregnancy. Ireland is now the only EC member with a total ban on abortions.

**Norway PM warned**  
Christian People's Party, one of the three parties in Norway's coalition, warned Prime Minister Jan Syse it would bring down the Government if he tried to join the EC. Page 2

**Ethiopian talks fail**  
Preliminary peace talks between the Ethiopian Government and Tigray rebels broke down, a minister said.

**Gandhi setback**  
Rajiv Gandhi's Congress party suffered another setback when it lost control of parliament's upper house after losing heavily in biennial elections. Page 6

**Macao visa riot**  
Macau police fired warning shots and more than 1,000 people were arrested when illegal Chinese immigrants went to the city centre, hoping to be registered for permanent residency. Page 6

**Static weather**  
Satellite study of world temperatures over the past decade has found no evidence of the global warming trend predicted by many scientists. Page 4

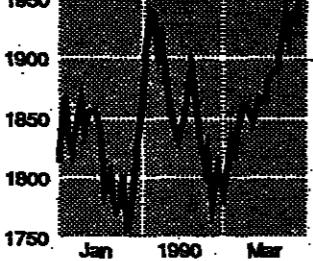
### Business Summary

#### Deutsche Bank profits reach record levels

Deutsche Bank, West Germany's largest financial institution, announced record profits for 1989 and outlined its "vision of a network of 250 branches and 4,000-5,000 employees in East Germany. Group partial operating profits rose 24.3 per cent to DM3.67bn (£2.26bn). Page 21

**MARKETS** All key Frankfurt indices hit all-time highs with the DAX rising 14.30 to 3,626.26 at midsession and the DAX closing 25.29 higher at 3,653.88.

**West Germany**  
Aktion (DAX) Index  
2000



## Civil war toll continues in Natal's valley of death

By Paul Waldmair in Henley, Natal

CLAD only in a pink dressing-gown, with her bare feet bent at impossible angles beneath her, the body of a mid-deadaged woman lies sprawled across a muddy footpath in the black township of Henley in Natal, another victim in the province's "valley of death".

Nobody could tell me the woman's name, or that of another matronly figure lying further down the path, whose gaping head would have left a temporary trail of blood through the mud. But both bodies were still warm when I reached them and bystanders said the armed mob which attacked them had only recently disappeared over

the crest of a distant hill: The murder of two unarmed and defenceless Zulu women scarcely rates a mention in the context of violence which has left hundreds dead in the black townships of South Africa's Natal province since the beginning of the year.

But their story - as told by neighbours who had hidden in the heavy undergrowth of the steep Natal hillsides - illustrates both the senselessness of the killing and the difficulty of trying to stop it.

According to Mrs Anna Maria Soobram - who says she does not know her age, adding "It could be a hundred" - two

shots felled the women outside her front door. Gazing across the vegetable patch next to her mud-walled home, she points to the bushes in which she took refuge when she heard the invaders rampaging through the neighbouring smallholdings, setting fire to more than 20 homes as they went.

On hearing that police had discovered the body of a young man further down the hill, she asks frantically for details of his clothing. Her son, she says, fled in that direction when the attack began. Altogether, 15 bodies are found in the undergrowth.

As residents slowly emerge from their hiding places, they all agree that the attacking mob were supporters of Inkatha, the Zulu organisation headed by Chief Mangosuthu Buthelezi.

Henley, they say, supports the "comrades" - the local term used to describe the more radical United Democratic Front (UDF) an affiliate of the African National Congress (ANC).

But these are merely short-hand terms to identify the two sides in Natal's continuing civil war. There may, originally, have been a genuine political dimension to the con-

flict but three years and 3,000 bodies later, revenge and simple gangsterism motivate much of the killing.

Asked why Henley was the target yesterday, Mrs Agnes Mbanwa - who lost three cattle but no family in the raid - says the residents were attacked simply because "the majority are comrades".

A few kilometres further

along the road that leads away from the provincial capital of Pietermaritzburg, small bands of Inkatha and ANC supporters, armed with spears, shields, home-made guns and more professional weapons begin to appear. We drive cautiously past them, wondering whether they formed part of the Henley raiding party.

But their numbers are small, compared with the thousands of refugees who line the roadside, waiting for transport or beginning the long hike to a local refugee centre. Babies tied to their backs and their belongings gathered in a blanket balanced on their heads, local women say they do not dare stay at home.

Henley, says Mr Nelson Mandela and Chief Buthelezi, who are due to meet for peace talks next Monday - can stop the killing.

Until then, they are not taking any chances.

## Kohl urges Britain to play full role in integrated Europe

By David Marsh and Michael Cassell in London

CHANCELLOR Helmut Kohl of West Germany last night called on Britain to play a full role in pushing forward European integration to accompany the unification of Germany.

Mr Kohl was speaking at a dinner in Cambridge, also attended by Mrs Margaret Thatcher, Britain's Prime Minister, to mark the 40th anniversary of the Anglo-German Konigswinter Conference. The ceremonial occasion was in the nature of a reconciliation, since the relationship between the two countries has been mended in recent weeks by Mrs Thatcher's surroundings on the unification of Germany.

The Chancellor's pointed reference to Mrs Thatcher's aversion to full membership of the European Monetary System was coupled with a more general suggestion that a special intergovernmental conference of the 12 European Community countries should be held at the end of this year to push forward political union. This would be in addition to the conference on European Monetary Union which is already scheduled.

Although Mrs Thatcher, predictably, did not respond to this suggestion, she adopted an unusually conciliatory attitude on a problem which has long been a bone of contention between London and Bonn: that of nuclear weapons on German territory.

Nato would be able to contemplate a significant reduction, not only in conventional forces in Europe, but in short-range nuclear weapons if the current momentum of change in east-west relations continued, she said. Her remarks marked a modification of her previous insistence that short-range nuclear weapons based in West Germany, particularly the Lance missile, must be modernised as rapidly as possible.

Mrs Thatcher said that although Nato would continue to be essential in maintaining peace and security, it should



Helmut Kohl: pressing for talks on political union

not be afraid to adjust aspects of its strategy in response to changing conditions. She emphasised that a united Germany should remain a firmly rooted within the European Community and Nato and that US and other forces should continue to be based on German soil.

Britain, she said, might be able to make some cuts in its own forces in Germany, although their presence was likely to remain significant.

Any cut in short-range nuclear weapons, however, would not remove the need to retain adequate nuclear forces both in the UK and on mainland Europe, including Germany.

Mrs Thatcher said the CSCE provided a framework for fully involving the Soviet Union and eastern Europe in the debate on Europe's future security.

Editorial comment, Page 18; Democracy blueprint, Page 20

### Italy urges faster progress to EMU

By John Wyles in Rome

MOST EC member states were ready to aim for a mid-1991 deadline for completing negotiations on steps towards Economic and Monetary Union. Mr Gianni De Michelis, Italy's Foreign Minister, said yesterday

## Nigeria adopts hard line with creditor banks

By Michael Holman, Africa Editor, in London

NIGERIA has warned that it may be unable to meet payments due on its \$3.5bn debt to the London Club of commercial banks.

The warning, delivered at a recent meeting with the banks in London by Mr Olu Falae, Nigeria's Minister of Finance, marks the opening shot of a campaign to reduce servicing commitments on the country's \$32bn external debt.

Notice that Nigeria would take a tougher stand on the issue was served on January 1 by the country's military leader, President Ibrahim Babangida, when presenting the 1990 budget.

The level of external debt service payments was "too high and unsustainable", he said, adding that Nigeria would seek long-term debt relief from creditors. "While we will not repudiate any legitimate debt, we would not at the same time live for our creditors," he added.

Mr Falae took the first step in this strategy at the meeting in London of the steering committee representing creditor banks.

The London Club debt, a combination of medium-term loans and outstanding letters of credit, was rescheduled in March last year.

However, according to an official summary of the London meeting, Mr Falae "stated that Nigeria does not force being in a position to maintain payments at contractual levels beyond the first quarter of this year."

The summary added: "The

steering committee expressed concern at this suggestion and urged the minister to reconsider."

The two sides are due to meet again to consider the banks on the state of the Nigerian economy.

In particular, the report will assess likely 1990 foreign exchange from oil sales. These account for about 85 per cent of export earnings, forecast at between \$38bn and \$40bn this year.

About half of the total external \$32bn debt is owed to the Paris Club of government creditors, and Nigeria is expected to seek a combination of debt write-off and softer terms at talks later this year.

Official projections put debt service payments at \$3.3bn this year, and at an average \$4.2bn a year for the next seven years.

If it were to service its debt at this level, Nigeria would need to run a large current account surplus and would be a net exporter of capital. Government officials argue that this is not compatible with the recovery of the country's depressed economy.

In mid-1986, Nigeria implemented a structural adjustment programme endorsed by the International Monetary Fund (IMF) and supported by the World Bank.

Officials in both institutions have privately expressed some sympathy for Nigeria's position, including the view that the commercial bank creditors may have to play a greater role in easing the country's debt burden.

## Gorbachev faces threat to oil

By Quentin Peel in Moscow

UP TO 700,000 workers in the region which produces 60 per cent of the Soviet Union's oil and gas are threatening to strike next month in the most serious industrial challenge to Mr Mikhail Gorbachev, the Soviet President, since last year's mass miners' strike.

The oil workers of Tyumen in western Siberia, are calling for an answer from the Soviet government to a 16-month strike by Sunday, or they will bring the industry to a halt. If the strike goes ahead it could prove even more devastating economically than the coal stoppage.

Details of the demands have

been published in an open letter to Mr Nikolai Ryzhkov, the Soviet Prime Minister, from the official oil and gas workers' trade union in Tyumen, a region which stretches from the Urals to the Arctic.

Already Moscow has announced concessions, including permission for local producers to sell 400,000 tonnes of oil, and 300 cubic metres of gas directly on the international market, in order to buy food supplies for the region.

But workers are also demanding a freeze on all equipment prices for oil and gas enterprises, substantial increases in capital invest-

ment, and long-promised spending on housing and social facilities, in a region which has become one of the most politically volatile in recent months. In January, the entire Communist Party leadership in Tyumen was forced to resign. If their specific demands are not met, the oil workers are calling for the right to sell up to 15 per cent of all oil and gas output wherever they like, in order to meet social needs.

The strike threat comes just after disastrous figures were released on the performance of the Soviet economy in the first two months of the year, including

Continued on Page 20

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## EUROPEAN NEWS

## Soviet military fights to defend its Baltic strongholds

Mark Nicholson explains the strategic significance of the independence-minded republics

**A**LMOST the whole of Lithuania, with the exception of big towns and certain main roads, is out of bounds to foreigners for reasons of military security.

Most of Estonia and Latvia, Lithuania's similarly independence-minded Baltic neighbours are also off limits for the same reason.

It is a distinction shared by only a few regions of the vast Soviet Union and is a clear indication of the Baltic region's vital military importance to Moscow.

The implications of the Baltic states' independence drive are therefore of the utmost concern to Soviet military commanders. Any outcome which would require a change in the footing of Soviet forces on Baltic soil would have potentially immense strategic repercussions.

Lithuanian leaders are well aware of Moscow's concern and have stressed that whatever form independence takes, it will not challenge what they call legitimate Soviet defence interests.

The three Baltic states dominate as they are safeguard the Soviet Baltic seaboard, and their ports have traditionally serviced military units in Poland and East Germany. They are believed also to house important submarine bases.

The only Baltic ports outside the

THE SOVIET Defence Ministry yesterday offered an amnesty to any Lithuanian deserters who turn themselves in, but there were no signs of movement in the diplomatic deadlock between Moscow and the breakaway republic.

However, a fresh Baltic challenge to President Mikhail Gorbachev appeared likely as a hastily convened meeting of the newly-elected Estonian parliament discussed how to take its next step towards independence. Pro-independence deputies, who make up almost half the 104-seat parliament, have said they will seek to establish an independent state, but say

they do not intend to emulate Lithuania in immediately making an outright declaration of independence.

However, no clear decision on how the republic's new leaders would proceed had emerged from a confused and heated session by late last night. Deputies representing the republic's significant Russian-speaking minority have been mounting strong opposition to an Estonian breakaway in any form.

Parliamentary spokesmen in Lithuania, meanwhile, dismissed the amnesty for deserters as "irrelevant". Official Soviet estimates put the number hiding in the republic at 250.

rights of access and all listening posts exactly as they are.

Moreover, events in Eastern Europe suggest that commanders may even insist that the interests of Soviet defence will mean eventually augmenting the Soviet military presence in the Baltic states.

The withdrawal of Soviet troops from Poland and East Germany would leave the Baltic as a crucial military buffer zone within Soviet borders. Analysts also suggest that the Soviet Union's newly proclaimed "defensive doctrine" which might entail creating a forces-free zone on Soviet soil, would be more likely to be formed inland in the western Ukraine or Belarus than in the Baltics.

Defence experts agree that Moscow's military commanders will insist that safeguarding these interests demands leaving all bases, all

soured considerably by this week's paratroop seizures of buildings and deserters - makes it questionable whether they would consider it acceptable to leave force strengths as they are, let alone add to them.

Moreover, none of the three republics is likely to accept a status whereby the Soviet Union conducts its foreign and foreign policies and would prefer instead to set up its own forces. Such a course looks set to provoke a fierce clash with Moscow.

Lithuania's first steps towards taking even internal security into its own hands by forming civil defence units swiftly prompted military wrath in Moscow and decrees from President Mikhail Gorbachev outlawing the bodies.

Military leaders have also been incensed by Lithuania's willingness to

receive and hide Red Army deserters. They see this as encouraging a rise in the number of runaways (of all nationalities) which has already reached alarming proportions in the 3.8m-strong army, about 60 per cent of which consists of two-year conscripts.

There is no question that the rise in nationalism, Baltic or otherwise, has catalysed desertion from the army as disillusioned recruits feel they can no longer justify wearing the uniform of what they increasingly view as an imperial power.

One long-term strategic effect of the Baltic independence drive, therefore, will be to accentuate this resistance to serve for the Soviet Union. By so doing it might also strengthen the hand of a growing civilian lobby for the Soviet Union to solve the problem by doing away with the presently troublesome conscript army in favour of a leaner but fully professional military.

The new mood began to emerge on Wednesday, five months after last October's general election first soured the political atmosphere in Madrid, when the Finance Minister, Mr Carlos Solchaga, told parliament he wanted to put together a framework in which political parties could work together. He said he wanted a comprehensive reform of personal and corporate taxes and promised to try to meet longstanding union demands on social spending if they moderated high wage demands.

Employers and opposition leaders reacted cautiously but sympathetically to Mr Solchaga's offer. The Prime Minister, concerned that rising inflation and a rocketing trade deficit is hurting the country's competitiveness, may try to use a motion of confidence debate next Thursday to develop the consensus theme.

The Government has already gone a long way this year to repairing its very poor relations with the main trade unions by meeting demands for pension and minimum

wage increases, but that has not stopped wage agreements settling so far this year at more than 8 per cent.

Inflation is running at more than 7 per cent, almost two points higher than official predictions. A return to consensus with the unions would mark a complete turnaround in Government thinking. After a general strike in December 1988, Mr Gonzalez broke off most formal links with union leaders. The healing process has gathered pace this week with Government agreement to take the unions into its confidence on the final drafting of a contentious reform of the educational system.

Mr Gonzalez has, in the past few weeks, been able to demonstrate forcefully that the Socialists remain the dominant force on the Spanish left. A recent party study on streamlining democratic socialism, the Programme 2000, has become required reading among eastern European intellectuals and leaders trying to modernise their own battered economic systems.

Last week, Mr Gonzalez scored a major triumph over the IU by persuading the Italian communist leader, Mr Achille Occhetto, to be his guest at the launch of a new socialist magazine for Europe, *The Future of Socialism*.

An increasingly isolated Mr Anguita, whose IU won more than half a million protest votes from the socialists last October, has now promised to make an "important" announcement during next Thursday's confidence debate. The Siesta after the Fiesta, the economy slows; Page 18

## Bonn seeks shorter national service

By David Goodhart in Bonn

A FURTHER reduction in national service from 15 to 12 months and a reduction in the size of the standing army below 400,000 (from the current official figure of 495,000), was yesterday suggested by Mr Gerhard Stoltenberg, the West German Defence Minister, if the conventional arms negotiations in Vienna reach a successful conclusion.

Mr Volker Ruehe, general secretary of the Christian Democrats, went even further and speculated that a joint German

army could have as few as 400,000 men - compared with the current combined force of 600,000.

Mr Ruehe also cast further doubt on whether the West Germans would sign-up to the production stage of the three-nation European Fighter Aircraft, currently in its development stage, arguing that production would depend on progress in international disarmament.

The centre-right coalition in Bonn is keen not to leave all

the disarmament rhetoric to the Social Democrats who have recently proposed that the standing army be cut in half and that DM5bn (\$2.92bn) be cut out of the DM54bn defence budget at once.

• West Germany's controversial gene technology law was yesterday passed by the Bundestag in the face of resistance from the Social Democrats and Greens who fear that the law provides insufficient protection from the risks of gene

## Cognac bridles at an advertising ban

MAKERS OF FRANCE'S

biggest-selling spirit were up in arms yesterday over the Government on drinking and smoking, is due to be debated by parliament next month.

The brandy earned FFr15.2bn (\$2.83bn) in 1988 compared to the FFr14.3bn (\$2.55bn) from sales of Airbus, in which France is a principal partner.

Ninety-three per cent of all Cognac goes abroad to North America, Asia and Britain.

Raised in the stony, cafe-autumn coloured soils of the Charente region of south-western France, Cognac is a vital

source of revenue for a region otherwise lacking industry. About 45,000 people worked making and bottling Cognac, with another 250,000 indirectly dependent on the industry.

The town of Cognac, its stone walls blackened by a distinctive lichen that thrives on evaporating alcohol, is festooned with placards advertising the famous brands.

Locals are convinced of Cognac's health-giving qualities. "In the Charente region we have the highest proportion of centenarians in the country," Mr Faure said.

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## Spain seeks new consensus to prevent recession

By Peter Bruce in Madrid

THE SPANISH GOVERNMENT,

opposition and trade unions, in a sudden rush of rare goodwill,

have begun this week to look for ways to build a consensus on economic policy in order to prevent the country sliding into recession.

Even the fundamentalist leader of the communist-led Izquierda Unida, Mr Julio Anguita, has begun to talk of the need to move closer to the governing Socialist Party, in what appears to be an important political advance for Prime Minister Felipe Gonzalez.

The new mood began to emerge on Wednesday, five months after last October's general election first soured the political atmosphere in Madrid, when the Finance Minister, Mr Carlos Solchaga, told parliament he wanted to put together a framework in which political parties could work together.

Employers and opposition leaders reacted cautiously but sympathetically to Mr Solchaga's offer. The Prime Minister, concerned that rising inflation and a rocketing trade deficit is hurting the country's competitiveness, may try to use a motion of confidence debate next Thursday to develop the consensus theme.

The Government has already gone a long way this year to repairing its very poor relations with the main trade unions by meeting demands for pension and minimum

wage increases, but that has not stopped wage agreements settling so far this year at more than 8 per cent.

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The healing process has gathered pace this week with the final drafting of a contentious reform of the educational system.

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## Commission plan to recruit more Britons

By Tim Dickson in Brussels

**IMPORTANT PLANS** to try to boost the recruitment of British civil servants to the European Commission are being finalised in Brussels.

The move, which include changing the content of examination papers and launching a special "missionary" programme to spread the Brussels word in the UK, follows growing concern in London that Britain is under-represented, especially in the lower echelons of the Community's main political institution.

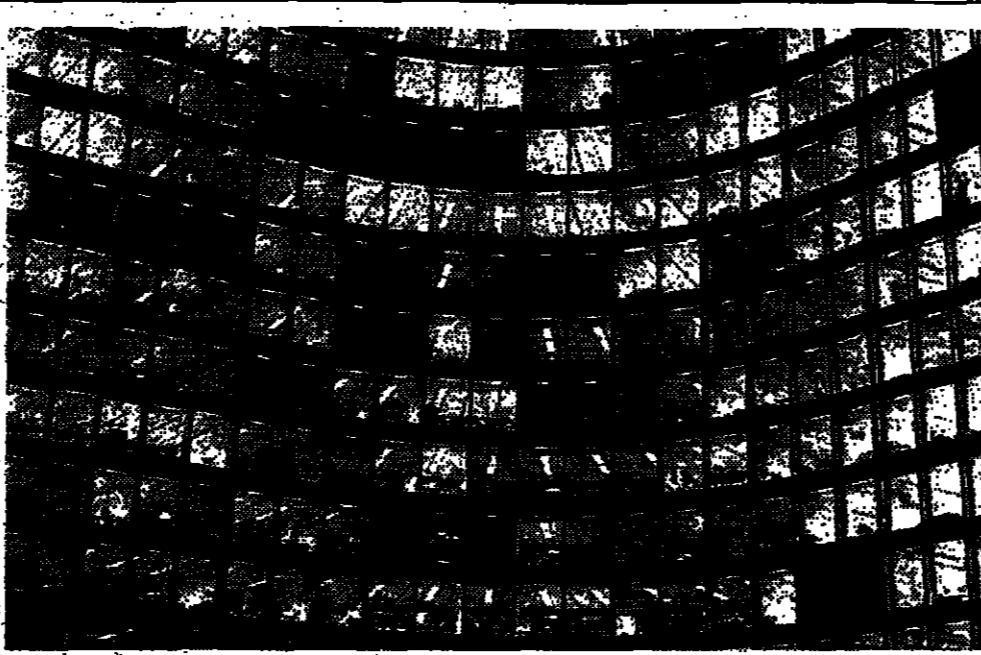
EC civil servants are meant strictly speaking to swear allegiance when they join the Commission, but member states tend to use their own nationals as a "catalyst" for at least explaining, if not promoting, their point of view in the important process of policy formulation.

UK attitudes have come under fire this year in the tough and highly nationalistic

negotiations over how to fill vacancies created by the departure of the top Europeans known as directors general. Established British officials have been deeply unhappy at the way in which the UK appears to "parachute in" outside candidates, rather than supporting its own nationals already working for the Commission.

It is widely acknowledged, however, that the real problem lies at the initial recruitment stage, the so-called A8 and A7 grades where Britain has long been under-represented.

Responding to suggestions from Mr Francis Maude, the junior Foreign Office Minister, Mr Antonio Cardoso e Cunha, the EC's Commissioner in charge of personnel, is understood to have agreed that the entrance examination for the Commission, currently well suited to those with specialist skills, should be altered to



Too few Britons behind these windows in the Berlaymont

reflect better the British "generalist" tradition.

In a letter to Mr Maude, Mr Cardoso says that measures are also being taken to increase awareness in Britain of the career opportunities inside the EC executive and given to sending young British

officials on speaking engagements to "sell" this message to potential recruits.

In another important development yesterday Britain's Higher Education Minister, Mr Robert Jackson, announced a substantial increase in the number of postgraduate bursaries for UK students at the Col-

lege of Europe in Bruges. The number offered for 1990-91 will be increased five times to 21 and will go up to 30 the following year.

A large proportion of Bruges alumni use their qualifications in administrative, economic and legal studies to get jobs in the European Commission.

## Doubt over direction of Turkish economic policy

By Jim Bodenham in Ankara

TURKEY'S Prime Minister, Mr Yildirim Akbulut, yesterday appointed Mr Adnan Kahveci as Finance and Customs Minister, following the resignation of a stormy cabinet meeting on Wednesday night of Mr Ekrem Pakdemirli.

The likely effect of Mr Kahveci's appointment on economic policy was uncertain yesterday. He was a State Minister and one might think that, with the drop in oil, he would have been appointed to the Ministry of Finance.

He formulated the rapid growth policies pursued by the ruling Motherland Party (ANAP) in the mid-1980s. These carry-through from inflated spending during an election year in 1987 is partly blamed for the country's present high inflation rate.

Mr Pakdemirli is reported to have resigned in frustration over divisions in the cabinet on the implementation of austerity measures. A reshuffle of a cabinet top-heavy with State Ministers without portfolios had been anticipated anyway for some time. But other disaffected ministers could be on the brink of resigning, according to press reports.

Popular discontent with high inflation showed itself in support for ANAP of only 7.9 per cent in an opinion poll published yesterday in the daily newspaper *Tercuman*. The main opposition Social Demo-

## Italian bank reform clears major hurdle

By Halg Simonian in Milan

THE REFORM of Italy's huge state-owned banking sector passed one of its most important legislative hurdles yesterday with the approval by the Chamber of Deputies of the so-called Amato Law.

The legislation, which will now return to the Senate for final consideration in its amended form, will allow Italy's big public-sector banks to change their status to limited companies, thereby enabling them to issue shares on the stock exchange and bring in outside capital.

While the Italian authorities intend to retain majority control over the institutions concerned, the change will allow the banks to boost their capital ratios. This need is felt most acutely by big southern banks like Banca di Napoli and Banco di Sicilia.

Mr Marcello Tucci, the managing director of Banca di Napoli, a large state bank with substantial capital requirements, described the decision as "an important step which will help the development of the Italian financial market".

"There will be a lot of banks which will now turn to the stock market," he said, "especially in view of the strong foreign interest in Italian stocks."

## French inflation rate falls to 3.4% during February

By William Dawkins in Paris

FRANCE'S INFLATION rate slowed slightly in February to an annualised rate of 3.4 per cent, down from last year's 3.6 per cent.

The monthly rate of price increases slackened to 0.2 per cent, compared to January's 0.3 per cent, mainly because of cheaper oil and oil products, said Insee, the national statistics institute. Among the main industrialised nations only Japan had a lower inflation rate over the past six

months, said Finance Ministry officials.

Food price increases, the big feature in last year's inflation, were unchanged at 0.3 per cent, while manufactured goods rose by 0.1 per cent, also the same as in January. Falling oil prices fed through to a 7.3 per cent drop in fuel oil prices, and held back petrol price increases to 0.8 per cent. Car prices rose by 0.3 per cent on average.

## Rocard calls crisis meeting to combat upsurge of racism

LEADERS OF France's main political parties will be pressed at a meeting called by Mr Michel Rocard, the Prime Minister, next Tuesday to support the adoption of measures to combat racism in France.

The move has been prompted by a recent series of fatal racial attacks, and by other indications that racist and racially-discriminatory feelings are more widespread in France today than most people had realised.

The Prime Minister's initiative also coincides with the bringing of a criminal case against Mr Jean-Marie Le Pen, leader of the extreme right-wing National Front (who has not been invited to the meeting). He is charged with the offence of racially-harassed abuse of a government minister.

Mr Rocard aims to secure an all-party consensus to tighten the prevention and repression of racial discrimination.

The Government intends to rely for prevention mainly on education, training and information, and for repression on higher penalties for racially offensive journalism and greater publicity for judicial convictions of racial discrimination.

But in a deliberate counter-point to Tuesday's meeting, conservative opposition leaders are holding their own round-table this weekend to draw up a very different agenda of immigration issues.

They are expected to demand tighter curbs on primary immigration, more stringent limitations on the rights of settled immigrants to bring in their families, and stricter restrictions on foreigners obtaining French nationality.

In short they will be seeking to appeal to their electorate with implied accusations that ethnic problems in France are mainly due to the laxity of gov-

ernment immigration policy. Racial discrimination has become an increasingly difficult problem since the end of the Algerian war in 1962, but it hit the headlines in a big way two years ago.

In the first round of the presidential election, Mr Le Pen shocked France by winning more than 14 per cent of the vote. In the subsequent general election, the respectable political parties heaved a collective sigh of relief when the

A series of racial killings have prompted action by the French premier, writes Ian Davidson

National Front vote fell back below 10 per cent again, and the party does not now have a single member in the National Assembly.

But in the European Parliament election last June, the Front's score rose again to nearly 12 per cent, and it has become increasingly clear that there is in France a hard-core of voters who are attracted by Mr Le Pen's anti-immigrant (and anti-European) rhetoric.

They seem regularly to constitute 10-12 per cent of the national electorate, and much more in racially sensitive regions like Marseilles.

A report prepared for the Prime Minister's office claims to have found no manifest upward trend in physical racial attacks, which have tended to oscillate between 43 and 70 a year since 1982. On the other hand, it has detected a steep increase in verbal threats, such as tracts or graffiti, as well as a widespread expression of anti-immigrant feelings.

The primary targets for racial discrimination are overwhelmingly Moslems of Magh

reb origin. "A soft anti-Maghreb racism spreads everywhere like a black tide," according to the report, "in all parts of social life and all points of the territory, including those where the Maghreb community is absent, that is to say, where there are no problems of co-habitation or proximity."

An opinion survey carried out for the report showed that 76 per cent of Frenchmen believe there are too many Arabs in France, and 71 per cent that there are too many Moslems. A much smaller proportion (46 per cent) believe there are too many blacks. The survey also found that 90 per cent think racism is very or fairly widespread in France, and 39 per cent admit to feeling some antipathy for people from the Maghreb.

Moreover, 64 per cent think immigrant workers are well treated in France, and 59 per cent that they are a burden on the economy; it is not surprising that 47 per cent believe that an immigrant who loses his job should be sent home.

Another survey carried out for the conservative newspaper *Le Figaro* found that 31 per cent of Frenchmen agree with the National Front on immigration issues, though 81 per cent think it a racist party, and 72 per cent that it is dangerous for democracy.

But the key to the quandary of the conservative parties is the evidence in the *Figaro* survey that conservative voters are ambivalent about Mr Le Pen and his anti-immigrant platform. Only 54 per cent of Gaullist voters claim they would never vote for the Front, 35 per cent would be prepared to do electoral deals with it, and 39 per cent believe the conservative parties should form an alliance with it in order to beat the left in an election.

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Notice is hereby given that on 9 March 1990 the Directors of AECL Limited declared a dividend at the rate of 5.5 per cent per annum for the six months ending 15 June 1990 payable on that date to holders of preference shares registered in the books of the Company at the close of business on 20 April 1990.

The dividend is declared in United Kingdom currency and cheques in payment will be posted from the office of the transfer secretaries in South Africa and the United Kingdom on 15 June 1990.

Dividends payable from Johannesburg will be paid in South African currency at the rate of exchange ruling on 14 May 1990.

In respect of shareholders whose addresses in the share register are outside the Republic of South Africa, the dividend is subject to the deduction of non-resident shareholders' tax in terms of South African law.

Dividends payable from the United Kingdom office will be subject to such tax deductions as are prescribed by United Kingdom legislation unless a certificate exempting the shareholder concerned from such tax deduction is received before the closing of the registers.

Any change of address or dividend instruction must be received before the closing of the registers.

The transfer books and registers of members in Johannesburg and the United Kingdom will be closed from 21 April 1990 to 4 May 1990, both days inclusive.

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M J F POTGIETER  
Secretary

30 March 1990

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## WORLD TRADE NEWS

## Brussels attacks 'narrow' Gatt dumping ruling

By David Buchan in Brussels

THE European Commission yesterday hit back at what it called the "extremely narrow" interpretation of international trade rules that has led a Gatt panel to rule against the EC's imposition of anti-dumping duties on certain EC-assembled products.

But Brussels gave no sign of how it would react to the panel's ruling against the EC's three-year-old measure which was designed to stop companies getting around dumping duties on complete products exported to the EC by simply shipping the parts to Europe and putting them together in "screwdriver" plants. The ruling will be presented to the full Gatt Council next Tuesday.

"All options are being reviewed", said one official, "ranging from total rejection (of the ruling) to total acceptance, with a middle option of revising our legislation, now or at the end of the Uruguay Round." The EC has urged its partners in the Uruguay Round to join it in writing specific anti-circumvention clauses into the Gatt anti-dumping code.

The likelihood that Brussels will steer this middle course is increased by the fact that the Commission recently proposed that Gatt participants should take rulings more seriously, and by the value which it has placed on its "screwdriver" law. "The circumvention of

## UK council urges end to quotas on textiles

By Peter Montagnon; World Trade Editor

ANTI-DUMPING duties continues to give the Community cause for considerable concern," the Commission said in a statement, "because it is considered essential that the Community's trade protection measures in general and anti-dumping duties in particular are effective instruments of trade policy."

EC officials said it was absurd for the Gatt panel to regard "screwdriver" duties as internal taxes - which were discriminatory and therefore illegal under Gatt - simply because they were not collected at EC borders.

European sub-contractors should gear themselves up to work for the increasing number of Japanese manufacturers in Europe before the latter bring in their own component suppliers, a Brussels Commission warned yesterday.

Mr Antonio Cardoso e Cunha, the Commissioner responsible for small business, announced he will bring together representatives of the 400 Japanese manufacturing companies based in Europe and of the EC's 100bn (£74bn) a year subcontracting industry at a conference in Brussels on June 21-22.

**Conference Coordinators:** Business Briefings, 565 Fulham Road, London SW6 1ES, Fax 0181 094; France Pacific Consultants, 3 rue Friant, 75014 Paris, Fax (1)45 39 14 08.

## US still committed to December deadline

By Peter Montagnon

THE Bush Administration still regards this December's ministerial meeting in Brussels as a deadline for completing the Uruguay Round despite a proposal by the US Trade Act that would allow it to seek an extension of its negotiating authority from Congress.

Responding to suggestions that the round could drag on because the December deadline was not as urgent as originally thought, senior US trade officials said it was legally possible for the Administration to

seek a 2½ year extension of its negotiating authority. This runs out on March 1 next year.

But they said there was a strong risk Congress would reject such a request given public scepticism in the US about the usefulness of the round as a means of resolving the country's trade problems.

Requests for an extension would not be a practical option, especially if it followed a failure by the December Ministerial meeting to achieve any final result.

The consumer lobby was not as well-resourced or wealthy as industry. "In the whole field of trade policy, it was difficult to get the consumer interested in the agenda."

Although the situation was improving, it was very difficult to get European Community officials to talk to consumer organisations, the NCC argued.

The UK consumers council argued that unfair trade could lead to a loss of jobs, she added, but it was important that the public was also made aware of the hidden cost of protection.

## OECD puts farm protection costs at \$72bn

By Peter Norman, Economics Correspondent

PROTECTING agriculture causes an annual income loss in the main industrial countries equal to the combined gross domestic products of Ireland and New Zealand, according to a study from the Organisation for Economic Co-operation and Development.

The Paris-based agency said agricultural support in OECD countries has distorted the allocation of resources and acted as an export tax on non-food industries and services in its member countries.

Using a new econometric model, called Walras, the OECD calculated that agricultural support in its six main agricultural trading regions costs around \$72bn a year in lost welfare at 1988 prices and exchange rates. The six countries or regions were Australia, Canada, the EC, Japan, New Zealand and the US.

The OECD's latest review of agricultural protection comes at an important time in the Uruguay round of multilateral trade negotiations, due to be concluded by the end of this year.

Liberalising agricultural trade is an important part of the round, but there has been little recent movement in the positions of the European Community, the US and Japan.

The OECD made clear that agricultural protectionism has increased while the round has been in progress. Agriculture and food processing account for only about 6 per cent of total OECD output, but farm protectionism is cutting household real incomes throughout

the industrial world by almost 1 per cent, it said.

The OECD said the gain in household real income from the elimination of all agricultural support policies would range from 2.7 per cent a year in New Zealand to 0.3 per cent in the US, Japan and the EC.

The EC would gain 1.1 per cent and 1.4 per cent respectively.

It added that the estimated \$72bn of welfare loss from farm policies underestimated the potential impact of liberalisation.

Japan's farm output would fall by 24 per cent and that of the EC by nearly 19 per cent. Canada, long regarded as one of the world's natural suppliers of agricultural products, would see farm output drop by nearly 17 per cent while US farm output would fall 7 per cent.

Western shipbuilding nations and their South Korean

counterparts have made significant progress towards agreeing rules to curb state subsidies and other barriers to free competition, William Dawkins reported from Paris.

A two-day meeting at the OECD in Paris found "extensive common ground on the major elements of an accord" further to regulate government grants, cheap loans, assistance for research and development and other forms of industrial support for the shipbuilding industry, said officials. But "further work remains to be done," said the OECD.

**Modelling the Effects of Agricultural Policies, OECD Economic Studies No. 13, 2 rue André-Pascal, 75775 Paris Cedex 16. FF 110.**

## Reshaped Gatt looms out of Uruguay fog

Peter Montagnon looks at moves to create a formal international trade organisation

WHEN the Uruguay Round of multilateral trade negotiations was first launched in 1986, few people were concerned with the detail of how the world trading system would look when it ended. So dire were the protectionist dangers then prevailing that it seemed a big enough task simply to keep the show on the road for the four solid years of talk prescribed in the negotiating mandate.

AKT described the report, in which the NCC stressed the cost to consumers of protecting the textile industry, as "badly-researched, ill-informed and irresponsible."

Rejecting the criticism, Ms Diana Whitworth of the NCC said consumer interests had been ignored in trade policy matters for too long.

With its report, alongside a similar one on footwear also published yesterday, the NCC was trying to redress the balance.

The consumer lobby was not as well-resourced or wealthy as industry. "In the whole field of trade policy, it was difficult to get the consumer interested in the agenda."

Although the situation was improving, it was very difficult to get European Community officials to talk to consumer organisations, the NCC argued.

Twice already this year, Mr Renato Ruggiero, Italy's Trade Minister, has suggested that a successful round would require the Gatt to be re-established as a fully fledged international trade organisation.

Somewhat embarrassingly

after over 40 years of existence, the Gatt remains a provisional agreement and not an organisation.

It is shocking to get into a

conference room like this and

not plucked entirely out of thin air.

Privately, European trade officials say they are now starting

behind the scenes to consider

the institutional consequences

when the Uruguay Round is over it will have to administer some dozen separate legal arrangements as well as cope with an expanding membership.

Underlying Mr Ruggiero's proposal is a fear that the present Gatt structure could not cope with the additional task of policing new rules on issues like trade in services, intellectual property and investment, all of which may be agreed in the Uruguay Round.

"The evolution," he says, "of the Gatt system into an international trade organisation and a real mechanism for dispute settlement are to my mind the essential elements of the Gatt (of the round itself).

These are still controversial with his European colleagues, however. Some say they prefer to concentrate on finishing the round itself without being distracted by new addition to the agenda.

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## OVERSEAS NEWS

**Mandela to hold peace talks with Buthelezi**

By Patti Waldmeir in Pietermaritzburg

SOUTH AFRICA'S two most powerful black leaders, Mr Nelson Mandela of the African National Congress (ANC) and Zulu chief, Mr Mangosuthu Buthelezi, are to meet on Monday for peace talks aimed at halting fighting in Natal province which has left at least 36 people dead since last Sunday.

The violence in Natal has claimed more than 2,000 lives since 1987.

Violence continued yesterday in black townships just outside the provincial capital of Pietermaritzburg, with at least 15 people killed in clashes between rival black factions. Residents in Henley township, where nearly all of the 15 died, said their homes had been attacked by supporters of the Zulu Inkatha movement headed by Chief Buthelezi.

The past few days have seen some of the worst fighting since clashes began three years ago between Inkatha and groups allied to the ANC.

"Surely we have reached the stage where the elimination of violence can and must be put above party political vested interests," Mr Buthelezi said in the KwaZulu homeland capital, Ulundi.

The two sides have been trying to agree a date and venue for such a meeting for several weeks, with Chief Buthelezi insisting the talks be held at Ulundi.

It was understood yesterday that the meeting would in fact take place at Taylor's Hall, near Pietermaritzburg.

Community workers believe that the intervention of the two leaders, who have not met since before Mr Mandela was jailed in 1962, will be an important step towards defusing tension.

However, they believe the loyalties of the various factions to either of the two leaders are weak, and even a ceasefire agreement from the top might well not be enough to alter the culture of violence which has grown since 1986.

In Cape Town, the Government warned it would quell any township unrest and was determined to press ahead with its reform programme to give voteless blacks political rights and end apartheid racial segregation.

"The Government is determined and will employ all the means at its disposal to maintain law and order," Mr Gerrit Viljoen, Constitutional Development Minister, said.

He hinted that the Government planned to continue the series of sweeping reforms that have removed restrictions on black political activity, but said a commitment to peace by black leaders was "equally essential" before they would be allowed to negotiate with Pretoria on ending apartheid.

Mr Viljoen also announced a team of nine government ministers who will hold talks with ANC officials in Cape Town on April 11.

It will be the government's first formal meeting with its arch foe and is aimed at preparing for full political negotiations.

**Angolan air crash**

An Angolan airliner crashed on Tuesday in central Angola, killing all 25 people on board, the official Angolan news agency, Angop, said yesterday. Reuters reported from Lisbon.

An Angop monitor in Lisbon said the Spanish-built CASA aircraft of Angola's national airline, Taaag, was heading for Huambo when it crashed about 20 miles from the city of Cuito.

**US hi-tech companies played leading role in Iraqi 'sting'**

By Alan Friedman in New York

THE 18-month undercover Anglo-American investigation which led to this week's foiling of Iraq's attempt to smuggle nuclear detonators from Heathrow Airport was successful thanks in large part to the co-operation of two US high-technology companies.

These are CSI Technologies, a California company that assembled the detonators and EG&G, a Massachusetts defence contractor with long-standing ties to the US Government. The US-UK "sting" operation began 18 months ago when Euromac, a company in Thames Ditton in Surrey, made initial contact with CSI Technologies.

Two of the persons arrested at

Heathrow on Wednesday are associated with Euromac. They are Mr Ali Ashour Daghir, a Euromac director with Anglo-Iraqi nationality, and Ms Jeanine Speckman, an aide to Mr Daghir. According to a UK official, Euromac was seeking to acquire capacitors, the device which holds the electrical charge that triggers a nuclear explosion.

CSI was immediately suspicious, apparently because the specifications given by Euromac suggested that the only application would have been to help detonate a nuclear warhead. The export of such devices, which are used in the US Midgetman nuclear warhead, requires State Department approval as it is on a

list of sensitive munitions and related equipment.

Mr Jerold Kowalsky, the president of CSI, yesterday became an immediate hero in the Iraqi case when it was revealed that he had co-operated with the US Customs Service and other US officials by pretending to go along with the Iraqi request.

The other hero was Mr Daniel Supnick, an undercover agent for the Customs Service who posed as export director for CSI in meetings with Mr Daghir. While the Customs Service and CSI co-operated with the Iraqis, a production and reporting team from NBC News was allowed to film the preparation of the devices, their loading on a TWA flight from

Los Angeles to London on March 19 (in a wooden crate with false markings), the shipment's arrival in London and the movements of Mr Daghir and his associates at a house in Thames Ditton. Footage was broadcast by NBC on Wednesday.

Meanwhile, in Massachusetts, Mr Donald Kerr, president of EG&G, a company that manufactures detonators, known as krytrons, received a US Government request to produce 41 fake krytrons that were eventually substituted in London for the real ones shipped by CSI.

E G & G, 1989 sales, is experienced in nuclear facilities and has in the past supplied US government agencies.

Mr Gary Milhollin, a missile expert who has served as a consultant to the US Government, said yesterday it appears the Iraqis were seeking more than just the detonators. "It looks as though they were trying to buy the complete firing set for a thermonuclear device." It was not possible to reach Euromac yesterday, but it has been learned that the company, along with its Italian affiliate in Monza, near Milan, has been under surveillance by Western intelligence.

The name of Euromac first surfaced last autumn when it emerged that the Atlanta, Georgia branch of Italy's Banca Nazionale del Lavoro (BNL), had committed \$30m of unauthorised loans to Iraq. Up to \$1bn of BNL funds which helped Baghdad to buy militarily useful technology for its missile and chemical weapons programmes.

Euromac was said to have been among the recipients of BNL money, a charge the Italian affiliate steadfastly denied.

Officials also believe that Euromac or its directors have had dealings with Iraqi-controlled companies in Britain that are involved in Baghdad's military procurement effort. It is not known whether the Technology and Development Group (TDG), an Iraqi-controlled UK company that received BNL money, was in touch with Euromac.

**British 'business as usual'**

By Michael Skapinker

BRITISH companies with interests in Iraq insisted yesterday that it was business as usual after the second blow to UK-Iraq relations this month.

Northern Engineering Industries, the Newcastle-based company owned by Rolls-Royce, said it saw no threat to its work in Iraq. The company has a £75m contract to supply and install four 350MW turbine generators for an oil-fired power station at Al-Shemal, 250 miles north of Baghdad. Only

about 10 of its employees are currently working in Iraq. Work on site is due to begin later this year and NEI said it saw no reason why the work should not go ahead.

A spokesman for Shell, which has a small office in Baghdad, said that "obviously we are very mindful of the overall political situation and we are monitoring it carefully."

A senior executive with a leading consulting engineering firm said that "when these political differences have arisen in the past... the people we deal with there seem to have the ability to separate commercial reality from political reality."

Up to £450m last year. They were dominated by industrial and electrical machinery, scientific instruments and power generating equipment. Britain also exported £44m of pharmaceutical and medical goods to Iraq.

**Gandhi loses upper house veto**

By K.K. Sharma in New Delhi

MR Rajiv Gandhi's Congress party yesterday suffered yet another setback when it lost control of the Rajya Sabha (Senate) of India's upper house of parliament after losing heavily in elections.

Of the 70 seats that were contested, Congress held 44 but lost the rest to the ruling Janata Dal and its ally, the Hindu fundamentalist Bharatiya Janata Party (BJP) and other supporters of the national coalition.

Although Congress, as in the Lok Sabha (lower house of parliament) is the largest single party in the Rajya Sabha, it is

now in a minority with 111 seats in the 244-member house. The results reflected the outcome of recent elections to the state legislatures since one-third of the members of the Rajya Sabha retire every two years and the state legislatures become the electoral college for election of their successors.

Congress lost the key seats of the Hindi-speaking belt in northern India and the BJP in southern India in the post-elections. Consequently, its candidate fared badly in yesterday's biennial elections to the Rajya Sabha. This means that

the ruling National Front, with its allies like the BJP and the Marxists, has a clear path to pass legislation, apart from constitutional amendments which require a two-thirds majority.

Efforts to find a solution to the Punjab question will become difficult with the withdrawal of support from the Government of the main Sikh party led by Mr Simranjit Singh Mann.

Mr Mann said his withdrawal of support was in retaliation for the government's decision to postpone elections to the Punjab legislature.

**Bribe charges over Indian Airbus deal**

By K.K. Sharma in New Delhi

INDIA'S Central Bureau of Investigation yesterday filed preliminary charges of bribery and cheating in connection with a Re250m (£214m) deal for the purchase of 31 Airbus A-320 aircraft in 1985 for Indian Airlines, the government-owned domestic carrier.

The CBI charge-sheet named four former officials of the state-owned airline, Indian Airlines and the Ministry of Civil Aviation as the accused and said other public servants, a team which would include politicians in office at the time were involved.

Also mentioned are unnamed officials of Airbus Industrie of France and International Aero Engines of the US, the company that supplied engines for the Airbus aircraft.

The preliminary charge-sheet was filed after the CBI was asked to look into corruption allegations following the crash of an Airbus A-320 aircraft just before it was to land at Bangalore airport on February 14 1989.

The entire A-320 fleet of Indian Airlines has been grounded since then. A court of inquiry is investigating the cause of the crash.

The CBI has alleged that the Civil Aviation Ministry cancelled a letter of intent issued for the purchase of Boeing 757s for Indian Airlines, disregarding recommendations of a committee which examined offers from various companies. It alleges Airbus Industrie was then awarded the contract for the purchase of A-320s without a proper evaluation of the aircraft.

The original evaluation of various offers did not consider the A-320 because the aircraft was still at the testing stage. The preliminary charges allege that after the crash of an A-320 in June 1988, at Paris, serious doubts were expressed about the airworthiness of the aircraft.

It is alleged that the accused brushed aside all the objections and gave a favourable picture of the A-320, the purchase of which was then approved by the then government. The CBI will now begin formal investigations into the allegations both in India and abroad. Interpol's assistance is to be sought in the investigation.

**Malaysia's trade surplus shrinks**

By Lim Siong Hoon in Kuala Lumpur

MALAYSIA'S trade surplus decreased 45 per cent last year, from M\$11.97bn (£2.72bn) in 1988 to M\$6.54, the lowest level in five years, according to government figures.

Imports, most significantly of machinery, equipment and other manufactured goods, grew twice as fast as exports despite a cheap Malaysian dollar. The result is a dramatic reversal in the national current account from 1988's M\$4.7bn surplus to a deficit last year. However, the amount of the deficit is disputed. The central bank puts it at around M\$500m; others put it at M\$450m and M\$400m.

Central bank intervention to support the currency and higher interest rates have illustrated strains on the economy.

**Vietnamese party wraps up against wind of change**

The collapse of communism in Europe has thrown Hanoi into confusion, writes Roger Matthews

FEW political events have so thoroughly off balance as the root of communist parties in eastern Europe.

Nevertheless, those with long experience in Asia assert confidently that the one place where it would be foolish to predict significant political change is Vietnam: a point brought home yesterday when Tran Xuan Bach, the one member of the 13-strong Politburo who had publicly argued for political reform was abruptly sacked. And, if Vietnam does not change, then the prospects for neighbouring Laos and Cambodia are bleak, while booming Thailand can forget its grand scheme for transforming Indochina from battlefield to market place.

Mr Bach's crime was to have challenged the arguments for political rigidity which were reiterated at the party's diamond jubilee celebrations last month by Nguyen Van Linh. Regarded as a reformer when aged 71 he was appointed Party general secretary in 1986. Mr Linh recalled the struggle to drive out the French and Americans who had led to the reunification of the country in 1975.

As he said, it opened up a new era for the nation, "of independence, freedom and socialism." But increasingly, especially for the younger generation who remember nothing of the war,

the Communist Party of Vietnam will be judged more by its record in the last 15 years than the previous 45.

And as Mr Linh has admitted, so many errors were committed after 1975 that "the socio-economic situation in our country fell into crisis, the people's life was extremely difficult and the confidence of the masses in the party went down." It was from that low base in 1986 that the party began the task of making itself relevant, domestically and internationally, to a world which was changing faster than the leadership could adapt.

It is now confused about how to react to changes in the Soviet Union and Eastern Europe but at the same time wants to learn from them. Reluctantly, the party leadership has been forced to admit radical changes are taking place, but it will still not publicly concede that the changes may be permanent. As ever, when the party sees bad news, it claims that there is insufficient evidence to make an objective analysis.

Mr Bach agreed and was qualified as the man in charge of the party's foreign relations. He, unlike most of his colleagues, had witnessed what was happening beyond Vietnam. In a speech earlier this year he said it was absurd to think that Asian communism was immune to changes elsewhere and, while giving

indication that he opposed one-party rule, stressed that political reform had to accompany economic liberalisation. "You cannot walk with one long leg and one short one," he said.

But sacking Mr Bach does not make Vietnam's choice any easier. The choice it faces is a tough one. Many of the older men at the senior levels of the party in Hanoi say that President Gorbachev has blundered. But if he does not redeem the errors they are coming to appreciate the gravity of the consequences, political and economic, for Vietnam.

It would be naive to suppose that Moscow's political support for Hanoi can any longer be unqualified and foolish to expect economic aid, running at perhaps £1.5bn a year, to continue at present levels. Logic suggests an improvement in relations between the bureaucratised regimes in Peking and Hanoi, but the Vietnamese fear the price that their old antagonist Deng Xiaoping would seek to extract on Cambodia.

Internally the party recognises that its priority must be to strengthen ties with the mass of the people. But by introducing a modest liberalisation of the economy while refusing to contemplate political change the party leadership may have set itself an impossible task. Few of the younger, more capable Vietnamese appear to

see any need to join the party, which in turn contributes to complaints about the poor quality of new recruits. This is particularly true in the south where not only is the party ignored by many young people, it is also subject to strong and increasingly public criticism from older revolutionaries with impeccable party credentials.

The pace with which the south has exploited new economic opportunities and already shed part of its communist skin inevitably causes alarm in the conservative north. Apparently superficial changes, such as Ho Chi Minh City being referred to increasingly as Saigon and hotels reverting to their names of 15 years ago, are symptomatic of a wider effort to test the limits of party tolerance. Paradoxically for the party, the more the country takes advantage of greater individual opportunities offered in the economic sphere, especially in agriculture, the more ridiculous the party's furious tirades against the political evils of individualism appear.

Either way the party is in a bind. If the market-oriented reforms continue – albeit under the euphemistic banner of socialist accounting – orthodox members of the leadership will have to swallow growing disparities of income, examples of conspicuous consumption, and a more emphatic reassertion of the north/south economic divide. And if they cannot cope with such heresies the only option will be to halt the reform programme, slow the pace of economic recovery and to some extent hope of getting quick access to Western aid and capital.

Mr Bach's departure may help to underline just how irrelevant the Communist Party has become in the 1990s.

The pace with which the south has exploited new economic opportunities and already shed part of its communist skin inevitably causes alarm in the conservative north. Apparently superficial changes, such as Ho Chi Minh City being referred to increasingly as Saigon and hotels reverting to their names of 15 years ago, are symptomatic of a wider effort to test the limits of party tolerance.

The final element was to reinforce voters' doubts about the unity of the opposition and about Mr Peacock's leadership skills. In particular, Labor criticised the opposition's budgetary plans and warned of the "chaos" that awaited the existing industrial relations system.

Now that it has won, however, Labor must grapple with problems which include a probable domestic recession which could be compounded by unfavourable international interest rate movements.

In the campaign Labor promised to reduce domestic interest rates after the poll, but there are doubts about how far it can go without weakening the currency. It also committed itself to a package of wage rises and tax cuts which will do nothing to improve inflation.

Significantly, the finance minister in the last government, Mr Peter Walsh, warned earlier this week of the serious state of the economy and expressed concern that Labor's

dependence on the "Green" vote will hamper efforts to encourage growth and reduce the foreign debt and balance of payments deficit.

Finally, Labor must resolve once and for all the internal succession question – who is to succeed Mr Hawke? At 60 and clearly enjoying his heightened prestige, the prime minister looks less willing to move than ever. But it seems inconceivable that Mr Keating, his most likely successor, will wait for another election before ascending to the job he obviously covets. Mr Hawke's margin of victory is declining with each election he fights. Squeezing a fifth term out of him may be impossible.

For the Liberal-National coalition, it is small comfort that the economy is in such dire straits that this might have been the election to lose. The result is a disaster, and the coalition must re-examine itself before taking on Labor again. So far the failure to make headway outside Victoria has been blamed on the Nationals, prompting suggestions that they should merge with the Liberals to form a single conservative party.

However, he has spent just three years in parliament, having enjoyed a meteoric rise through establishments like the Reserve Bank and the International Monetary Fund. But he only became shadow treasurer last year and until yesterday insisted that his sole ambition was to become treasurer. Now there is the prospect of a fight between Mr Keating and Mr Hawke to lead the country.

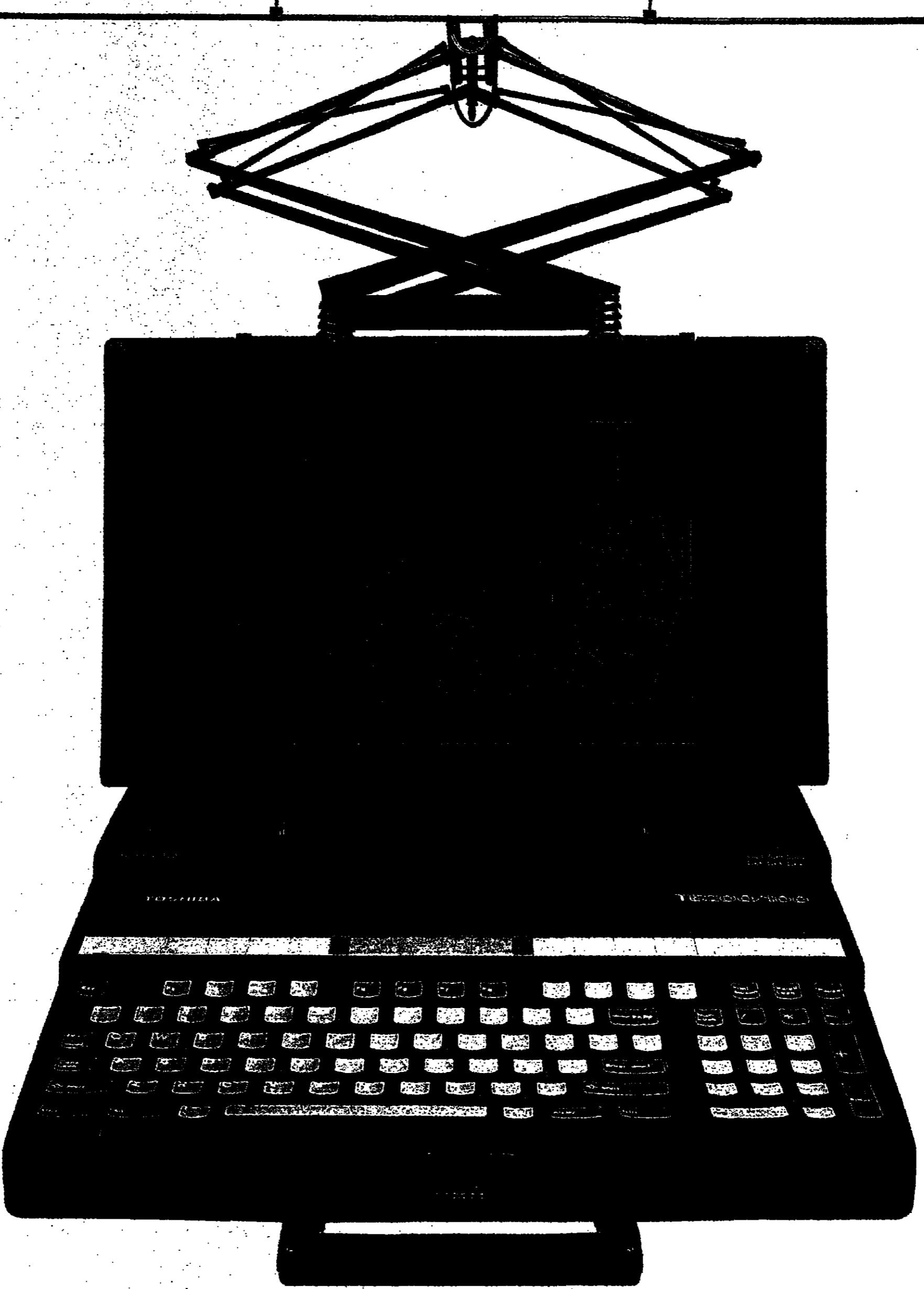
a string of corporate collapses.

To compound matters, it faces a recession-driven increase in unemployment.

This woeful catalogue of problems has been worsened by clear signs that Labor has run out of the energy and inclination to solve them and by a pervasive sense that Australians are increasingly depressed about the country's political and economic prospects.

Despite this, the opposition under Mr Andrew Peacock was unable to convince voters that it had the policies and ability to take over. "The nation faced

**Recession could ruin Hawke's record-breaking victory**



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By Maurice Samuelson

AT LEAST four UK electricity boards are expected to invest in one of the world's biggest gas-fired power stations to be built at ICI's petrochemical complex at Wilton, Teesside, north-east England, over the next three years.

The Midlands, South West, South Wales and Northern Electricity Boards emerged yesterday as probable partners in the 1,725MW plant to be built and operated by the

Enron Power Corporation of the US.

They are involved in advanced negotiations over purchasing the bulk of its electricity output and would take an equity shareholding in it.

All 12 distributors are due to be vested into the private sector this weekend, together with the big non-nuclear generating companies, the National Grid and the two Scottish utilities.

The Teesside plant, which

will provide steam and electricity for ICI, is expected to cost more than £700m. At least another film is expected to be spent by oil companies on a pipeline to supply it with gas from the Everest and Lomond fields in the North Sea.

Enron and ICI have already signed a letter of intent for a 15 year gas supply by the Amoco/Gas Council group believed to be worth about £70m over the life of the contract.

The other members of the gas consortium are Amerada Hess and North Sea Inc.

Mr John Wing, Enron Power's chairman, said in London yesterday that eight Westinghouse gas turbines are being built for the plant in Japan by Mitsubishi.

John Brown Engineering and General Electric Company had tendered unsuccessfully for this contract. According to ICI, however, the orders for the

plant's two large steam generators might be placed in Britain.

Its steam and its first 340 MW of electricity will be supplied to the ICI chemical works, and the rest of the power will go to the distribution companies via the National Grid.

The MEB will take 500MW, Northern Electric 400MW and the South West and South Wales boards will each take 200MW.

## Porton: the story behind the barbed wire

Peter Marsh visits a sleepy village with an international reputation as 'Porton Down'

PORTON International, the biotechnology company funded to the extent of £76m by some of the UK's leading financial institutions, is well known in the pharmaceutical industry and the City of London.

But in Porton, a small Wiltshire village after which the company is named, few people seem to know much about Porton International - or of Mr Wemley Haydon-Baillie, the company's reclusive chairman and founder.

"We have never heard of him here," said Mrs Mary Allen, who runs a garden centre.

There is equal ignorance about the Centre for Applied Microbiology and Research (Camar), a Health Department laboratory just outside the village and with which Mr Haydon-Baillie's company is closely associated.

There are several other government research centres and defence bases near to Camar, all within about a 10-mile radius of each other. Among them is the top secret Chemical Defence Establishment, which is involved in chemical weapons studies. While Camar and the chemical establishment are separate organisations, they are often referred to collectively as Porton Down.

In the early 1980s, Camar inspired Mr Haydon-Baillie to a great vision. This was that he might be able to use biotechnology ideas being researched in the laboratory - new techniques for manipulating genetic material - for the development of products within Porton International, which he set up in 1982.

In 1985, Mr Haydon-Baillie



Porton: awaiting the Government's decision on its future deep in the countryside

Baillie's company has become markedly strained in recent years.

One employee at the laboratory said that there was "a mood of uncertainty" at Camar. "But we are all trying to get on with our jobs," she said.

If the debate about the future for Camar is failing to disturb the calm of Porton itself, the issue is still less a subject of conversation a few miles away in the bustling Cathedral City of Salisbury.

Attempts at ganging the mood inside the plant were thwarted this week when a visit by the FT to the laboratory to speak Dr Peter Sutton, Camar's director, was cancelled at short notice, after Porton International advised Dr Sutton, Camar's director, not to give interviews.

In the village of Porton, Camar, together with Porton International and Mr Haydon-Baillie, is also viewed as something of a mystery.

The laboratory was part of

the Ministry of Defence and carried out research into germ warfare until 1979, when it was transferred to the Health Department. No one at Camar has been forced to sign the Official Secrets Act and the plant is no longer involved with weapons-related work, although its MoD history and the general secrecy at the plant has led many outsiders to believe that it is.

Secrecy associated with the laboratory is reinforced by the high barbed-wire fence surrounding it and also by the presence of two policemen based near the gatehouse to deal with any unwanted visitors.

Mr David Pope, a farm foreman who lives a short distance from Camar's perimeter fence, said the people who worked in the laboratory generally did not mix with villagers.

If the debate about the future for Camar is failing to disturb the calm of Porton itself, the issue is still less a subject of conversation a few miles away in the bustling Cathedral City of Salisbury.

• STAFF AT the Centre for Applied Microbiology and Research have voted by a large majority against the proposed takeover of the laboratory by Porton International.

In a ballot of the 600 employees at the centre, 86 per cent of the 350 who filled in their ballot forms said they were against the company buying the laboratory from the Government. Of those voting, 75 per cent said they were against the general idea of privatising the centre.

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## Consumer watchdog says quotas hit prices

By Maggie Urry

QUOTAS restricting imports of cheap shoes from south-east Asia and eastern Europe are costing the consumer millions of pounds a year, says one of two reports published by the National Consumer Council.

Imports quotas on clothes have already resulted in fewer choices in shops, says the other report, costing British consumers £1bn a year. Quotas also limit choice, the NCC says.

The reports have already drawn criticism from clothing and footwear manufacturers. Mr Alan Nightingale, executive chairman of the Apparel, Knitwear and Textiles Alliance, said the NCC report on clothing was "badly researched, ill-informed and irresponsible."

Mr Nicholas Calvert, director of the British Footwear Manufacturers' Association, pointed out that two-thirds of the shoes sold in the UK are imported.

The European Commission is studying proposed EC-wide quotas on shoe imports from South Korea and Taiwan. The NCC report says that consumers' interests have not been considered as part of this study. Lady Wilcox, chairman of the NCC, said yesterday, "it is a story of decisions being taken behind closed doors, without consumers' representatives even being consulted."

British clothing and footwear companies have frequently blamed rising imports for factory closures and job losses. Mr Calvert reckoned the 30,000 to 40,000 of the job lost in the UK footwear industry over the last 30 years, could be attributed to rising imports.

The NCC report argues, though, that the cost of saving jobs by restricting imports is too high.

*International Trade and the Consumer: Textiles and Clothes, and Shoes, £3 each from National Consumer Council, 20 Grosvenor Gardens, London W1W ODH.*

## Bank customers promised new code of rights

By David Barchard

NEW SAFEGUARDS covering the rights of personal customers of banks and building societies, the home loan and savings institutions, were promised in a Government policy document yesterday.

It formed the Government's formal response to the Jack Committee report, published in February last year, on the legal framework for bank-customer relations.

The most radical innovation proposed is that banks be given the power to issue a new payment instrument - the truncated cheque - for sums up to a fixed limit. This would enable banks to cut some of their costs on cheques which have to be returned to the issuing branch.

Other changes in the law proposed are the introduction of a maximum £50 customer liability on lost or stolen debit cards and the banning of sending unsolicited debit cards and personal identification numbers through the post.

The document also proposes

to make banks rather than their customers liable if their electronic funds transfer equipment fails.

The Government said that it welcomed the central recommendation of the Jack Report that banks and building societies should prepare a voluntary code of banking practice to give customers clear rights.

The voluntary code is being drawn up by an independent committee, chaired by Sir George Blunden, the former director general of the Bank of England, and set up earlier this month by the British Bankers Association, the Building Societies Association, and the Association for Payment Services. It plans to have most of the code completed by early next year.

The introduction of a voluntary code means that only a limited number of changes in the law will be needed. The policy document indicates that legislation will be introduced to achieve outstanding measures.

The document also proposes

GUINNESS TRIAL

## Lyons told ZKB banker 'you won't lose' on shares investment

By Raymond Hughes, Law Courts Correspondent

MILLIONAIRE financier Sir Jack Lyons recommended an Austrian banker to invest in Guinness shares, telling him "you won't lose", the Guinness trial heard yesterday.

Dr Horst Tiefenthaler, former London manager of Zentralsparkasse und Kommerzial Bank (ZKB) said Sir Jack had

made the suggestion during lunch at a Mayfair club on April 15 1986, a few days before Guinness's £2.7bn bid for Distillers went unconditional.

Dr Tiefenthaler said that Sir

Jack had suggested that Guinness shares would be a very good investment for ZKB. Dr Tiefenthaler had at first expressed doubts because ZKB had not done a transaction of that kind in the UK before.

"I said, if we do it won't be

for a large amount, and he said, it doesn't matter - giving me the feeling it was a good deal for us. He said the shares would go up to 24 shortly in his opinion, and needless to say I was interested. I asked what was the amount he would

consider feasible and he said

even £2m to £3m would be feasible."

Mr John Chadwick, QC, prosecuting, asked whether anything had been said about the shares going down.

Yes, replied Dr Tiefenthaler, it had been mentioned very casually, "Sir Jack said, 'in any event you won't lose on the transaction'."

Sir Jack had not mentioned indemnities, he added.

"He said, 'you will be covered' or 'we will cover you'.

The word 'we' was mentioned very often. No names were

mentioned."

Mr Chadwick: "What did you understand him to mean by the word 'cover'?"

Dr Tiefenthaler: "That we would not incur a loss."

Who, Mr Chadwick asked, had Dr Tiefenthaler thought "we" might be in the phrase "we will cover you"?

Management consultants Bain & Co, with which Sir Jack was involved, and which had a close relationship with Guinness, and Guinness itself, Dr Tiefenthaler said.

He said that Sir Jack had said that the sooner any investment was made the better. Dr Tiefenthaler had contacted his head office in Vienna, telling them that Sir Jack had said the bank would not incur a loss, that it was covered, and that it was in for a potential gain on the share price, even if the price went down.

He said he had asked Sir Jack's advice about a reliable stockbroker and Sir Jack had suggested Mr Anthony Parnes and Alexander Laing & Crickshank. Dr Tiefenthaler had told Mr Parnes ZKB was prepared to buy £2m of Guinness

shares. Within 48 hours the deal had gone through.

Dr Tiefenthaler was giving evidence in the trial of Mr Ernest Saunders, former chairman and chief executive of Guinness, Mr Gerald Ronson, Heron group chairman, Mr Parnes and Sir Jack Lyons.

They deny charges arising from an allegedly unlawful share support operation mounted by Guinness during the takeover battle with Argyll & Sutcliffe.

The trial continues today.

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## UK NEWS

### Contract worth £300m crucial for GEC's Ferranti Defence Systems

By David White, Defence Correspondent

A DEAL giving the go-ahead to a British radar design for the four-nation European Fighter Aircraft project has been held up by last-minute negotiating difficulties.

Talks on the final agreement have already taken at least six weeks longer than British and West German officials had expected when they reached an outline settlement in January, ending a two-year deadlock.

The contract, worth about £300m for the development phase,

is crucial to the future

of the Edinburgh-based Ferranti Defence Systems, recently bought by General Electric Company from the troubled Ferranti International group.

Ferranti Defence Systems, which heads an international consortium for the ECR90 radar, is hoping to receive a firm contract next month from Eurofighter, the Munich-based company handling the EFA programme.

Discussions have centred on the exact terms of the UK's

commitment to indemnify

West Germany by up to DM 200m (£72m) to cover any cost overruns if the Ferranti-designed radar fails to meet its targets.

That was one of the main conditions set by Bonn for accepting the ECR90 system.

Telefunken System Technik (TST), a Daimler-Benz subsidiary, which was leading the rival German-backed project, has meanwhile taken over from Siemens as the main German partner in the Ferranti

consortium.

In the first stages of EFA negotiations, Ferranti and TST - then known as AEG - were the nominated UK and German radar companies. After the German company formed its separate consortium, Ferranti turned to Siemens to fill the vacuum.

However, the West German authorities favour a clear division of responsibilities in the radar field, with TST leading in airborne radar and Siemens, in ground systems.

### Shell to take leaded petrol price above £2 a gallon

By Maurice Samuelson

THE PRICE of leaded petrol is set to top 22 a gallon for the first time in five years following yesterday's decision by Shell to add 5.4p to a gallon of standard unleaded.

Prices of unleaded brands will also go up but will remain below 52. Ordinary unleaded will go up 5.4p to 19.1p, and Super Plus Unleaded by 3.8p (to 19.8p).

Other distributors are expected to follow suit, although most say they are waiting to study the trend in oil prices

over the next few days before making their decision.

Shell, the country's second biggest distributor after Esso, blamed the latest increase in the sharp rise in prices on the Rotterdam spot market.

But the biggest distributor, said it had "no plans at present" to raise prices, but that it was determined to remain competitive.

BP Oil, third in the distribution table, said it would monitor the market "carefully" over the next few days.

broadcasting before Parliament.

BET and Thorn EMI each hold 13.8m shares in Thames, representing a combined stake of 36 per cent. In both cases, the decision to dispose of the holdings is consistent with stated corporate strategies of concentrating on core business.

The move represents the first time that a majority stake in an ITV company has gone on offer. It is likely to prestige an intensive bout of corporate activity in the sector in the wake of the legislation on

the offer. Lex, Page 9

### Stake in largest independent TV company up for sale

By David Owen

A POTENTIALLY controlling stake in Thames Television, the UK's largest ITV company, was formally put up for sale with the announcement that BET and Thorn EMI have appointed Baring Brothers to dispose of their respective holdings.

The move represents the first time that a majority stake in an ITV company has gone on offer. It is likely to prestige an intensive bout of corporate activity in the sector in the wake of the legislation on

the offer. Lex, Page 9

shares. Within 48 hours the deal had gone through.

Dr Tiefenthaler was giving evidence in the trial of Mr Ernest Saunders, former chairman and chief executive of Guinness, Mr Gerald Ronson, Heron group chairman, Mr Parnes and Sir Jack Lyons.

They deny charges arising from an allegedly unlawful share support operation mounted by Guinness during the takeover battle with Argyll & Sutcliffe.

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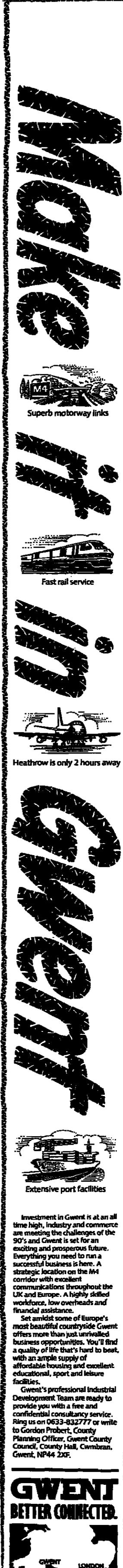
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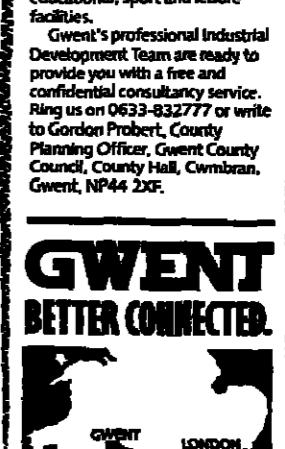
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## MANAGEMENT: Re-shaping BP

If a manager has got to the top by behaving for years like a military commander who is always checking on his subordinates, it is extremely hard for him or her to start delegating real power, and trusting the recipients to use it well.

Yet that is precisely what executives across BP, the oil and chemicals giant, are being expected to do from this month as part of the change in behaviour and culture under way by the group's new chairman, to make BP a leaner, more motivated and faster-moving corporation.

One BP wag has dubbed the process of change "Horticultural." But it is no joking matter. Unless Horton and his senior colleagues can really loosen the reins and encourage much more trust, open communication, informality and risk-taking, the company's attempt to implement a new set of values will not merely fail to take root through the company, but will actually provoke a backlash of cynicism.

Inevitably, the American-style three-page "vision and values" statement, which Horton has just sent to all employees, has already sparked some scepticism, even though the change process as a whole is being welcomed throughout most of BP as a long overdue.

Among many other things, the statement commits BP to: creating a trusting internal environment; encouraging employees to strike a balance between work and their home life; behaving not primarily as an "asset-trading" company (in contrast with its style in the past few years); and in living to be an industry leader in safety and environmental matters.

An outburst of real criticism about BP's seriousness in espousing its new values would seriously undermine the effectiveness of the newly-streamlined head office structure and group management process which were announced last week; as Horton's "Project 1990" team of reformers have told top management several times, BP's new changes in structure, processes and culture "are a three-legged stool: without one of the legs it will fall over."

"Everything hinges on whether all of us – including top management – can walk as we talk," a private pre-launch discussion between the company's senior 100 managers was told by one executive a fortnight ago today.

The challenge of "walk as we talk" is a stern test for everyone who has struggled to the

# A cultural revolution that sets out to supplant hierarchy with informality

Christopher Lorenz concludes his 'fly-on-the-wall' series by examining the scale of the challenge which faces the oil giant

top of BP over the past 20 years by practising precisely the values which Horton and co are now trying to change.

Take John Browne, a 42-year-old who has risen at breakneck speed to head BP Exploration (BPX) which, with revenues of £700m and a labour force of nearly 11,000, is BP's second largest "business stream" (division).

Only last September, as part of a sharp cutback in jobs and management layers, he put out a booklet on BPX's new structure and organisation which was written in a fashion redolent of BP's old "command and control" culture. But only eight weeks later he was talking very differently: "That's the last time I'll use that sort of language," he said.

Several things had happened to cause the change, including the fact that he had been working since the summer with an American consultant who had been involved closely with the

**"Everything hinges on whether all of us – including top management – can walk as we talk"**

management of change at Ford and General Electric.

He had also taken part in October with his senior colleagues in an intensive workshop on the creation of organisational change. In parallel, BP's corporate-wide "Project 1990" process of preparing for change was reinforcing these BPX initiatives.

By mid-November, Browne was prepared to talk openly about the difficulties he and his executive committee were having in adapting to a new style.

"I have to keep asking whether I should restrain myself in this or that situation," he says. "People are amazed at the way I've been saying, when they bring an issue to me, 'I can help you if you insist, but it's your decision!'" As one of Browne's senior managers puts it, "he's

showing a lot of courage in the way he's presenting himself for self-renewal."

Browne also reported that his top executives had been having what he called "a fit of lack of confidence" about open communication – even among themselves. "One person set about demonstrating he was a leader in a way that crucified the others, by destroying their proposals in the old BP style," Browne says. He had to read the riot act – which he says has had an excellent effect.

Similar problems are starting to be confronted in BP Oil, the group's largest business stream; for insiders, one of the biggest surprises of the past few months has been the conversion of Oil's chief executive, Russell Seal, to the new principles.

Throughout the group, not just in BPX and Oil, "the question is how soon the organisation can discipline itself to behave in a new way – especially those people who are by nature interventionists," says David Simon, BP's deputy chairman and chief operating officer.

A 50-year-old who epitomises the old style as least as much as Browne, Simon was expected by many insiders to be a conservative brake on the culture change process, but he is turning out to be one of its strongest champions.

For the remaining doubters, he demonstrated his commitment via a virtuoso performance of motivational mastery in front of the 100 participants at the pre-launch meeting a fortnight ago today: if the drab BP conference hall in London had been a theatre and its stage a stage, he would have won a standing ovation.

"There is still a need for managers to keep challenging decisions which come up to them," he says in conversation. "But there's too much referring upwards. I'm trying to change, by saying to people 'why are you asking me that question?'"

As Simon says: "We've got to get used to managing by exception, yet picking up the tab. Everyone at the top will find it very difficult – it's a helluva



David Simon: a virtuoso performance

responsibility for us. We won't get the shift of style throughout the company until everyone at head office signals clearly and consistently what sort of behaviour it wants – and doesn't want – from the businesses [divisions]."

Hence the symbolic significance to the whole of BP of last week's announcements of the way in which the new, much slimmer, head office will work: no longer in large, formal, hierarchical departments, but in small, flexible teams, many of them cross-functional, and some of them temporary.

David Simon reassures the more conservative of his colleagues that "networking will be about removing the hierarchy with 'informal organisations',

– which we all used to avoid anyway." In reality, the new system needs to be very different from the old: open, rather than clannish, and heavily reliant on professional personal relationships complemented by advanced data networks, rather than just on conversations at the bar and on the golf course.

Various parts of BP do already have electronic mail networks, but they have been designed with little thought to intercommunication, as Robert Horton himself found few months ago when he tried to use it to communicate with the chief executive of BP Chemicals.

Networking, along with associated changes in "human resources" (personnel) processes, has been one of the main topics of discussion at the second of two "culture change" workshops for team leaders which was held yesterday and today, as one of the first steps in what Horton expects to be a culture change programme lasting up to three years (some of his colleagues think it will take four).

The next series of broadly similar sessions for 250 other senior managers which will be started in the late spring.

More or less in parallel, the head office culture change principles will be fed into the various processes which have been under way in BP's different businesses since at least last year: John Browne's at

but "there are few examples so far of it having been successful on the scale that we're going to do it."

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But I don't believe he'll really change his spots," the manager continued. "If he trusts you, you get delegated authority heaped upon you. But he will want to be involved in every significant decision. He's saying 'I demand the accolade of the one while retaining the discipline of the other. The character of the man is to direct strongly – he instinctively wants to be seen as hands-on. But he also wants to be seen as an innovative leader."

To Horton himself, and to John Browne, this tension between opposing characteristics is part-and-parcel of leadership, especially in today's complex climate: "There's always a great contradiction between control and support, direction and participative management," says Browne: "the key is trying to vary them. If you manage on one dimension, it's not enough – it's a matter of ambiguity and paradox."

Whether this subtle yet powerful principle will be enough to reassure the doubting Thomases remains to be seen. But Horton says he really is determined to change. At the end of the day-long meeting a fortnight ago, after doubts about his style had surfaced several times, his parting shot to everyone was – "This is one of the most important days in the history of BP. We must go away and do what we say we're going to do. By our own example we can achieve a lot. You have my undertaking that you'll get that from me."

The previous articles in this series appeared on March 20, 23 and 26.

**Can Horton, having initiated the culture change process, live up to its principles himself?**

BPX, an older "total quality management" (TQM) programme at Chemicals, and "the way we do things around here" at BP Oil. Harmonising the messages of these very different initiatives will provide a major challenge for BP over the next few months.

In the meantime all eyes are on Robert Horton himself. Can he, having initiated the culture change process, actually live up to its principles himself? The question may seem perverse, but it is a vital one which many insiders are asking.

At the pre-launch conference a fortnight ago, one senior executive expressed his doubts succinctly in a syndicate discussion: "Do we really think Bob is going to stop second-guessing his top colleagues? That's the only way all this change will work: if the top

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## TECHNOLOGY

**H**ow does a medium-sized company organise its research and development to compete with the giants operating in the same high-technology global market?

The directors of Courtaulds, the specialty chemicals and materials company, have been asking themselves that question as part of the overall review of corporate activities, following this month's demerger of the group's textiles interests. The "new" Courtaulds has annual sales close to £2bn - an impressive figure by some standards but small compared with the chemical giants such as ICI and Du Pont with which it competes directly.

Although Courtaulds now has a highly decentralised corporate structure, the directors have decided to retain and continue to expand the central research and technology group built up during the 1980s.

"We need to carry out long-term research because in the long run a dependence on the empirical all the time is much more expensive than understanding the fundamental processes," says David Giachardi, the research and technology director. "But as a medium-sized company we have to make sure that we always operate in a 'shirt sleeves rolled up' mode. We cannot afford to carry out totally blue-sky research."

Courtaulds' long-term strategic research concentrates on two areas, polymers and surface science, which are of interest to the company as a whole. The other research groups are closely integrated within the individual businesses. "The rationale behind the organisation is that it puts together people who are dedicated to a scientific discipline and people who are dedicated to a particular business," Giachardi says.

The "shirt sleeves rolled up" approach is assisted by the fact that, as he puts it, "we're not on a nice two thousand acre green campus in Surrey." Courtaulds Research is based in a pair of grimy buildings,

Clive Cookson visits Courtaulds and examines the company's approach to strategic research

## Dedicated followers of fibre

one a converted 1930s factory and the other a classic 1950s block, separated by a main road on the edge of Coventry.

The most striking result of the partial refurbishment programme carried out since the mid 1980s is a bizarre mixture of floor coverings. Sludgy yellow 1950s linoleum runs into jazzy burgundy-and-grey carpeting. Drab carpet tiles nestle against Amico luxury vinyl flooring (a Courtaulds product manufactured in Coventry).

About 500 of the 1,500 R&D staff in work in Coventry, including those doing strategic research. The others are in small laboratories associated with individual businesses in the UK, US and Australia.

Over the last three years Courtaulds has snapped up several specialty polymer companies in the US, five of which have been brought together as Courtaulds Performance Films. These are becoming closely involved with the central research labs, with staff and technology being exchanged between the US and UK.

For example, Courtaulds' background as a textile company has given it a strong grasp of the technology of dyeing polymer fibres and controlling their colour. This expertise has been transferred

to one of the US companies, Martin Processing of Virginia, which manufactures dyed and coated films for controlling heat and glare on windows (and for stage lighting).

Courtaulds has research links with several UK and US universities, including a newly sponsored professorship of polymer science at Durham University. But the company has avoided the large academic-industrial collaborative programmes sponsored by the UK Government and the European Commission.

Giachardi says that for a specialty chemicals company - as opposed to an electronics or aerospace manufacturer - collaborative government-sponsored research is rarely worth the additional managerial resources involved in taking part. Courtaulds prefers to set up less formal research partnerships with the companies that supply its raw materials on the one hand and those that buy its products on the other.

"As a group that is essentially a supplier of technology-based products to industrial customers, your idea of heaven is to work with an innovative customer and an innovative raw materials supplier," he says. An example is a satellite materials research project (see

below) in which Courtaulds is working with the Royal Aerospace Establishment as customer and ICI as supplier of PEEK (Poly Ether Ether Ketone), a key ingredient in the composite.

The friendliness and informality of Courtaulds Research strike the visitor who is more used to the formal atmosphere of many large corporate laboratories. David Bott, whom Giachardi recruited in 1987 to help set up a strategic research group in Coventry, was delighted to get away from the "regimentation" of BP Research where he had spent the previous eight years.

"At Courtaulds they put you in a large rubber sack; there's very little resistance whichever way you want to move," Bott says. "Courtaulds Research is as open as you can get without having chaos."

However, Courtaulds does

force its researchers through

courses. These include indoor

exercises in which competing

groups have to carry out tasks

such as building the highest



A Courtaulds scientist uses a specialised mass spectrometer

possible Lego tower in the shortest possible time or producing a video to explain the role of a research manager within two days - and Outward Bound activities which involve helping your colleagues climb mountains in the Lake District in February.

John Beswick, head of human resources for Courtaulds Research, organises not only team building courses but also recruitment and scientific training. Although the chemical industry as a whole is finding it increasingly difficult to recruit good chemistry graduates, he says, "as far as I'm concerned we do not have a problem in recruiting."

The image of Courtaulds in university science departments has been transformed over the last decade. "Courtaulds had a really naff reputation when I was looking for a job first time around," says Bott, who left Sussex University with a PhD in polymer science in 1978. "It was seen as the rump of the UK textile industry. But second time around, it was quite different."

Materials which may interfere with the delicate equipment on a satellite.

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Courtaulds Research has developed

another composite material, this time

based on glass fibres, which is intended

to absorb energy and reduce the risk of

injury in car accidents. Tests in the

nose cone of a Tyrrell Formula One racing car show that the "braided glass fibre composite" will absorb three times more energy per unit weight than the best metal structures.

The material is too expensive for use in mass-produced cars today. Courtaulds is talking with car manufacturers such as General Motors about developing a less expensive version.

This braided fibre structure has the

potential to be used in a wide number

of applications in the transport industry," Holleyman says.

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of applications in the transport industry," Holleyman says.

## Versatile robots pick and choose car models

Ian Rodger in Tokyo describes Nissan's recently unveiled Intelligent Body Assembly System

Computers also monitor all the equipment and diagnose failures. The IBAS line at Nissan's Zama plant consists of 10 stages, two of which are idle, providing additional flexibility.

At the first stage, the floor panel descends to the carrier dolly. At the third, the side panels, air box and parcel shelf

are dropped into place and at the fourth the roof drops in, holding the whole frame together loosely. The frame then moves into the most complicated station where the locator sensors emerge to set the position of the various panels and then direct robots where to do the bulk of the spot welding.

A second body accuracy measurement is carried out at the sixth station and then final spot welds added.

IBAS is not cheap. Nissan officials say it took them five years to develop and costs between Y1bn-Y2bn (around \$2m to \$2.5m). Also, the payoff will not come in a hurry. In the ordinary production environment, it has few obvious advantages over conventional systems. The body assembly process is not a critical bottleneck in car production so the new system will not reduce assembly times.

Moreover, even though a company could theoretically assemble every size and shape of body from a Mini to a Rolls Royce in a single IBAS line, the payoff would assemble more than eight model types in a single factory, and that amount of flexibility can be accommodated in conventional systems.

The big payoff comes when the company wants to change models at its assembly plants. This comes in two forms:

• Existing production programmes can be adjusted more easily to changing market conditions. Nissan is finding that demand in Japan for its Sunny model is exceeding its ability to produce them at the Zama plant. Thanks to the installation of the IBAS system at its Kyushu plant, the company merely has to transfer the programming from the IBAS at Zama to the one at Kyushu and

change some minor fixtures on the Kyushu line. It will be able to begin Sunny production within three months. If it had had to re-tool a conventional body assembly line, it would have taken 10 to 11 months.

• The introduction of new models can be carried out more quickly and with a significant decrease in cost.

Nissan says that the capital cost of introducing a new car body is about Y4bn, of which Y1bn to Y2bn is consumed by changing the tooling in the body assembly process. Thanks to IBAS that cost almost disappears, and is replaced by the more modest cost of re-programming the system. Also, much of the data for that programming will come from the computer-aided design and engineering process. Tsuneyuki Hane, general manager of the Zama plant, estimates the cost reduction for a model change at about 50 per cent.

Whether the system will have other implications in the car production or marketing processes remains to be seen. Nissan plans to install the system in most of its factories, in Japan and also overseas.

When the company first announced the IBAS system last November, it said one of its main purposes was to improve the quality of body assembly. Officials said the greater accuracy of spot welding would contribute to a quieter ride with less vibration.

"The IBAS system is intended to assure premium quality status of the Infiniti Q45 while providing the benefits of a flexible manufacturing system," it said in a statement.

Officials at the Zama plant, where the system is being used on the more modest Sunny, were less willing to make such claims, perhaps because many Sunny bodies are still being welded together on a conventional line. "It is very difficult to talk about the measurement of quality, but thanks to this system body accuracy will be consistently maintained. But we do not think quality is inferior using the old system," Hane said.

## A large step for oil companies A natural step for us

Charles Holleyman, composite materials research manager, says thermoplastics have several advantages over thermoset materials in space:

• They hold less moisture and residual solvent and are therefore less prone to "outgassing", the loss of volatile

materials which may interfere with the delicate equipment on a satellite.

• They are less brittle and suffer less

from "microcracking" through heating

and cooling as the spacecraft moves in

and out of the sunshade.

• They are easier to manufacture, as

they can be formed and reformed into

completely different shapes.

Courtaulds Research has developed

another composite material, this time

based on glass fibres, which is intended

to absorb energy and reduce the risk of

injury in car accidents. Tests in the

nose cone of a Tyrrell Formula One racing car show that the "braided glass fibre composite" will absorb three times more energy per unit weight than the best metal structures.

The material is too expensive for use in mass-produced cars today. Courtaulds is talking with car manufacturers such as General Motors about developing a less expensive version.

This braided fibre structure has the

potential to be used in a wide number

of applications in the transport industry," Holleyman says.

**O**ur planet is hurt. Badly hurt. At a breathtaking pace mankind is exhausting all that makes survival on earth possible. Our world is being stripped bare and choked by pollution. The balance of nature has been upset.

We all share responsibility for what is happening. Not least the automotive industry, which is why Volvo's top management has decided to act by agreeing upon

a comprehensive environmental charter for the group. Systematically, efficiently and as quickly as possible, Volvo wants to clean up after itself.

Volvo now has a written action program which touches on everything posing a threat to the environment: at our plants, during use of our products, and even when the time comes to scrap them.

The head of each Volvo

company is responsible for implementing the environment care program. And every year several companies will be closely monitored by central environment auditors to check on progress.

It won't all happen overnight; we cannot become perfect by tomorrow. Yet everything Volvo does, or fails to do today, will be decisive if the next generation is to have any future.

**VOLVO: 79,000 employees worldwide. Sales £10,000 million. Business activities encompass cars, trucks, buses, marine and industrial engines, aerospace, food and finance. Our position as a major international group with substantial operations in Europe and North America is a result of quality, safety, high ethics and showing care for people and the environment.**

**VOLVO**

## INTERNATIONAL SATELLITE BROADCASTING

The Financial Times proposes to publish this survey on:

8th May 1990

For a full editorial synopsis and advertisement details, please contact:

Neville Woodcock  
on 01-873 3365

or write to him at:

Number One  
Southwark Bridge  
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SE1 9HL

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

## PUTNAM EMERGING HEALTH SCIENCES TRUST S.A.

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### Notice of Meetings

The shareholders are hereby convened to attend the Annual General Meeting followed by an Extraordinary General Meeting which will be held at the registered office on Tuesday April 17, 1990 at 3:00 p.m.

#### Annual General Meeting with the following agenda:

1. Presentation of the report of the Board of Directors and of the Auditor.
2. Approval of the balance sheet, profit and loss account as at December 31, 1989 and appropriation of net results.
3. Discharge to be granted to the Directors and Auditor for the year 1989.
4. Election or re-election of Directors.
5. Miscellaneous.

#### Extraordinary General Meeting with the following agenda:

1. Amendment of the corporate denomination in Article 1 so as to omit therefrom «S.A.».
2. Decision to delete the text of Article 7 and to renumber the two last paragraphs of Article 6 to constitute the new Article 7.
3. Amendment of Article 21 first paragraph, lines 18 and 19 to delete the words «and adjusted for the effect of any warrants outstanding».

There is no quorum requirement for the Annual General Meeting, at which resolutions shall be passed at a simple majority of the shares present or represented.

At the Extraordinary General Meeting, resolutions to be passed require at a first General Meeting a quorum of one half of the shares outstanding and a majority of two thirds of the shares present or represented.

The Board of Directors

## Central European Development Corporation Toronto

has acquired a 50% ownership of

## General Banking and Trust Company Ltd. Budapest



Continental Industries Co. Aktiengesellschaft

Vienna  
Advisor to the management of the Bank

January 1990

**The FT Review  
of Business Books  
due to appear with  
today's paper will  
now be appearing  
Monday April 2.**

## FT LAW REPORTS

# BR forced to sell King's Cross land at 1846 price

FREEDMAN AND OTHERS V.  
BRITISH RAILWAYS BOARD  
AND ANOTHER  
CHURCH COMMISSIONERS  
FOR ENGLAND V. BRITISH  
RAILWAYS BOARD AND  
ANOTHER

Chancery Division  
Mr Justice Hoffmann  
March 22 1990

BRITISH RAIL cannot sell disused land at King's Cross to whom it pleases, but must offer it back to the owners from whom it was compulsorily purchased at the original price, in that the statutory pre-emption rights established when the land was bought had no time limit and had not been repealed.

Mr Justice Hoffmann so held when deciding preliminary issues in actions by the Special Trustees of St Bartholomew's Hospital, the Railways Board and National Carriers Ltd, and by the Church Commissioners for England, against the British Railways Board and National Carriers Ltd.

THE LORDSHIP said that north of King's Cross station lay some 120 acres of largely derelict land vested in British Rail and National Carriers.

British Rail had plans for King's Cross which would put some of the land to use. A large area would not be needed for railway purposes. A consortium of developers had been formed to acquire the land and construct an ambitious commercial development.

In 1846 a good deal of the land was owned by the Church or St Bartholomew's Hospital. The railway company had

of it under compulsory powers. Now the hospital and Church claimed they had the right to buy it back at the price for which it was originally sold.

The Great Northern Railway Company Act 1846 gave the company power to make the railway from London to York in accordance with plans, and to take use lands necessary for the purpose.

Three of the parcels of land with which the present actions were concerned were taken under compulsory powers. The first ("the yellow land") was about three acres south of Regent's Canal. The second ("the red land") was nearly 40 acres north of the canal. The yellow land had been offered to the hospital. The third ("the blue land") was about nine acres to the north of the canal, which belonged to the Church. The company also acquired about eight acres belonging to the hospital, not by compulsory powers but by agreement for "extraordinary purposes".

The provisions on which the plaintiffs relied were sections 57 and 102 of the Act.

Section 57 applied only to land which was compulsorily taken by the hospital, the yellow and red land. It provided that if, after the railway was completed, any of the land was not "used and required" for the purposes for which the company was incorporated, the company should offer it to the hospital "at a sum not exceeding the original price".

Section 102 was of general application. It provided that if after the railway was completed, any part of the land should be discontinued and not used for the purposes of carrying passenger

or for carrying goods or other traffic, "the company must first offer it to the original proprietors . . . at a sum not exceeding the original price."

The preliminary issues raised three main questions. First, whether those provisions still applied, or whether they expired years ago; second, whether they were repealed by certain 20th-century statutes; third, whether National Carriers could say that its acquisition of some of the land in 1846 created an immediate right to repurchase under section 102, so that any claim for damages in respect of breach of obligation was now statute-barred.

Two principles of construction applied to sections 57 and 102. One was that the language of a private Act which should, in case of ambiguity, be construed against the promoters; and that they should be construed in their legislative and historical setting.

Until 1846 such an Act was incomplete and self-contained code. They all contained some provision dealing with superfluous lands. Uniformity was achieved by enactment of a code dealing with superfluous lands. Section 127 of the Land Clauses Consolidation Act 1845 ("the code"), which was incorporated into the 1846 Act.

Section 127 provided that the company should sell all superfluous lands within 10 years after expiration of the statutory period for which the powers of the company had been granted, or for default of sale, all superfluous lands should "vest in and become the property of the owners of the lands adjoining thereto."

The section did not apply to abandoned land, but to superfluous lands. The defendants said that on its

true construction section 57 was not intended to be a free-standing provision. It was intended merely as a gloss on the code, and that its operation was limited to 10 years after June 1852, the date for completion of the railway.

Section 57 read like an independent and self-contained bargain between the promoters and the hospital. It was not intended to be transformed and cut down by other provisions to which it did not relate. To construe the section in the way the defendants suggested would not be in accordance with the principle that ambiguities should be resolved against the company.

Section 102 applied only after the railway had been completed, and only to "such railway or any part thereof" as had been discontinued.

The defendants said these words meant the line of rail from London to York, and did not include yards or warehouses. The court held that construction produced odd consequences. It held that if the railway from London to York were discontinued, the company must sell the land on which the line was constructed, but could keep yards and warehouses.

The Railway Clauses Consolidation Act 1845, incorporated into the Great Northern Railway Act, defined "railway" as the "railway and works by the special Act authorised to be constructed".

That removed the difficulties. Section 102 applied to discontinuance of use for railway purposes of land on which any of the authorised works had been built, including yards and warehouses.

The section plainly applied to total abandonment, to which the

code could not apply, and it read like an independent provision. There was no reason to fall back on the code, it remained a free-standing provision.

It followed that section 102 on the company's construction applied without time limit to land which ceased to be used for the company's statutory purposes.

The section did not apply to the hospital's blue land acquired by agreement.

It seemed reasonable to take "superfluous lands" as the characteristic Parliament had in mind for the purpose of identifying provisions as being similar.

Sections 57 and 102 were not similar, although they might overlap with superfluous land clauses.

Neither section 57 nor section 102 had been repealed by subsequent legislation.

The Transport Act 1968 demerged the railway's road transport business to a newly-formed subsidiary called National Carriers. The vesting made no difference. The fact that the land was now used by a different company was matched by a similar vesting of assets and liabilities, and a substitution of the name of the new company in the old statutes.

For the hospital: Edward Nugee QC and Terence Etherington (Wilde Sapte).

For the Church: David Lowe QC and Charles Turnbull (Walton & Morse).

For British Rail: Gavin Lightman QC and John Whittaker (Nobacco Nathanson).

For National Carriers: Robert Reid QC and Simon Berry (McKenzie & Co).

Rachel Davies  
Barister

## JONES LANG WOOTTON.

Soon, an important building will rise here which will help ensure the future of our new partner.

A magnificent new asset is taking shape which will greatly enhance the property portfolio of Scottish Widows' Fund and Life Assurance Society. It is in the heart of the City, where London Wall meets Copthall Avenue.

The Jones Lang Wootton Development Management Team was called in to undertake the management of the entire project.

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But our construction-related services don't end on completion date. During the entire life of a building, our Building Surveying and Architectural Services teams regularly survey and report on its condition, advise on dilapidations, undertake refurbishments, space planning and interior design, and maintenance and repair, so as to help maintain and maximise its investment potential.

One day, the young lady will benefit from financial protection as hard-hatted as her choice of headwear. We think our efforts will have made a valuable contribution to her future, and that she, like Scottish Widows', is our working partner.

To find out more about Jones Lang Wootton's construction consultancy services, please contact Graham Love on 01-638 6040.

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OVER 50 OFFICES IN 20 COUNTRIES

AND PARTNERS.

## ARTS

## Arts Week

F Sa Su M Tu W Th  
30 31 1 2 3 4 5

## EXHIBITIONS

## London

The Tate Gallery, Joseph Wright of Derby – a full study of the work of one of England's most distinctive painters of the 18th century, yet one, like his close contemporary George Stubbs, too often dismissed as a mere provincial. Daily until April 22, except Bank Holiday.

The Barbican, Scottish Art Since 1800 – a brisk and effective celebration of what has always been a major tradition and distinctive national school, yet one which has for far too long been not so much under-rated as under-known in the southern Kingdom. There are still gaps and over-rapid transitions, but the show nevertheless makes its point very well. Daily until April 16, sponsored by Flemings.

The Royal Academy, Frans Hals – the great retrospective, already shown in Washington and due to go on to Rissien, of the work of one of the greatest painters of the 17th century. Dutch school. Until April 8.

Palais des Beaux-Arts, Forty Years of Young Belgian Painting, a retrospective of early works by Belgian painters. Closed Monday, ends April 1.

Musee d'Art Moderne, Retrospective of the Belgian abstract/expressionist artist, Georges Van Ardecht (1906-1980). Closed Monday, ends May 12.

Hay Bricot, Daniel Buren, Retrospective of work (1968-1985). Closed Monday, ends April 14.

Grand Palais, Soliman le Magnifique. A treasure trove of goldsmiths' work, miniatures, ceramics and textiles recalls the splendour of the reign of Soliman "the shadow of god on earth" whose Ottoman Empire reached in the 16th century to the Caucasus, the gates of Vienna and from Algeria to the Persian Gulf. Closed Tue, Weds closing.

Musee d'Orsay, The Fragmented Body. Parts of the human body, or the incomplete body, are the leading strand of an exhibition, beginning with ex-votos and reliquaries and culminating in a celebration of Degas' Bourdelle, Maillol and especially of Rodin with his masterly transition from realistic to abstract sculpture. Ends June 3, closed Mon, entrance Quai Anatole France (4064510).

Centre Georges Pompidou, Pavel Nikolayevich Filonov. A solitary figure of the Russian avant-garde, he refutes cubism and futurism as contrary to nature's and art's organic development. "The shadow" of the surface of the 50 paintings and 150 drawings is given intense attention and baffle in the light of idyllic harmony in cruel contrast to his own destiny. Closed Tue, ends April 30 (4277123).

Musee Carnavalet, Antiqua-

bronzes. Some 400 statuettes bring to life the Gallo-Roman world up to the 5th century. They are grouped in glass-cases around a divinity surrounded by objects of the appropriate cult. Closed Mon, ends July 1 (4722142).

Grand Palais, Pre-Columbian Art in Mexico (1500bc-1521dc). Some 120 exhibits from Mexico's archaeological museums bear witness to the high degree of artistic development of the ancient civilisations of the Mayas and Aztecs. A deep religious sense imbues their imaginary world peopled with deities often represented as jaguars and serpents. Closed Tue, late closing Wed. Ends July 30 (4288410).

Brussels

Archives Générales du Royaume, Grand Sablon, commemorates Belgium's short-lived declaration of independence from the Austrian Empire and the subsequent power struggle between France and Austria for control of Belgium. Daily, closed Sunday, ends 31 May.

Musée Royaux D'Art et d'Histoire, The Enigma of the Easter Islands is partially deciphered in this exhibition of photographs and artifacts. Closed Monday, ends April 23.

Rome

Villa Medici, Self-portraits from the Uffizi – from Andrea del Sarto to Chagall. Thirty works from the 16th century to the present, including Antoni Tàpies, the other is in the British Museum) recently acquired by the museum, together with a selection of paintings, mainly of biblical and mythological subjects. Ends April 29.

Washington

National Gallery, Self-portraits from the Uffizi – from Andrea del Sarto to Chagall. Thirty works from the 16th century to the present, including Antoni Tàpies, the other is in the British Museum) recently acquired by the museum, together with a selection of paintings, mainly of biblical and mythological subjects. Ends April 29.

Madrid

Fundación Cole de Pensacolas, Museo voor Schone Kunsten, Flemish Expressionism in a European Context (1900-1930) with works by De Stijl, Ernst, Picabia, Van Diepenbeeck, Van Herck, Van Meir, Van der Stappen and Zadkine. Closed Monday, ends May 12.

Antwerp

Koninklijk Museum voor Schone Kunsten, Belgian Painters of Courbet to Van Gogh. Closed Monday, ends April 22.

Museum van Hedendaagse Kunst, Beeldend, Art. Antwerp 1990 – Contemporary Dutch Artists. Closed Monday, ends April 23.

Barcelona

Museo Picasso, Cubist works belonging to the National Gallery of Prague – Kramer Collection. The show includes 17 paintings by Picasso together with an important selection of works by Czech and French artists. Ends April 29.

Berlin

Staatsliche Kunstsammlungen, Deutsches Historisches Museum (DHM), 1900-1945, 200 paintings, drawings, sculptures and graphics of the Brazilian painter, born in Wilmersdorf, April 1990, to be exhibited until April 30.

Braunschweig Kunstsverein, Lessingplatz 12: Gottfried Graubner. Around 100 aquatints, paintings, and gouaches. Until April 24.

Tokyo

Isetan Museum, Shinjuku. Impressionists and Post-Impressionists from the Fog Museum, New York, including works by Van Gogh, Lautrec, Matisse and Picasso. The Japanese fascination with Impressionism continues unabated, so expect crowds. Sunbury Museum, European Posters from the Grandval Collection, Works by Lautrec and Mucha, as well as by artists of the Art Deco and Pop Art periods. Closed Monday, ends April 16.

Saarbrücken

Modernes Galerie, Growing on

trates on the early works, 1960-1967, and the famous Marilyn, Liz, and Coca-Cola series are shown to excellent effect in a particularly skillful layout by Gert Autenrieth, the exhibition with Paul Huisken. Also included are numerous photographs of the factory, and excerpts from the films Warhol made in the years 1963-65, interspersed with comment from critics, writers and friends. Until May 27.

Museo Correr, Jacopo Palma il Giovane (1548-1592). On show for the first time is one of the two albums of Palma drawings owned by the 18th century painter Anton Maria Zanetti, the other is in the British Museum) recently acquired by the museum, together with a selection of paintings, mainly of biblical and mythological subjects. Ends April 29.

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Saarbrücken

Modernes Galerie, Growing on

the Move. Retrospective of Paul Klee (1879-1940) in honour of the 50th anniversary of his death, with around 150 of his artworks, including drawings from all periods, to be seen until May 27. This is one of the most comprehensive Klee exhibitions ever.

New York

New York Public Library. More than 125 documents of the Abolition Movement, including photographs, letters and rare books, display the spiritual drive of the long effort to free the slaves. Ends Sept 15.

Centre for International Contemporary Art, Large-scale works in pastel and compressed charcoal by 31-year-old British artist David Oliphant, is the first of a series of four shows of young British artists slated for this new, well-received arts institution. Ends April 21.

Museum of Modern Art. In its centenary year, the museum gives its version of the history of photography, showing off earlier image-developing techniques along with 275 photographs. Ends May 28.

Washington

National Gallery. A joint Soviet-American collaboration brings together the National's French and arguably pivotal work in Morocco during his visit in 1912-13 including 23 paintings and 45 drawings, among them the famous Moroccan Triptych from the Pushkin Museum, never before shown in America. Ends June 2.

Rome

Teatro Lirico Nacional, La Zarzuela, Le Nozze di Figaro in a production by the Welsh National Opera, conducted by Antoni Ros-Marbà, with a cast led by Carlos Chausson, Richard Stilwell and Lella Cuberli (423 225).

Madrid

Teatro alla Scala, Kaita Asari's production of Madama Buttercup (426 8883).

Paris

Opéra Comique, Bohuslav Martin – La Passion Grecque produced by the Prague National Theatre (4268883).

Paris Opéra, Roland Petit arrives with Carmen, The Young Man and Death and Debussy for Seven Days at the Palais Garnier.

Chicago

Chicago Historical Society, The Land of Lincoln does its most famous citizen proud in the exhibition A House Divided. America in the Age of Lincoln, with documents, memorabilia and personal effects of the Great Emancipator. Chicago, Illinois, April 1990. A special exhibit of Frank Lloyd Wright's designs for art-glass windows, furniture and silver shows why the details completed the Wright look. Ends June 17.

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## OPERA AND BALLET

## London

Royal Opera, Covent Garden. A newly staged production (in old sets) of Die Meistersinger by John Cox introduces two renowned Wagner portrayals by

Bernard Weil's Hans Sachs and Hermann Prey's Beckmesser. To London audiences, Christoph von Dohnányi conducts.

English National Opera, Coliseum, David Pountney's new production of Verdi's Macbeth has its premiere, with Glyndebourne and Kristinn Sigmundsson in leading roles, and Mark Elder as conductor.

Also in repertory: Pountney's witty, sharp-edged production of Prokofiev's The Gambler, conducted by Alan Opie.

Royal Ballet, The Mikado, in Jonathan Miller's celebrated "white-hotel" reworking.

Rome

Teatro Regio, Pasquale Grossi's production of Verdi's La Traviata, conducted by Roberto Alagna with Nelly Miricioiu, Renato Bruson and Vincenzo La Scala (5015 242).

Amsterdam

The National Ballet with a new production by Rudi van Dantzig to music by Kanchan Voorbij, conducted by Antonello Bonci, with a cast

led by Carlos Chausson, Richard Stilwell and Lella Cuberli (423 225).

Brussels

## ARTS

# The Prince of the Pagodas

COVENT GARDEN

In a programme note for his new *Prince of the Pagodas* Sir Kenneth Macmillan pays tribute to the idea of *The Beauty* as an evident presence in the creation of the Britten/Cranko original, and as an ideal ever-present in his own feelings about classical choreography. Looking at *Pagodas* again on Wednesday night, when it returned to the Opera House repertory, the subliminal and overt references to the Petipa/Ciakovsky masterpiece seemed to me even more striking than in the ballet's first visit in December. This is no way to suggest that Macmillan, any more than Britten or Cranko, was concerned with petticoats. Rather that certain attitudes and formal devices ring through the consciousness (and subconscious) of any creator brought in to contact with the perfections of *Beauty*, and serve thereafter as inspiration. Such simple matters as princely suitors coming to a court with gifts, and less obvious structural concerns as an adagio for Epine and these four cavaliers (Macmillan's "Thorn

Adagio"); the journey by which an enchanted lover is reached; the central fairy-tale conflict between good and evil; even the monkey couriers invading the Emperor's throne, just as Carabosse and her creatures are supposed to seize the King's throne in *Beauty*; these are all cross references that intrigue and suggest links and resonances.

To stress this, though, is to deny *Pagodas* its individuality; it is more apt to note that, returned to the Opera House after a series of regional performances, the staging is still run and dance and production look polished, assured. Macmillan has made the one change that seems necessary after the first night. The brief prologue now more clearly indicates the cause of the action in Epine's anger at the apportioning of the kingdom, and her subsequent revenge upon Rose and her prince which turns him into a salamander. Thereafter, the staging is – I think – changed only in the greater technical finesse demonstrated by the Royal Ballet

whose artists are now handsomely "inside" their roles.

For Darcey Bussell, the evening is a triumphant display of gifts so fresh, youthful and so irresistible in their tireless power, that any praise seems gratuitous. The characterisation is sensitive, radiant, and sweetly powerful – technical marvels, in the spring of her jumps, in the grace with which the most taxing steps are set out, are the manifestation of a portrait of entire charm and sensitivity. Jonathan Cope seems both more pathetic and more communicative of feeling, his dancing generous and elegant. The four kings' variations are bravura portraits of temperament, subtle and taxing – like Petipa a century on – and are splendidly given by their creators, while the soles for the Clouds, danced with fine authority, are transcendental studies in felicitous academic style. The company is on its best form.

Clement Crisp

# Camino Flamenco

BARBICAN HALL

In its stance, its glamour and its percussive force, Flamenco dance is inherently dramatic. You see pride, passion, temper, will. No wonder people use it as the basis of drama-dramas. And yet...

Camino Flamenco, a new company, has been formed by its lead dancer, Mariano Torres, who appeared in last year's *Earle Court Carmen*. It has just appeared for two nights at the Barbican in an two-act show of love and jealousy, *A Night at the Peria*. The tale is unfortunately true: Mariano (Torres) is distracted from his bride (Maribel la Manchega) by the charms of a flower girl (Melina Coral), who, in turn, is occasionally distracted from this adulterous passion by another man (Gabriel Hererra).

The best use of Flamenco in recent years has, of course, been in the films of Antonio Gades. But even then the drama of the form is weakened by having to tell a story. *A Night at the Peria* is less like Gades' work than like *Cumbe Flamenco*, which triumphed at

Sedler's Wells in 1988 and 1989 (and which is expected to return soon). Camino Flamenco has six dancers, three singers, and three guitarists; and really the plot is only – hurray – an excuse for dancing to music. The evening proceeds to demonstrate Sevillanas, Alegrías, Soleá, Tarantos – a dozen different Flamenco forms in all. In Part One, however, none of the dances takes off as virtuously, and several of them are actually sapped by all the amorous games and dutiful story-telling.

In Part Two, though, narratively sometimes intrusive, and more Flamenco rhythmn starts to cast its spell. In the Taranto, straight after the interval, the company's two junior women dancers, Carmen Romero and Gemma de la Cruz, make something bewitching from the simple co-ordination of circling hands and advancing feet. Then a series of solos and duets. Heredia's solo (Romeras) shows the Flamenco phrase at its more dense and unpredictable;

Alastair Macaulay

# More Than One Antoinette

YOUNG VIC STUDIO

The second of Monstrous Regiment's 15th anniversary productions conflates two novels and two continents into a bitter reflection of women's lot. From *Jane Eyre* comes the second wife, dislocated, poor and plain, brandishing her need to serve like a shield against the world. From Jean Rhys's *Wide Sargasso Sea* comes the first Mrs Rochester, a Creole with an inherited streak of madness which she fatally conceals from the young English fortune-hunter who comes knocking at her heart.

The result is a curious hybrid of moods and styles, which is morose, flagrant and as fragmentary as the experience it represents and with as many repetitions. Geraldine Pilgrim's set of gothic balcony jutting skyward above the cool, polished expanses of a colonial mansion kept shining by the sweat labour of slaves, creates a strong visual unity which is certainly needed by Debbie Shewell's tortuous, and

densely directed, dramatisation.

The bridle decked bed of the over-passionate Antoinette holds castregate in the first act but recedes in the second, to evoke the prosaic living quarters of a humble English governess. While Antoinette moans at her reflection in a pool, Jane shudders at herself in a great gilt mirror which dominates her bedroom. Appearance, of course, is an abiding issue, merging with identity most obviously through the disfigurement of Rochester, but gaining a new dimension through the commitment of Antoinette, a white woman whose after-ego is black and white imprisonment in a cold English attic in therefore doubly cruel.

Geraldine Somerville, thin and peaky beneath her tattered dresses, becomes physically and mentally engulfed by the brutal, inquisitorial presence of Natasha Williams. Tia, her childhood friend, tormentor and her other self who emerges

Claire Armitstead

to enflame the colonial prejudices of William Gaminara's starchy Rochester with the donning of a bright-red scarlet dress. He meets his match in the abashed edifice of Abigail Bond's Jane, whose primly self-conscious references to the "dear reader" make the point that she is written in a different style, while allowing her to fit the play's first and only ticket of humour.

In doing so she illuminates the disappointment of the piece, that its parts outweigh – in both senses – the whole in originality and penetration.

There is some clever knitting of narratives, yielding a scattering of insights, particularly about cultural identity. But Jane's final moan about the hating ubiquity of the happy ending forces her dear reader to differ: the breast-banging tradition to which this play belongs permits only unhappy ones.

The first half ends with Singer, shamed by his old friends from Auschwitz, drowning in a Hampstead pond. But ("Who said Jews don't make good swimmers?") he stalks the Sixties (a tiresome interlude with avant-garde hippy theatre), unable to die until he finds



Antony Sher

# Singer

THE PIT

Peter Flannery's epic – and for once the description seems apt – charting an opportunist's career in post-war Britain has moved from Stratford-upon-Avon to that living monument to jugernaut opportunism known as EC2. The opportunist is based at least partly on the profiteering landlord Peter Rachman: like Flannery's Peter Singer a concentration camp survivor who made good in London. We follow Singer's progress from Auschwitz through success, disgrace and resurrection to a sort of redemption.

Singer's soul, like a human body, sees the light in blood and pain, passes through the greedy self-preservation of infancy and the vengeful assertiveness of youth to an accommodation with self-knowledge.

The first part of the play begins with nightmare peopled by grotesques from Scaris, Hogarth or Gross, for which Terry Hands' direction is not right, but or resilient enough.

The author's echoes of the RSC's favourite period (Joe Manz's narrator evokes the Chorus of *Henry V*) create a gallery of Jonsonian predators but the characterisations are not bold enough to turn a stylized wing – we're left with graying caricatures or unconvincing allusions.

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an explanation for his multiple victimisation as Jew and moral villain, which owes its appeal to its grotesque central character, the miserly father whose avarice reduces all around him to lying and subterfuge. Molière's *Le Miserere* is the misfit's *La Cagna* in a mimetic of the textures of Paul Ryan's Cleante, Harpo's gambling dandy of a son, hang limply from fustian, and dressed like a Boz cartoon for *A Christmas Carol*, in besmirched and tattered nightclothes with a wizened moneybag strung suggestively from his waist in reflection of the play's preoccupation with the confusion of financial and sexual values.

The trouble with such a stereotypical interpretation is that it allows very little room for comic manoeuvring, or for any flirtation with the idea of Harpo as a pitiable character, which is surely the intention – however flippanc – of the long drawn-out final confrontation, when Harpo is forced by his jubilant family to

At times the writing is that of a bad poet, occasionally simply meretricious: "The triumph of Marks and Spencer over Marx and Engels isn't cheap." But jokes like that are.

The soft centre of an episode where hippy Singer falls in love splurges the focus out of shape like a squashed chocolate, and the final hint of redemption through the unbalanced camp-infatuate who remembers his name and identity has an arbitrary ring; but some performances stand out: Mick Ford's idealistic artist from Auschwitz; Malcolm Storry's brain-damaged survivor, Singer's conscience throughout; Russell Dixon's boyish amalgam of Thatcherism as Flannery sees it; Alan Cumming and Mark Williams as guitar journalists.

Above all, Antony Sher gives a bold performance to date as Singer. Previously this cast of technical actors lacked the heart to carry his art, one was aware of the mechanics, the calculation of each physical quiver or vocal quaver. Here the works are internal, leaving him to spin around the stage like a cuckoo clock toy out of control but driven by passion, avuncular or simian in glee, lechery or repressed fury.

Martin Hoyle

# Emerson Quartet

WIGMORE HALL

The present members of this remarkable American team have been together since 1979, which by current standards counts as a long-lasting marriage. Their DG recording of Bartók's six quartets won the Gramophone's 1989 Record of the Year award, and on Wednesday the Wigmore was packed for them. Their executive prowess is of the highest order. I don't mean that they are brilliant individual technicians (though they are), but that as a whole quartet they realise their effects with a luminous precision that only the closest mutual attentiveness can achieve.

One fact, almost unique, is that the Emerson doesn't have one dominating leader. While Eugene Drucker and Philip Setzer alternate as first and second violins, their partnership is either very much like a real vital equality, very different from the usual master-and-echo relation. That

lights up the top half of their quartet-music; and the lower voices are set in pungent relief – another factor – by Lawrence Dutton's viola and David Finckel's cello. Neither of them aspires (in the modern manner) to the condition of low-range violins, but brandishes proudly the special qualities of his instrument (as all the great quartet-composers would have expected). The collective result is three-dimensionally lucid.

That said, it must also be reported that the Emerson relies heavily upon detailed instructions – as in the minutely explicit score of Bartók's Fourth Quartet, which they rendered brilliantly – and tends to sound gassy and provincial in music that expects expansive and imaginative participation. But in their sensational Bartók the musical nodes needed together definition, and in Mozart and Schubert their bright local flashes went off against

routine backgrounds.

In the outer movements of Mozart's D minor "Haydn" quartet, his Allegro moderato and Allegretto慢板 and Allegretto慢板 were read alike as moderate plods at tempo that no modern scholarship would license, and at grave cost to their high-tragedy manners. I've never before heard the Minuet presented as the most incisive movement of K.421, and as a dramatic centre it didn't convince. The big A minor quartet of Schubert, D.804, had a soldier underpinnings, but its most haunting passages remained prosaic here despite the Emerson's ultra-refined translations into sound. If and when this quartet grows into an expressive authority that matches its gleaming moment-to-moment clarity, it will be an ensemble to revere.

David Murray

# The Miser

YOUNG VIC

Molière's *L'Avare* is an untidy prose comedy, part moral fable and part fairytale, which owes its appeal to its grotesque central character, the miserly father whose avarice reduces all around him to lying and subterfuge. Molière's *Le Miserere* is the misfit's *La Cagna* in a mimetic of the textures of Paul Ryan's Cleante, Harpo's gambling dandy of a son, hang limply from fustian, and dressed like a Boz cartoon for *A Christmas Carol*, in besmirched and tattered nightclothes with a wizened moneybag strung suggestively from his waist in reflection of the play's preoccupation with the confusion of financial and sexual values.

The trouble with such a stereotypical interpretation is that it allows very little room for comic manoeuvring, or for any flirtation with the idea of Harpo as a pitiable character, which is surely the intention – however flippanc – of the long drawn-out final confrontation, when Harpo is forced by his jubilant family to

choose between his money and the pretty young girl he intended to marry.

Alfreds has styled his Oxford Stage Company production as a beggar's burlesque dressing his characters in rags assembled into a mimicry of the textures of Paul Ryan's Cleante, Harpo's gambling dandy of a son, hang limply from fustian, while the adventures of a Jack denied his beanstalk, while the adventures of a Harpo with ruffled curtains which is often wide of the mark, marooned on an exaggerated declamatory style which reaches a parodic peak in the absurd reunions of the finale. Alfreds' translation, while solidly workable, lacks the lustrous topicality seen in the work of Neil Bartlett or Jatinder Verma (respectively for Red Shift and the National Theatre), and it remains a mystery why he should decide to render part of the play in couplets, where none exist in the original.

Claire Armitstead



Roy Marsden and Maggie Wells

# Blood on the Lino

DRILL HALL, WC1

A dead body is found in the front parlour of a terrace house in Birkenhead. Who done it? Since this is the Drill Hall, and a creation of comedienne Karen Parker and Edinburgh's Karen Klein, we all know the answer.

It is the Fifth Horsewoman

of the Apocalypse, the cause of global warming, cot deaths, famine in the Third World, rape and pillage, tent cities, and Millwall's relegation to the Second Division – our Prime Minister.

But in these days of post-History, when events in East Europe make it hard to get goey-eyed about socialism, the political denouement of Parker and Klein's small entertainment is kept for a final half hearted throwaway line.

It is a pity really that politics has, inevitably, to force its way in because the starting point of the piece, written by Debby Klein and performed by both girls to Lois Weaver's direction and Sharon Nassauer's music, is really quite intriguing.

It is the awakening of a murdered woman – or rather one corpse with two bodies, since Parker and Klein share the role – who tries to work out who stabbed her in the back.

It hardly matters if you are with her because the plot is mainly piled on to compensate for a sad lack of humour. In fact, the dialogue is dire, which is surprising because the songs, and especially the lyrics are sharp and witty, and Karen Parker has a pretty voice.

There is the anticipated gay twist in the second half. Fans of the duo will enjoy the songs but find that the rest falters between polemic and tendum.

Antony Thorncroft

March 30-April 5

Catalana (301 77 75).

New York

Händel and Haydn Society Orchestra and Chorus, Christoforus Hogwood conducting. Royal Opera House (301 77 75).

Atlanta Symphony Orchestra conducted by Yoel Levi with Paul Matisse (violin), Barbara Stravinsky (cello), and Gerhard Oppitz (piano) playing Schumann, Strauss, Janacek and Schubert (Wed). Teatro Olimpico (383 83 04).

The Camerata Europaea conducted by Octavian Anchel with soloists performs Pergolesi's *Sainte-Mater et La Santa Padrona*, Rumania Benefit Concert (Wed). Théâtre Royal de la Monnaie (718 345).

Brussels Concerts (301 77 75). National Symphony Orchestra conducted by Bernard Haitink with soloists performs Pergolesi's *Sainte-Mater et La Santa Padrona*, Rumania Benefit Concert (Wed). Auditorio Nacional de Música (387 01 00).

Vienna Boys' Choir conducted by Bernhard Haitink. Programme includes Schubert, Kodály, Poulenc, Stravinsky (Wed). Auditorio Nacional de Música (387 01 00).

London Royal Philharmonic Orchestra conducted by Daniel Barenboim with violinist Violin (piano), Mstislav Rostropovich (cello), and Paul Tortelier (piano). Royal Festival Hall (383 87 70).

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## FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL  
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Friday March 30 1990

## EC's great leap forward

WITH CHANCELLOR Helmut Kohl's enthusiastic endorsement behind it, the movement towards economic and monetary union of the European Community, on more or less the terms set out by the committee under the chairmanship of Jacques Delors, has obtained unstoppable momentum. There is talk of agreement in 1991 and ratification of a new treaty by the end of 1992.

From the economic point of view, the speed and even the content of the move towards EMU can be questioned. Politically, however, the momentum is not considered unstoppable, even by Mrs Margaret Thatcher at her most recalcitrant, but desirable. Even if some of the details are still to be played for, EMU represents a valuable, if risky, step on the path of European political integration.

The next move is an informal meeting of finance ministers this weekend at Ashford Castle, Castle Mayo. The main item on the agenda will be a recent Commission report on EMU, the first in which it has passed collective judgement on the Delors Committee's report of last year.

The Commission differs significantly from the earlier report only in removing the controversial suggestion for binding limits on the budget deficits of EC members. The rest stands. The Euroféd (the name for the new central bank) is, for example, to be "explicitly committed to price stability" and "subject to this priority, the policy should support the general economic policy objectives set at the Community level by competent bodies."

## Indirect benefits

In justifying a single currency, the Commission argued that the costs of foreign exchange transactions "may amount to at least Ecu 15bn on intra-EC transactions." Large indirect benefits are also expected from the complete transparency of price comparisons and elimination of exchange rate risk, "which only a single currency can provide. In opposing an elaboration of the present European Monetary System, the Commission suggested that "the dominance of the national monetary authority is unlikely to be politically or economically acceptable."

In making its case for speed, the Commission cites the need to retain forward momentum. But it also wishes to avoid "the risks of systemic instability" in the transition from the old

## The challenge for Mr Hawke

MR BOB Hawke's Labor Party has clung to power in Australia by its eyebrows. The result, which gives his Government an overall majority of just two in the 143-seat parliament, took five days to calculate in the closest, and least inspiring, election for 30 or more years.

The result gives Mr Hawke a record fourth successive win. But this is a messy result from a grubby election. The electorate, disillusioned with persistent economic crises and the way the two main parties conduct their political business, has turned towards the smaller and "greener" parties to the extent that Australia avoided a hung parliament only by the finest of margins. However, a solid mandate was needed for firm policies to deal with a dangerous economic situation.

Not that Mr Hawke has produced any hint of a credible plan to get Australia out of its perennial cycle of boom and bust. Mr Andrew Peacock's opposition coalition had some good ideas but proved poor in the arts of persuasion.

Australia has probably been in recession since last autumn on the yardstick of two successive quarters of negative growth. The last quarter of 1989 showed a GDP contraction of 0.3 per cent and the early evidence indicates that the current quarter has also seen negative growth.

Confirmation that the latest blow out in demand is over should enable the Government to move to reduce interest rates further — although extreme caution will be needed. As exports begin to outstrip imports again the current account should improve. But, unfortunately, Australia's structural problems are a good deal more complex than that. After seven years Mr Hawke and Mr Paul Keating, his Treasurer, cannot privatise much longer and retain credibility in international markets.

The urgent agenda for this difficult task is as short as it is difficult: break the neck of inflation and reform the labour market.

Peter Bruce says Spain's industrial culture remains fragile despite the boom

The party in Spain is petering out. After four of the economy's most dazzling years in four centuries, in which foreign investors spent more than \$22bn buying up Spanish companies and unbreakable domestic demand encouraged local manufacturers to turn a blind eye to export markets, many of Spain's economic arrows have begun to drop.

Manufacturing industry, always the economy's ugly duckling, has woken from its reverie with a start. Employers clamour now for state help to boost exports, and attack high interest rates and Madrid's refusal to devalue a strong peseta. But the slowing of the economy has also thrown up critical questions about whether manufacturers themselves have made good use of the boom.

Last year Spain's trade deficit, the worst on record and the world's third biggest, grew 36 per cent to Ptas 3.2 trillion (million million), bumping up the current account deficit to \$1.6bn. In the black in 1987, it will rise to about \$1.5bn this year.

With inflation now growing at more than 7 per cent a year and 1990 wage settlements concentrating around 8.3 per cent, Madrid has wrestled itself into a corner by trying to dampen demand with a credit squeeze that is clearly affecting investment and industrial production. Money supply growth has been sharply down in early 1990, but few people are cheering.

**Regional equilibrium**

Then there is the regional question. Despite the 1992 programme, the EC will remain far less economically integrated than the US. In the absence of implausible (and undesirably) large inter-regional transfers, the preservation of regional equilibrium will require the continuation of substantial real wage differentials as well as real wage flexibility. With overall price stability in the EC, widespread nominal wage cuts may well be required from time to time.

The report argues, rightly, that it will be desirable to encourage the social partners to adopt, as far as possible, wage systems that establish a link between changes in relative wage levels and differences in activity levels." It is far from obvious, however, how this can be done.

A still more fundamental danger results from the different inflation preferences of the EC member states. The envisaged common policy could well be more inflationary than it has been. If so, there are attendant political risks, with the Germans, in particular, finding the Ecu a poor substitute for the D-Mark.

It is also difficult to believe that the EC economy of today, with the 1992 programme incomplete, is ready to decide on EMU. There is merit in the evolutionary alternative. But it is unlikely to happen. All but one of the members of the EC are committed to the great leap forward. The EC will then, in the jargon of the present European Monetary System, be "the dominant force in the international monetary system" and the new central bank's autonomy is unlikely to be politically or economically acceptable.

In making its case for speed, the Commission cites the need to retain forward momentum. But it also wishes to avoid "the risks of systemic instability" in the transition from the old

years of technology and foreign sales networks that Spain needs. While the Finance Ministry reports that fixed capital formation last year roughly equalled the high levels of 1988, this is due to a larger role played by investment in infrastructure, which has been accompanied by a light fall in investment in machinery," where the Ministry highlights "the growing contribution of foreign capital."

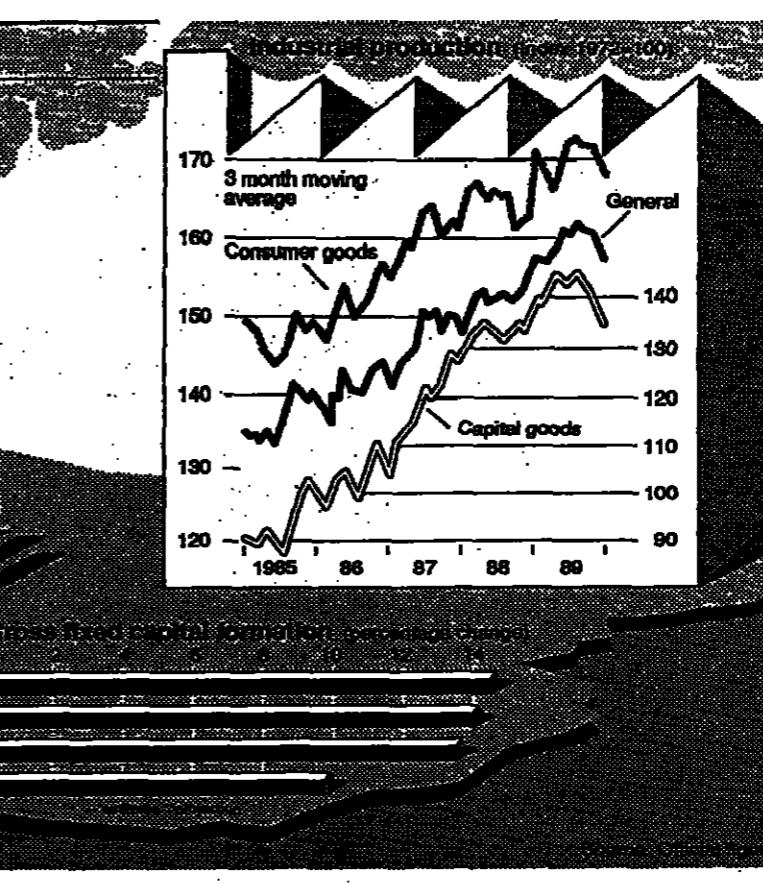
In other words, industry's input

**Spain now builds and exports more cars than the UK but Seat, Volkswagen's Spanish affiliate, still imports many basic parts**

into the economy during the boom may have increasingly been abandoned to foreigners, (often speculative) building projects or engineering schemes, where economic returns are slow. It is also safe to assume that a huge share of capital goods imports has either gone into construction or roadworking equipment or to the thin layer of mainly foreign-owned car, paper, chemicals or food processing companies that dominate Spanish manufacturing.

Spain now builds and exports more cars than the UK but Mr Werner Schmidt, chairman of Volkswagen's Spanish affiliate, Seat, warned recently that the company was still importing many basic parts from West Germany because local supplies are not satisfactory. "The Government has created a sense of euphoria about the economy," says Mr Jose Maria Vizcaino, president of the Basque employers' body, Confesbask.

Faced with that challenge in an open European market, hundreds of local manufacturers have sold out to foreigners rather than try to draw the buyers into the partnerships, trans-



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In other words, industry's input

**There is a danger that we may have dropped our guard. We need better roads, better telephones, better**

**roads, better telephones, better**

Some Spanish manufacturers have ventured abroad or invested heavily in production and production abroad. Today, however, Spanish exports rose at 8 per cent a year. Between 1986 and 1988, however, world exports rose 6.3 per cent while Spain managed only 4.3 per cent.

"Spain's reliance since 1989 on monetary, rather than fiscal, policy to

**"There is no exporting mentality in this country, [Spain] and the government has done nothing, or almost nothing, to create one"**

Spain, he says, has steadily lost weight in world trade since 1986. Between 1981 and 1985, when the volume of world trade grew an average 2.9 per cent a year, Spanish exports rose at 8 per cent a year. Between 1986 and 1988, however, world exports rose 6.3 per cent while Spain managed only 4.3 per cent.

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## POLITICS TODAY

## Taking refuge on the world stage

By Joe Rogaly

at large may describe the Prime Minister's opinions as isolated, she need not see herself in that light. As her standing in the polls falls, as more Conservatives resign from the party in protest at the poll tax, she can assure her mirror that there is still much left to do, not least in the European theatre, and that she is the best person to do it.

Back in the real world, the question of whether or not Britain will join the exchange rate mechanism of the European monetary system has become the nagging toothache of British political discourse.

There is a consensus that entry is necessary if Britain is to be taken seriously and the British view on the evolution of the EMS is to carry weight.

The Chancellor of the Exchequer, Mr John Major, believes that all have one of the conditions for entry laid down at the summit meeting in Madrid have now broadly been met, or will soon be.

The exception is, of course, a fall in the British rate of inflation towards the average in the rest of the community. The Foreign Secretary, Mr Douglas Hurd, believes that a political decision will have to be taken in the second half of this year.

The actual date would still depend on the Chancellor's judgment of the appropriateness of a particular rate of inflation. At that point he would have to carry the Prime Minister with him.

She is still showing some ambivalence. In anticipation of parliamentary questions on Tuesday an agreed answer was prepared: Mr Major is said to have drafted it. "We are com-

mitted to joining the exchange rate mechanism and we shall do so when the Madrid conditions are fulfilled," she read out. "They are not fulfilled yet."

The trouble is that she gave off-the-cuff answers to other versions of the same question. She specified free movement of capital and "proper competition throughout the Community" as unfulfilled conditions when pressed by Mr Hugh Dykes one of her own side.

In answer to the Labour leader, Mr Neil Kinnock, she talked about entry sometime during her second decade in office. Whatever her intention, the impression was left that she can dodge and weave for a good while yet, partly by finding flaws in the degree to which the conditions other than the inflation rate have been met, and partly by inventing new conditions if necessary.

In this way 1990 threatens to be a



replay of 1986 and 1989, with the principal difference being that we have a new Foreign Secretary and a new Chancellor. The previous Chancellor, Mr Nigel Lawson, said in the House of Commons on Monday that failure to join the ERM left the Government's economic strategy with "an exposed flank" - making it clear that in his view "we really cannot afford to take the risks involved in a leisurely timetable." I am sure that, along with the previous Foreign Secretary, Sir Geoffrey Howe, Mr Lawson made this point more than once to the Prime Minister last year. The speculation then was that if these senior ministers were to join forces and threaten resignation Mrs Thatcher would have to give in. Instead, one way or another, she has found two new ministers.

Now the theory is that if the new Chancellor and the new Foreign Secretary decide to unite the prospect of yet another pair of resignations would

be so horrific to the Prime Minister that she would have no alternative but to rush into the ERM at that very moment. Forgive it. Neither Mr Major nor Mr Hurd believes that such behaviour would be either seemly or effective. This could be read as meaning that the two of them are more inclined to Mrs Thatcher than such distinguished holders of great offices of state should be, but there is a more charitable way of looking at it.

Both believe, or perhaps affect to believe, that the Prime Minister will remain in power until the next election, and for some while beyond if the Conservatives win. They are thus obliged to work with the boss they have. She is an immensely strong-willed woman whose long service and excellent memory have made her very difficult to oppose. Their predecessors tried head-on opposition; in the case of the ERM this did not work.

The Hurd-Major way, one is led to

believe, is more subtle. The broad strategy agreed, Mr Major invented much of his own Budget; Mrs Thatcher left him to it. Mr Hurd feels that he is receiving much more support from the Prime Minister now that he is her Foreign Secretary than he did at the Home Office. In fact he got no support at all as Home Secretary, not even at difficult Conservative Party conferences; the Prime Minister only began to say what a good job he had done after she had tried to give it to Sir Geoffrey. As Home Secretary Mr Hurd saw Mrs Thatcher on his own just once a month; as Foreign Secretary he has a weekly meeting, and other contacts between. The Chancellor, too, is naturally in regular contact with his next-door neighbour. They both believe that they can win points by force of persuasion and argument - and that when Mr Major proclaims that the case for ERM entry is made then that, too, will prevail. We shall see.

The ERM has become a symbol of European fidelity. If you are not only European, if you are against it, you are Mrs Thatcher. If, however, it is left on one side then the division inside the Conservative Party over attitudes to Europe need not lead to further internecine strife this year, at least in Mr Hurd's view. He believes that the issue of European unity can be kept off the boil by pointing to the many other tasks facing the EC: the future of the eastern European states, the negotiations with the European Free Trade Area countries, the GATT round, the completion of the Single Market by the end of 1992, further developments of the ECU, and the integration of East Germany.

As to the latter, British policy is agreed again on Tuesday is to be as helpful as possible, while noting three potential areas of particular difficulty. First, East Germany imports raw materials, oil and coal to bulk from its formerly Communist neighbours to the east, plus the Soviet Union. As a member of the EC these commodities should pay the relevant tariffs. An agreement on a phasing-in period of some years is expected. Second, France wants a special fund for EC regional aid to east Germany, while Britain favours using the existing structural funds. Both agree that the extra cash should come from West Germany. The third unresolved technical problem lies in the Prussian potential to grow cereals and flood the EC. Solutions are still awaited.

These are radically different kinds of intervention. In the first, the Government directly controls the way a service is provided. Individuals can affect the nature of the product but only through political debate at the local or national level. In the second, the public sector merely supplies purchasing power; it plays no role in service provision. Consumers are "sovereign," nothing prevents a pensioner blowing his entire income on alcohol.

It is natural to seek a compromise between these two extremes. Bureaucrats seem to have too much power when they control service provision but too little when they hand over cash. Vouchers appear a halfway house: the Government does not attempt to anticipate the detailed requirements of client groups, but it ensures that taxes allocated for certain purposes are spent in broadly appropriate ways. Thus training vouchers cannot be dissipated in good living.

There are obvious limits to the likely infiltration of vouchers. Even a government led by Ralph Harris of the Institute of Economic Affairs would be unlikely to abolish the police force and offer citizens vouchers towards the cost of private law enforcement services. The battleground will be areas such

## LOMBARD

## Vouchers are no panacea

By Michael Prowse

VOUCHERS - tokens which can be exchanged for goods and services - could become the public policy innovation of this decade. They could be as important in reshaping the public landscape in Britain as privatisation was in the 1980s. The Thatcher Government has already introduced spectacle vouchers within the NHS. This week, ministers agreed to experiment with training vouchers for young school-leavers. Enthusiasts will now press for vouchers in many other areas.

Public sector intervention has traditionally taken two forms. The first is the direct provision of services offered free (or nearly free) to the consumer. Obvious examples include the police and state schools (where parents would make choices). But the choice argument cannot be pushed too hard - mistakes are also made when public officials control service provision.

A bigger danger is that vouchers will prove a smoke-screen behind which the Government steadily withdraws from the financing as well as the provision of services. At best, vouchers are likely to be used for general inflation.

Yet costs rise, which factors in most service industries. The shrinkage of effective purchasing power would exacerbate another problem with vouchers

- the risk that "topping up" out of private resources will accentuate inequalities of opportunity. With a public service, everybody (in theory) is treated equally. Vouchers are likely to create many-tiered services. For example, in education, better schools would charge more than the basic state voucher and thus attract disproportionate numbers of middle class families.

Such abuses need not occur. A well-intentioned government could maintain the effective purchasing power of vouchers. Indeed, it could deliberately skew the benefits towards the disadvantaged by giving them much larger vouchers. It could enforce standards by vigorously regulating the private suppliers of services purchased with vouchers. My fear, however, is that this Government would do none of these things. In its hands, vouchers could lead to greater inequality, lower standards and less real choice for the disadvantaged.

## LETTERS

## Training must mean more than falling in behind rivals

From Mr David Griffiths.

Sir, The recent correspondence relating to compulsory training of young adults seems to be based on the premise that all we have to do to improve our competitive position is to adopt the training arrangements current in Japan and West Germany.

It seems to be ill-conceived to assume that we can catch up by falling into step well to the rear. If the UK is to re-emerge as a leading industrial power, we need rather more wide-ranging and creative solutions.

The traditional five-year craft apprenticeship was largely abandoned because it failed to come to terms both with industrial requirements and the needs of individual trainees, but it had two major virtues.

First, it was socially acceptable and working-class parents were involved in choosing what they perceived to be the best apprenticeship for their sons.

Second, the major part of the training was on-the-job real-life problem solving, rather than

artificially constructed training exercises.

The apprentice had an expert on whom to model his behaviour and he "learned from experience."

He underwent the long period of deprivation, secure in the knowledge that future status and income were guaranteed.

Our learning problem is immense and is by no means limited to younger workers. All ages and levels need to be developed. Young people have distinctive tastes in music and clothing but attitudes towards work and training they share with the wider community.

Our solution to our difficulties must take account of our specific qualities - strengths as well as weaknesses.

Surely we need to emphasise learning rather than training.

Responsibility for the knowledge and skills to be transmitted can safely be undertaken by line managers and senior colleagues. This by no means dispenses with the roles of trainers and educators.

## Exploring poll tax alternatives

From Professor Frederic J. Jones.

Sir, I have some sympathy with Mr John Thomson (Letters, March 27) in reply to my own on alternatives to the poll tax (Letters, March 22).

However, my letter made two main points.

First, that the value of land accrues almost wholly from the presence and activities of the communities around it and should, therefore, bear the predominant local tax.

Second, that a local income tax would encourage municipal profligacy while simultaneously discouraging enter-

prise.

He avoids the first point by acknowledging only half of my argument, while his second point, advocating a local income tax, clearly fails to meet my other exigencies.

By contrast, site-value rating is tied strictly to the regularly assessed economic rent of land and cannot under any circumstances rise beyond it.

From Mr D.S. Radfern.

Sir, It is to be feared that Mr John Thomson, who claims as a disadvantage of site-value rating the alleged fact that only landowners are taxed, is still trapped within the frame of reference that makes a poll tax even conceivable.

David Radfern,

Fennell's Close,

Bathampton,

Bristol BS9 5AP.

## Majority favour Hanson conversion

From John H. Pattison.

Sir, Mr Stephen Hugh-Jones (Letters, March 28) gives a totally misleading impression of the "plight" of Hanson loan stockholders forced to accept premature conversion.

The vast majority of the holders of the stock have elected to convert into Hanson shares after less than four years because they expect thereby to receive a higher income in future from the ordinary dividends. It is almost unique for this to occur so early in the life of a convertible, a tribute to Hanson's success and the confidence it enjoys among investors.

Enforced conversion of outstanding loan stock once 75 per cent has been converted is a perfectly normal test for such issues, of which Hanson has always given due notice. Any holder who does not want to take the ordinary shares is still able to sell his holding in the market, currently at a price of about £175 per £100 nominal of stock - a gain of 75 per cent in less than four years. Adding that to the income yield of 8½ per cent (as calculated by Mr Hugh-Jones) gives a total annualised return of over 27 per cent.

J. H. Pattison,

Hanson PLC

1 Grosvenor Pl, SW1.

## Lack of faith suggested

From Mr G.D. Osbourne Bonham.

Sir, As senior trustee of a pension fund, I must endorse the view expressed by Mr J. Cornyn (Letters, March 28).

Our investment policy is to seek and back adequate management to enhance both the assets and the dividend income of enterprises that we judge to have a range of healthy product life cycles.

To buy in shares suggests that the directors have little faith in their continuing ability to grow the business with the income stream at their command. Maybe that is why ICI shares are undervalued.

G.D. Osbourne Bonham,

The Heritage,

125 Westbury Road

Westbury-on-Trym

Bristol BS9 5AP.



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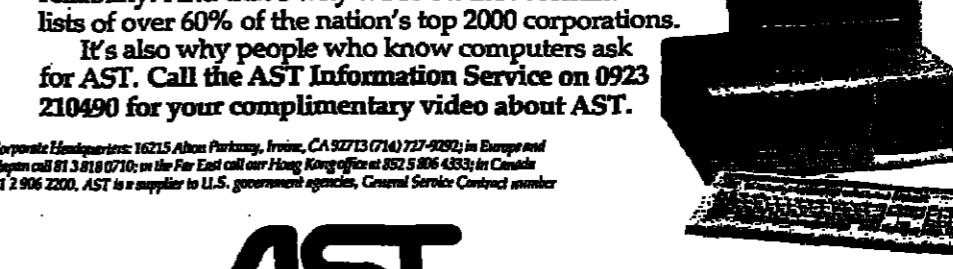
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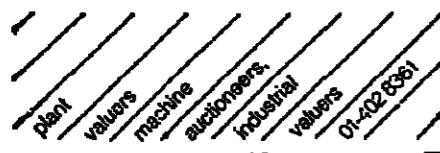
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John Foord

# FINANCIAL TIMES

Friday March 30 1990



DIPLOMATIC ROW BREWS OVER ARRESTS

## Net closes on weapons smugglers

By Jimmy Burns in London

UK CUSTOMS officers have uncovered a second Iraqi illegal smuggling operation, this time involving the export of restricted naval equipment to Iraq from Britain, after raiding premises in Edinburgh and at several locations in the North West of England.

The raids were on the offices of an unnamed British company which manufactures equipment including acoustic detonators used to produce sea mines, which officials believe could be used in key oil routes. They follow the arrest of five

people on Wednesday in connection with a foiled attempt by Iraq to smuggle electronic triggers for nuclear warheads.

Yesterday a tense diplomatic war of words escalated between London and Baghdad.

Exports to Iraq of acoustic detonators from Britain are banned under UK regulations and under an international agreement which ties the United States, France, West Germany, and Italy, the other main equipment producers.

In San Diego, California, yesterday documents filed by the

US Attorney General's office revealed that the electronic triggers were destined for the Iraqi Ministry of Industrial and Military development.

Yesterday's raids which led to the removal of documents but not, as yet, to any arrests follow a separate investigation over several months by British customs officials.

Senior customs officers said that the British company involved in yesterday's raids was not Euronics of Thames Ditton in Surrey, one of the companies at the centre of the

attempt to smuggle nuclear trigger devices to Iraq.

Meanwhile, concern is growing in Washington over the possibility that Baghdad has obtained weapons-grade nuclear materials that could be used in a missile warhead, writes Alan Friedman in Washington. It is unclear whether the suspicious concern purified enriched uranium or whether Iraq has succeeded in salvaging part of the Osirak nuclear reactor bombed by Israel in 1981. Background, Page 6



**Hawke starts work on new-look Cabinet**

By Chris Sherwell in Sydney

MR BOB HAWKE, re-elected to an historic fourth successive term as Australia's Labor Party Prime Minister, began planning a new Cabinet yesterday as the defeated opposition Liberal-National coalition sought a leader to replace Mr Andrew Peacock.

Mr Peacock conceded defeat yesterday afternoon and resigned the Liberal Party leadership after further counting of votes in last Saturday's federal election confirmed Labor would have a small but workable majority in the 148-seat House of Representatives or lower house.

The emergence of a clear result was expected to lift a pall of uncertainty hanging over the country and its financial markets, but it remained uncertain whether Labor would display the resolve needed to tackle Australia's economic problems.

In revamping his Cabinet, Mr Hawke must accommodate the preferences of the party's faction leaders. He is expected to replace at least three ministers and to re-allocate other portfolios, but Mr Paul Keating will stay on as Treasurer and is expected to become Deputy Prime Minister.

On the opposition side, Mr Peacock signalled support for Dr John Hewson, the Liberal Party shadow Treasurer, as his successor. Mr Hewson, 43, won his seat in Parliament in 1987 but demonstrated his capabilities in the latest campaign.

Mr Charles Blunt, the present leader of the National Party, was awaiting news yesterday of whether he would retain his closely contested seat. Either way, he is likely to face a fight to hold on to the leadership.

A new leader is also being sought for the minority Australian Democrat Party. Its head, Mrs Janine Haines, gave up her Senate position to fight for a seat in the house and lost, while the party as a whole increased its share of the national vote.

After settling the Cabinet membership, the new Labor Government's first priority will be to implement its promise to drop official interest rates after formal consultations with the Reserve Bank. The hope is that this will quickly feed through to retail and mortgage rates.

Its medium-term task is to continue its gradualist, consensus-based programme of structural economic reform, which weakened markedly during its third term. The Government is also expected to face a clash between businesses and unions over economic development and demands by the newly-powerful "green" lobby for environmental protection.

Internally, Labor must also settle its own leadership succession question involving Mr Hawke and Mr Keating, particularly if the government looks unlikely to last a full three-year term. With a record of Sir Robert Menzies apparently in mind, Mr Hawke indicated in the campaign that, if he won the 1990 election, he would want to stay on and fight the next one.

Editorial comment, Page 18

## Iraq threatens to retaliate against Britain

By Robert Mauthner and Ivor Owen in London

IRAQ yesterday threatened retaliation for any measures Britain might take in connection with the alleged plot to smuggle devices for triggering nuclear bombs, bought in the US, out of Britain.

The threat went hand in hand with a vigorous official denial of "British allegations," conveyed to Mr Robert Keay, the British chargé d'affaires in Baghdad, who was summoned to the Iraqi Foreign Ministry.

In the House of Commons, Mr Douglas Hurd, the Foreign Secretary, strongly defended Britain's reluctance to break off diplomatic relations with Iraq over the affair. Mr Hurd underlined the "considerable risk and damage" which could result from such an action.

Not only would British citizens be left without protection, but the Baghdad embassy was the only one functioning "between the Khyber Pass and the Mediterranean." The Foreign Secretary was referring to the fact that Britain at present had no diplomatic relations with either Syria or Iran.

While not entirely ruling out action in the United Nations Security Council, Mr Hurd thought it preferable to concentrate international action on improving the effectiveness of the Nuclear Non-Proliferation Treaty and the Missile Technology Control Regime.

He was replying to criticism from Mr Gerald Kaufman, the Labour Party's foreign affairs spokesman, who said the Government had been "culpably

complacent" in its initial reaction to the affair.

Mr Martin Fitzwater, US President George Bush's spokesman, said in Washington that the issue strengthened US concern about nuclear proliferation in the Middle East, which continued to pose both a serious risk to US interests and to exacerbate regional problems.

In Baghdad, the British chargé d'affaires was told by Mr Nizar Hamdoun, the Deputy Foreign Minister, that Iraq, which had signed the Nuclear Non-Proliferation Treaty, reserved its full right to the transfer of technology from any other states.

British accounts of the case were part of a media campaign intended to prepare the

groundwork for an Israeli aggression against Iraq, reminiscent of the year 1981 when Israeli jets bombed an incomplete Iraqi nuclear reactor, Mr Hamdoun was quoted by the Iraqi News Agency (INA) as having told the British diplomat.

Without specifically mentioning the affair of the nuclear triggers, President Saddam Hussein said yesterday that enemies of the Arabs were trying to hinder Iraq's "march of progress."

"The fires are intensifying, whether by aggressions or complices, but the Iraqi will not be worn down," the President told a rally in Bagdad.

## Soviets to sign blueprint for democracy

By David Goodhart in Bonn

AN HISTORIC charter committing the Soviet Union and the states of eastern Europe to the principles of free trade and free market economics is likely to be agreed next week in Bonn at the first economic conference organised by the 35-nation Conference on Economic Co-operation in Europe (CSCe).

The east-west trade and business charter would commit the 35 conference member countries to "endeavour to achieve" multi-party democracy, free and competitive market economies where supply and demand determine prices, sound fiscal and monetary policies, unrestricted trade and capital flows and free transfer of capital and profits in convertible currencies.

These elements come from a 10-point plan, the "Bonn principles of economic co-operation," presented yesterday by the US delegation, which will be merged with a similar, although somewhat less stark, document drawn up by the European Community.

The final charter, the eco-

nomic equivalent of the CSCe's human rights document committed in Helsinki in 1975, would not be legally binding but would carry considerable moral and political force.

Promoters of the document argue that the forces backing liberal economics in the former east bloc, along with foreign businessmen wanting to do business there, would be able to use the document, just as dissidents used the human rights charter, to speed change.

The CSCe itself is acquiring increasing weight given the moves towards change in both the NATO and Warsaw Pact alliances.

Most western delegates to the conference say the newly independent states of eastern Europe scarcely need encouragement and "are vying with each other to adopt the most radical free market stance," according to Mr Mitchell Graham, head of the Canadian delegation. "For the first time at a CSCe meeting there is no East bloc," said Sir Anthony Williams, head of the UK delega-

tion. Victims of the change, however, are the neutral countries, such as Sweden, which used to have an important bro-

ken role between east and west.

The Bonn economic conference, described by Mr Helmut Haussmann, the West German Economics Minister, as the most important in European history, has attracted little attention since its opening last week. That may change next week, however, when Mr Eduard Shevardnadze is expected to visit the conference in the post-modern Maritim Hotel in Bonn.

Much of the discussion so far

has been technical, although

all delegations have also

brought businessmen active in

east-west trade to provide

advice and do some business. It

is hoped that the conference will become a regular event.

The West German hosts are

determined that a position will

be agreed despite some

reservations about the US docu-

ment from the Soviet Union

and some Scandinavian coun-

tries. The Soviets have no

problem with a general com-

mitment to market principles,

but they dislike talk of unrestrictive capital flows and believe there is insufficient reference to social safety nets.

The EC, which is seeking

official representation at CSCe

conferences and is currently

represented alongside Ireland,

which holds the EC presidency,

has produced a more practical

document stressing, for exam-

ple, the importance of reliable

economic statistics.

The two documents will be

worked together over the next

few days. Other points in the

US document include full recog-

nition and protection of pri-

ate property including intel-

lectual property; prompt

payment of adequate and effec-

tive compensation in the event

of privatised property is taken for

public use; and national eco-

nomic objectives focused on

productivity.

One West German official

feared that the Soviet Union

might be frightened off from

agreeing to the document if the

US or other western countries

made the payment of aid

dependent on signing.

Smallholders in one county and with the alliance of Young Democrats. Negotiations with the Smallholders were at a "mature stage" at a local level.

But Mr Josef Antall, president of the Forum, said that discussions with the Smallholders and the Christian Democratic People's party were tak-

ing place at a national level.

The Forum leader believes

the majority of Smallholder

farmers were sympathetic to

his party.

They have stiffened the pos-

sibility of a government of the

Free Democrats and the Small-

holders. "For that you would

have to change all the Small-

holders leaders. Only Preli-

czyk (the general secretary of

the Smallholders) is a Free Democ-

rat," said Mr Antall.

The international commu-

nity has been nervous about a

Hungarian government domi-

nated by the Forum. For Hun-

gary's most widely known

economists have put them-

selves at the disposal of the

Free Democrats and some poli-

cians in the populist wing of

the Forum have supported a

price freeze.

But as the Forum has

quietened the party's dema-

gic voices and the finan-

ciers of Hungarian origin have

become influential in economic

policy making, Mr Istvan

Bethlen and Mr Adam Bat-

thony, both of famous aristoc-

atic families, advocate free

market policies as forcefully as

the Free Democrats.

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# FINANCIAL TIMES COMPANIES & MARKETS

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Friday March 30 1990

## INSIDE

**Junk bond time bomb ticks away**

Drexel Burnham Lambert, the pioneer of high-yield bonds, devised the "reset" bond to offer investors a promise that the interest rate would be adjusted periodically to restore debt to its original face value. However, this ingenious marketing tool has turned into a time bomb for the junk bond market, reports Janet Bush. Page 27

**ICI idylls in a country garden**

The camera focuses in on an idyllic scene in an English country garden. Conservationist Dr David Bellamy dreams against a backdrop of bees buzzing, birds trilling and strains of Bach. Suddenly, the sound of a helicopter breaks into his reverie as it sprays crops in the neighbouring field. This is the improbable opening of ICI's bid to persuade the public that its pesticides are safe. Bridget Bloom reports on declining consumer confidence in agro-chemicals. Page 36

**Nova welcomes a rubber cheque**  
It is either a foolish sacrifice or a canny response to an irresistible offer. However the decision by Nova Corp, the Calgary-based petrochemical, pipeline and energy group, to invite bids for its rubber business is eventually interpreted, there is no doubt that the debt-burdened company will welcome the C\$500m (US\$355m) expected from the sale. Bernard Simon reports. Page 32

**South Korea's star clouds over**  
South Korea's stock exchange, once a star performer among emerging markets, has been suffering a protracted spell in the doldrums. Since the beginning of 1990 the index has fallen by almost 10 per cent, and now stands at its lowest level since the start of last year. John Riddings examines efforts to revive the South Korean market's flagging career. Back Page

**History in the making**  
Nikko Co has made the history books with an unorthodox attempt to fend off an unwelcome suitor. The asphalt plant manufacturer has launched an insider trading action against Sanwa Enterprise. The move, the first of its kind in corporate history, could have wide-ranging effects on other cases, such as the attempt by US investor T. Boone Pickens to get board representation at Koto Manufacturing. Page 25

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**Companies in this section****Chief price changes yesterday**

FRANKFURT (DM)		PARIS (FFR)	
Raises		Raises	2665 + 120
Baader	800 + 10	Daimler	2450 + 111
Linde	1019 + 10	Forgestar	851 + 11
MAN	504 + 175	Peugeot	851 + 11
Schering	894.8 + 18.8	Philips	7101 - 64
		Entrex	7101 - 64
Hopus Lloyd	500 - 10	Industriepark	850 - 10
Montefi	320 - 10	Tattinger	4816 - 64
NEW YORK (\$)		TOKYO (Yen)	
Raises		Raises	1210 + 120
Chase	821 + 14	Alcan	3100 + 300
Met. Mat. Ents.	321 + 10	Kemper	1233 + 140
Prudential	105 - 2%	Philips	
Bairns	105 - 2%		
Clip & Techs.	105 - 1%	Egyptian Bank	1180 - 10
Techmark	451 - 1%	Mitsui Steel	1600 - 10
US Shs	20 - 1%	Metall Rte	1000 - 10
New York prices as at 12.00pm.			
LONDON (Pence)			
Baillie		Bt. Steel	1401/2 - 3
Bt. Aerospace	518 + 10	Centref. Eng.	371 - 7
Burrough	509 + 10	Centres Comms.	555 - 33
London Perf.	73 + 10	Grand Mat.	595 - 9
Marconi Comms.	105 + 5	Hawthorn	622 - 5
Perf. Comms.	105 + 5	Midland Br.	334 - 7
Reuters	1119 - 31	Ricoh	620 - 28
Scott. TV	494 + 10	Rex Br.	1250 - 10
Sebas	459 + 10	Rex. Tels.	368 - 8
Sun Life	1240 + 25	Soc. & New.	269 - 8
Times TV	506 + 82	THORN EMI	671 - 9



Michel François-Poncet: will concentrate on setting strategy under planned changes at Paribas

## Paribas profits advance 30% to top FFr3.4bn

By William Dawkins in Paris

PARIBAS, the leading French investment bank, which last year paid a 30 per cent increase in net profits to FFr3.45bn (US\$355m) for last year, slowdown from the previous 12 months' 54 per cent rise in earnings.

The rise is in line with the bank's own forecasts, coincides with a board decision yesterday to reinforce Paribas' management following its abortive bid for Navigo Maitre, the food to financial services conglomerate.

Paribas is proceeding to split its present single management board in two, a strategy-setting board to be headed by Mr Michel François-Poncet, the current group chairman, and a day-to-day management board to be headed by Mr André Lévy-Lang.

Mr Lévy-Lang is chief executive of Compagnie Bancaire, the

specialised leasing and mortgage banking bank which is Paribas' biggest and most successful subsidiary. It will become the group's chief operating officer.

The proposed changes are to be presented for ratification at a shareholders' meeting on May 30.

Estimated net assets climbed 44 per cent from FFr22.5bn to FFr27.5bn last year, representing a rise in assets per share to FFr750 at the end of 1988, from FFr610 at the end of 1988.

Net provisions, meanwhile, fell from FFr4.4bn to FFr3.6bn at the end of last year.

A reduction in the outstanding debts owed by risky borrowers allowed Paribas at the same time to increase its provisions as a proportion of sovereign debts to 54 per cent, from almost 47 per cent a year earlier.

Paribas plans to take out insurance policies against its biggest sovereign risks in future, so that it will no longer be necessary to increase debt provisions. The change will have no significant impact on this year's performance, said the group's chief executive.

Of the total net profits, FFr1.85bn came from the main banking subsidiaries, 23 per cent more than the previous 12 months, while income from financial market activities climbed by 38 per cent

FFr1.5bn.

The rise in banking profits was mainly due to Paribas' Compagnie Bancaire et Crédit du Nord, the retail bank which returned to profit after two years in the red. Earnings on Paribas' revenue account rose to just over FFr2bn from FFr1.9bn.

By Kenneth Gooding, Mining Correspondent, in London

HANSON, the UK conglomerate, which last month paid \$504m for 45 per cent of Peabody, the biggest US coal producer, yesterday agreed to buy the rest for \$715m.

Some analysts suggested that \$7.25bn was a relatively high price to pay for Peabody unless Hanson already had a buyer for the whole company. However, Mr David Clarke, president of Hanson Industries, the group's US subsidiary, dismissed this idea. He said: "We didn't buy Peabody to flip it."

Mr Clarke described Peabody as "a wonderful business, a very efficient coal producer." The most important consideration for Hanson, he pointed out, was that in a normal year Peabody could be expected to produce a cash flow of \$250m. "So we have paid five to six times cash flow, which is in the usual Hanson ballpark."

Hanson will buy the 55 per cent stake in Peabody from Newmont Mining, the US gold company in which it has a 49 per cent stake. The deal was secured when Hanson took over Consolidated Gold Fields of the UK.

The deal will considerably reduce Newmont's debt load - built up in 1987 when it was defending itself against an unwelcome bid from a group lead by corporate raider Mr T. Boone Pickens - and make the gold company more saleable. Mr Clarke insisted, however, that the motivation for the Peabody deal was not "to dress up Newmont." He admitted, however, that the deal made Newmont more valuable. "We are delighted to have 49 per cent of North America's largest gold company," he added.

Newmont's share price rose by \$2.50 to \$47.7 after the news yesterday giving the company a market value of about \$3.2bn. Some analysts suggested that Hanson would have difficulty finding a buyer for such a high-priced asset. "All the gold companies we have talked to say Newmont is too expensive," commented Mr Philip Taylor, analyst with S G Warburg Securities.

However, Mr Philip Taylor, analyst at James Capel, suggested: "Hanson has a master plan for Newmont and step one - the Peabody sale - is now complete. This week's sharp fall in the gold price would probably delay matters. "We shouldn't expect much on the Newmont front until the price recovers," he added.

Mr James Hill, Newmont's vice president, corporate relations, said his company would collect about \$300m after tax from the sale and there would be a pre-tax book gain of \$224m. Newmont's debt would be reduced to between \$550m and \$600m. About \$450m of this was in low-cost gold loans or swaps. Newmont's annual interest bill, \$85m last year, would fall below \$20m.

estimated at DM4.67bn. While the absolute numbers were higher in 1988, this was because of an extraordinary gain through the disposal of the Flick brothers' industrial holdings. A DM2 rise in the 1988 dividend to DM14 has already been announced. Mr Kopper said profits had risen in the first two months of 1990, although difficult domestic bond market conditions meant that the trading account contributed less to that increase. However, he also soundly put to rest, in Deutsche's case, speculation that sharply lower bond prices were hurting the big German banks.

"There are no current negotiations" he said, hinting that talk on some DM300bn (US\$36bn) of assets with completely unquantifiable risks was a tall order.

Deutsche Bank's group partial operating profits rose by 2.8 per cent to DM3.87bn last year. The bank still does not put a figure on its full operating profits, which include income from own account trading, but indicated that the figure rose by 22.6 per cent, also a record. The total is

gaun Granfeld. He is the first foreigner on the board and represents Deutsche's DM550m commitment to merchant banking. Commenting on the integration process in train, Mr Craven said that Deutsche's New York and Tokyo institutional investment management operations had already been folded into Morgan Grenfell's activities. He added that most of Deutsche's asset management was domestic and retail in nature.

On the mergers and acquisitions front, for which he is responsible at board level, Mr Craven characterised the activities there as also largely complementary, but agreed that no decision had yet been made as to how the existing domestic M&A business would be organised.

## France opens its doors for Nordic paper quest

William Dawkins on the future of Chapelle Darblay

It says a lot about the openness of France to be shaping

French industrial policy these days that the Paris Government is now ready to let a Nordic company take over one of the last four big papermakers left in French hands.

Mr François Pinault, the headstrong Breton who controls Chapelle Darblay, France's biggest newsprint maker, is negotiating with several bidders. The front-runners include a possible joint bid from Stora, the Swedish pulp and paper producer, and Kymene, one of Finland's largest forest groups, with a view to splitting the business between them. The scene is viewed by Paris industry officials with a calm that would have seemed surprising a few years ago.

It is not yet clear whether it will be a full or partial sale, or whether another player will take the prize at the last minute. But the fact that the talks are moving at all is revealing. Because the previous Socialist Government viewed the ownership of France's most politically controversial paper group as sacred.

In the three years up to 1987, the Government pumped FFr3.2bn (\$357m) into near-bankrupt Chapelle Darblay - a national record in terms of subsidy per head for its 1,000 workers - on the grounds that, as producer of more than half of French newsprint consumption, the privately-owned company was strategically vital.

Now, French industry officials feel instead that they should accept the inevitable and let Chapelle Darblay, with its FFr2.4bn annual turnover, become part of the wave of mergers which has swept across the European paper industry with growing speed over the past five years.

The period in which Nordic, US and German companies have picked off most of the other big names in French paper, including Papeterie Kaysersberg, Strasbourg, Papeterie Pernod-Begin-Corbehem and Aussenat Rey.

Some foreign producers are meanwhile choosing to build plants in France. Strasbourg, now a subsidiary of Finland's United Paper Mills, plans to start up a 420,000 tonnes a year newsprint mill near Strasbourg next year.

At nearby Colbey, a plant of similar newsprint capacity could be established a year later by NSI of Norway.

</div

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## SOCIETE INTERNATIONALE PIRELLI S.A. ("SIP: ) BASLE

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Naamloze Vennootschap DSM  
based at Heerlen

Convocation for the annual meeting

The annual meeting will be held on Wednesday, April 18, 1990, from 11.00 a.m. at the company's head office, Het Overtoon 1, Heerlen (Netherlands).

The agenda with notes, among other things pertaining to a proposal for amendment of the Articles of Association, the annual financial statements and the annual report, with the data as meant in article 392 section 1 Book 2 of the Civil Code and the data as meant in article 142 section 3 Book 2 of the Civil Code, are available for inspection by the shareholders and other persons entitled to attend the meeting, at the office of the company, Het Overtoon 1, Heerlen, and at the offices of the banks mentioned below, and can there be obtained by them free of charge.

Holders of ordinary registered shares who wish to attend the meeting should send in a written notification to that effect to the Managing Board of Directors not later than April 12, 1990.

Holders of ordinary bearer shares who wish to attend the meeting should deposit these shares not later than April 12, 1990 at one of the offices of the banks mentioned below against receipt, which receipt gives access to the meeting. Persons attending the meeting should be able to identify themselves upon request.

The foregoing also holds for those who derive meeting rights from rights of usufruct or lien attached to shares.

In the Netherlands:

Amsterdam-Rotterdam Bank N.V.  
Herengracht 507, Amsterdam

Algemene Bank Nederland N.V.  
Vijzelstraat 32, Amsterdam

Bank Mees & Hope N.V.  
Keizersgracht 683, Amsterdam

NMB Postbank Groep N.V.  
De Amsterdamse Poort, Amsterdam

Pierson, Heldring & Pierson N.V.  
Herengracht 214, Amsterdam

Rabobank Nederland  
Croselaan 18, Utrecht

In the United Kingdom

S.C. Warburg & Co. Ltd.  
1, Finsbury Avenue, London

In Switzerland:

Swiss Bank Corporation  
Aeschenvorstadt 1, Basle

In Germany:

Deutsche Bank AG

Taunusanlage 12, Frankfurt am Main

In France:

Banque Nationale de Paris

16, Boulevard des Italiens, Paris

In Belgium:

Generale Bank

Warandeberg 3, Brussels

Heerlen, March 1990  
The Managing Board of Directors

## INTERNATIONAL COMPANIES AND FINANCE

### Nova Corp acts to deflate ballooning debt

Bernard Simon on a Canadian group's decision to sell its lucrative rubber division

**N**ova Corporation's decision to consider bids for its rubber business will be remembered either as a foolish sacrifice of one of the North American chemical industry's most prized assets or as a debt-burdened company's prudent response to an irresistible offer.

However, the history books interpret Nova's move, there is no doubt the Calgary-based petrochemical, pipeline and energy group will welcome the C\$90m to C\$1bn (US\$68.5m to US\$85.4m) expected from the sale.

With rising interest expenses, the prospect of weak markets for some key products, a question mark over its dividend and a disappointing share price performance, Nova needs to make a significant dent in its uncomfortably large borrowings.

The company said last week it had asked Morgan Stanley, US investment bank, to examine offers for the rubber division, which is among the world's three leading producers of synthetic rubber and one of only two North American makers of butyl rubber, used in vehicle tyres.

Nova insists no final decisions have been made on the fate of the business, which had revenues of C\$812m and operating income of C\$61m last year from plants in Ontario, Texas, France and Belgium.

It values the rubber division at more than C\$1.4bn, well above even the most optimistic estimates of likely offers. One possibility is a partial sale,

with Nova retaining some ownership.

The future of the rubber division may be influenced by Nova's other efforts to reduce its debt, which ballooned from C\$2.4bn at the end of 1987 to C\$3.7bn last year – equal to 160 per cent of equity. Its interest costs have almost doubled in that period, to C\$471m last year.

The extra borrowings were taken on to finance Nova's hotly-fought acquisition in 1988 of Polysar Chemical and Energy, the Ontario-based chemicals producers whose assets included what is now Nova's rubber division. Almost three-quarters of the C\$1.4bn purchase price was financed by debt.

The squeeze on Nova was tightened by a slide in petrochemical prices shortly after completion of the takeover. Nova's bottom line spun around from net income of C\$12m in the first quarter of last year to a C\$36m loss in the final three months.

The company continues to have a substantial capital investment commitment, mainly in the form of a C\$500m+ a year expansion of its Alberta pipeline system.

Outsiders differ in their views of the seriousness of Nova's problems. Mr Winfried Fruhauf, a consultant to Toronto securities firm Loewen Ondraje McCutcheon, says:

"There is a perception that Nova is desperate, but it is not. Nova has no need to engage in a fire sale [of assets]."

He is confident that last year's divi-

idend of 50 cents a share will remain intact.

But Mr Tor Williams, an analyst at BBN James Capel in Toronto, thinks a dividend cut is likely later this year as earnings drop to about 45 cents a share, including proceeds from some asset sales.

He says: "Over the medium to long-term, it will face problems from falling petrochemical and resin prices and higher feedstock costs."

Mr Bob Blair, Nova's chairman, who has been at the helm

for 20 years, insists: "We're meeting all our obligations very comfortably and will continue to do so."

But he adds: "The whole business of petrochemicals and plastics has entered a period of volatility. We feel it would be prudent to move in 1990 to reduce debt to be ready for trends which may occur in 1991 and 1992."

Nova, formed as a gas transmission company by the Alberta government in the mid-1950s, put a diverse parcel of assets on the block last year, including an oil and gas producer, an Italian valve maker and a heavy truck manufacturer. In the hope of realising about C\$800m for these businesses, Nova has allowed its end-1989 target for the sales to slip.

It is also taking a close look at its 43 per cent investment in Husky Oil, a Calgary-based oil, gas and sulphur producer.

Husky's assets include a chain of retail outlets in western Canada and a high exposure to heavy oil, including a big government-subsidised project on the Alberta-Saskatchewan border to upgrade the tar-like substance.

Husky's controlling shareholder is the Hong Kong magnate Mr Li Ka-shing. Mr Blair says there are "a lot of alternatives" for Husky which will be discussed with Mr Li. Among the obvious ones are a sale of Nova's interest (which is valued at just over C\$800m) or a move to take Husky public.

The fact that Nova's sizeable

stake is a minority one may complicate the search for a buyer. One concern in the investment community is that the fate of Husky and the rubber division will be determined more by Nova's eagerness to give a quick boost to its share price than by the need for a well-balanced and competitive business.

The share price, at just over C\$7 on the Toronto stock exchange, is barely half its level a year ago.

Mr Blair makes no bones about his disappointment with the price. He insists, however, that the share price was far from the company's thoughts in deciding to put the rubber business on the block.

"The criticism of my management has always been the opposite – that I'm building long-term values for the future," Mr Blair says.

**O**ne way to keep investors and management happy may be for Nova to split itself in two, with the cash-rich pipeline operations being hived off into a separate, public company.

The pipeline system, which contributed 13 per cent of Nova's 1989 revenues but more than a third of operating income, collects almost all the gas delivered to Alberta border plants for transmission to other parts of the continent.

Mr Blair says "some tentative planning" is taking place to spin off the pipeline business. But for the time being, his mind is clearly on more pressing issues.

### UAL silent over Condor offer

By Anatole Kalesky in New York

**D**IRECTORS of UAL, the Chicago-based parent company of United Airlines, met for five hours on Wednesday night in Chicago but issued no response to the \$3.5bn employee-backed takeover bid announced two weeks ago by Condor Partners, the company's largest shareholder.

The board said last week it would be willing to consider a bid from Condor, but indicated that the value of the current offer was too low and the financing too uncertain to begin serious negotiations.

On Wednesday night UAL's investment bankers presented the board with an assessment

of possible alternatives for enhancing the company's value to shareholders. But arbitrators were disappointed that no proposal for a restructuring was announced and UAL's shares declined 1% to \$159.4 yesterday.

This price was well below the indicated value of Condor's offer, suggesting widespread scepticism about the board's ability to come up with a higher value through a restructuring or rival bid.

Condor has offered UAL shareholders \$150 a share in cash plus \$25 in debentures. Each shareholder would also receive non-voting equity

equivalent to 25 per cent of the restructured company's equity. These shares would be worth about another \$10, according to analysts who back the Condor proposal.

After the debacle last October, when UAL's management failed to finance a C\$300 a share leveraged buy-out proposal, arbitrators were sceptical about any rival bidders coming forward with an offer significantly better than Condor's.

Some analysts also argued that any restructuring organised without unions' backing might prove even harder to finance than the Condor offer.

### American General seeks court bar in proxy fight

By Roderick Oram in New York

**A**MERICAN GENERAL, the fourth largest shareholder-owned insurer in the US, is trying to block in the courts a proxy fight launched by Torchmark, a competing insurer which is making a \$6.4bn bid for it.

Torchmark is seeking to nominate candidates for the six seats on American General's 15-member board due to be elected at the annual meeting on May 2.

American General said the soliciting of proxies would violate American General's by-law for nominating directors.

This announcement appears as a matter of record only.



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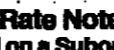
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In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from October 23, 1989 to April 23, 1990 the rate for the final Interest Sub-period from March 30, 1990 to April 23, 1990 has been determined at 8 1/4% per annum, and therefore the amount of interest payable against Coupon No. 10 on the relevant interest payment date April 23, 1990 will be U.S. \$4,201.56.

By: The Chase Manhattan Bank, N.A.

London, Agent Bank

March 30, 1990

CHASE

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In accordance with the provisions of the notes, notice is hereby given that for the Interest period 30 March, 1990 to 30 April, 1990 the Notes will carry an Interest Rate of 8.3375% per annum. Interest payable on the relevant interest payment date 30 April, 1990 will amount to US\$75.52 per US\$10,000 note.

Agent: Morgan Guaranty  
Trust Company

JPMorgan

Wells Fargo & Company

U.S.\$100,000,000  
Subordinated floating rate  
capital notes due September 1997

In accordance with the provisions of the notes, notice is hereby given that for the Interest period 30 March, 1990 to 29 June, 19



## Announcement of the General Meeting of Shareholders

The annual General Meeting of Shareholders of the Amsterdam-Rotterdam Bank N.V. will be held on Wednesday April 18, 1990 at 2.30 pm at the main branch of the bank in Amsterdam, Poptingastraat 22.

Among other things the agenda includes the appointment of members of the Advisory Board. Curricula vitae of the suggested candidates will be available for inspection during the meeting. The agenda is open for inspection at the banks listed below and is available free of charge. The 1989 annual report is also available there, including the report of the Shareholders' Commission and the report of the Central Workers' Council. Curricula vitae of the members of the Supervisory Board who were (re)appointed after the 1989 General Meeting of Shareholders will be available for inspection during this year's meeting.

In order to exercise the rights attached to ordinary shares to bearer during the meeting, these shares must be deposited by April 12, 1990 at the latest at one of the banks listed below:

**In The Netherlands:**  
All offices of the Amsterdam-Rotterdam Bank N.V.

**In Belgium:**  
At the counters of the offices of the Generale Bank N.V.

**In The United Kingdom:**  
Amsterdam-Rotterdam Bank N.V. in London.

**In West-Germany:**  
Deutsche Bank AG, Commerzbank AG, Dresdner Bank AG and Westdeutsche Landesbank Girozentrale in Frankfurt (Main), Düsseldorf and Hamburg, established there, and Amro Handelsbank AG in Cologne.

**In France:**  
The headquarters of Société Générale in Paris.

**In Switzerland:**  
Schweizerische Kreditanstalt, Schweizerische Bankgesellschaft and Amro Bank und Finans in Zürich, Schweizerischer Bankverein in Basle and M.M. Pictet et Cie in Geneva.

The deposit-receipt serves as ticket of admission to the meeting.

In order to exercise the rights of registered ordinary shares during the meeting, shareholders must inform the Board of Managing Directors of their intention to do so in writing by April 12, 1990 at the latest.

Should a shareholder wish to be represented at the meeting by proxy, written authorisation must be received at the latest by the date and the locations listed above.

**The Supervisory Board**

Amsterdam, March 30, 1990

Amsterdam-Rotterdam Bank N.V.

**Amro Bank**

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## INTERNATIONAL COMPANIES AND FINANCE

### Metallgesellschaft's car parts offshoot expands in Canada

By Katharine Campbell in Frankfurt

KOLBENSCHMIDT, the car parts subsidiary of West Germany's Metallgesellschaft, is expanding its presence in North America via a 40 per cent stake in Centoco Manufacturing of Canada.

Although Kolbenschmidt gave no details of the deal's value, it said it had contracted to increase the stake to a majority holding at an unspecified later date.

Centoco makes steering wheels and the coverings for air bags, an alternative to seat belts. It has an annual turnover of about C\$20m (US\$17m).

Kolbenschmidt is interested in the division's access to the enormous American car market, where new passenger

safety gadgets are doing well.

The West German concern is setting up another American subsidiary in York, Pennsylvania, to manufacture a type of bearing known as Fermaglide. It will begin production at the beginning of 1991.

Kolbenschmidt also said yesterday that group turnover for the first six months of the year to March 31 1990 rose 10 per cent to DM722m (\$424m).

Difficult conditions in Brazil, where its chief customer has halted production, together with a weaker market in the US, meant that overseas contributions to profits were slightly lower than in the first half of 1989/90.

### BCE prices its preferred stock issue at C\$41.75

By Robert Gibbons in Montreal

BCE, the holding company that owns 100 per cent of Bell Canada, the telecommunications giant, has priced its new 10m share preferred stock issue with warrants at C\$41.75 (US\$35.5) per unit.

The shares will carry a 65 cent a share quarterly dividend, about the same as BCE's common stock.

Each unit comprises 1 Series O preferred share redeemable at the holder's preferred option for \$41.75 plus accrued dividends on April 27, 1995. BCE retains the right to redeem the stock after that date. The warrants entitle the holder to buy 1 BCE common share at \$45.75 until April 26, 1995.

Lead underwriters for the issue are Wood Gundy, and

RPC Dominion Securities. BCE will use the proceeds to reduce short term debt.

• Toronto Dominion Bank has become the first Canadian bank to market car insurance through branches, jumping the gun on costing federal financial services legislation.

The programme is being studied in its Quebec branches because the regulatory climate there is more liberal. It hopes to extend the programme to its network across Canada as regulation permits.

Ottawa has promised that its long-delayed financial service legislation will allow banks to own insurers and market their products as long as the selling is not done by bank branch staff.

RPC Dominion Securities. BCE will use the proceeds to reduce short term debt.

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Ottawa has promised that its long-delayed financial service legislation will allow banks to own insurers and market their products as long as the selling is not done by bank branch staff.

RPC Dominion Securities. BCE will use the proceeds to reduce short term debt.

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RPC

INTERNATIONAL COMPANIES AND FINANCE

## Nikko Co sues predator with insider trading

By Robert Thomson in Tokyo

NIKKO CO., a plant manufacturer for the asphalt industry, has suddenly taken the centre of the corporate stage in Japan by attempting to get rid of an unwelcome suitor through launching an insider trading action against the company.

The case, unveiled yesterday, is the first of its kind. It follows Nikko's unsuccessful attempt to ward off the predator, called Sanwa Enterprise, by making a share allocation at a discount to friendly and influential third parties, including Sumitomo Life insurance and Nippon Life insurance.

In this instance, Nikko is fighting a pair of experienced greenmailers - Sanwa Enterprise and Akebono Kikaku, which have amassed stakes of about 15.7 per cent and 8.2 per cent respectively.

Together or alone, they have recently bought significant holdings in two regional banks, an electronics company, a

building materials maker, and a pharmaceutical manufacturer, among others.

Nikko, with annual sales of some ¥200bn (US\$16bn), is unrelated to Nikko Securities, the broking house. Similarly, Sanwa has no connection with any of big industrial companies of the same name.

Mr Stephen Church, head of research at UBS Phillips & Drew, said the case was significant because "greenmail" plays a very important role in the market.

He suggested that some government officials "think it is in the greater public interest to have 'greenmailers' who were 'the only people able to do the heavy work in building stakes for large transfers.'

The case is also relevant to the attempts by Mr T. Boone Pickens, the US investor, to get board representation at Koto Manufacturing, the automotive lighting maker with ties to Toyota, although Mr Pickens insists that he has nothing to

do with greenmail.

Mr Pickens, who owns 26.4 per cent of Koto, argues that it is what Japanese law calls a "major shareholder," having passed a 10 per cent threshold, and is therefore entitled to

### BAN ON NTT FOREIGN HOLDINGS 'SHOULD BE LIFTED'

A MINISTRY OF Finance (MoF) official indicated yesterday that the ban on foreigners holding stock of Nippon Telegraph and Telephone (NTT) should be lifted, Kyodo reports from Tokyo.

He said such a move would expand the stock market, trading more efficiently, having a favourable effect on the currently sluggish price of NTT stock. Mr Toshiro Ozu, chief of the MoF financial bureau, was replying to a question at the parliamentary House of Councillors finance committee.

Mr Ryutaro Hashimoto, Finance Minister, said that due consideration should be given to the security problem involved in allowing foreigners to hold NTT stock.

Access to detailed financial records - which he has been refused.

Meanwhile, Nikko is demanding ¥55m in compensation from Sanwa Enterprise on the alleged grounds that, as a

major shareholder with access to detailed information, it unlawfully earned profits from buying and selling the company's stock within a six-month period under Section 189 of the Securities and Exchange Law.

The case, filed in the Kobe District Court, apparently comes at a difficult time for Koto's greenmailers, who are reported to have been told by one of the country's trust banks previously a significant source of funds, that it is now less willing to lend for greenmail activities. After reports of last week, prices of shares in several buy-out targets fell sharply.

Nikko and Koto also face similar problems of declining numbers of shareholders. Under Japan's company law, Nikko must have at least 2,200 shareholders with 1,000 or more shares, but the unwelcome share purchases have left it 280 short, and if the numbers are not made up by November, the end of its financial year, the company will not be eligible to be listed on the Tokyo Stock Exchange's first section.

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A Nikko official said yesterday that the company has no idea what Sanwa Enterprise wants to do with its stake, and intends to pursue the court case to the end, adding: "This is just not a threat."

Mr Church said the Nikko case could be settled out of court and the company could buy back shares from Sanwa, or the shares could be sold to another company with a more abiding interest in the asphalt industry.

## Li Ka-shing flagships advance by a third

By John Elliott in Hong Kong

HUTCHISON Whampoa and Cheung Kong, the two main quoted companies in the business empire of Mr Li Ka-shing, a leading Hong Kong entrepreneur, yesterday both reported profits for the year to December nearly a third higher than the previous year.

Hutchison, which is 26.5 per cent owned by Cheung Kong, showed consolidated net profits of HK\$2.65bn (US\$388.5m), up 29.5 per cent. Turnover rose 37.4 per cent to HK\$17.65bn.

Mr Simon Murray, managing director, said 1989 had been a year of "some resorting and restructuring." The company was "now well set for the 1990s" on our five core businesses of port, container terminal operations, retail, energy and telecommunications."

Interests in quarrying and ready-mixed concrete have been sold to Cheung Kong, and distribution and agency businesses to Inchcape.

The 65.5 per cent-owned Hong Kong International Terminal consortium will be bidding this year for a third container terminal in the colony. Mr Murray said that Japanese and mainland Chinese participation in the consortium might be increased.

The container terminals and other parts of the group had been affected by last June's

## Flat year for Swire Pacific

By John Elliott

SWIRE PACIFIC, the Hong Kong aviation, property and trading group controlled by the Swire family, yesterday declared net profits for last year of HK\$4.08bn.

They were only 2.7 per cent higher than the HK\$3.6bn mark achieved in 1988.

Cheung Kong, 34 per cent owned by Mr Li with interests in property, quarrying and cement, reported net profits of HK\$2.75bn, up 32.4 per cent.

There was also extraordinary income of HK\$1.24bn compared with HK\$357m in 1988, arising mainly from disposal of container terminal interests to Hutchison. This brought profit attributable to shareholders up to HK\$4.01bn, from HK\$2.65bn. Turnover was 12.8 per cent higher at HK\$5.04bn.

Mr Li said the property market was entering a period of consolidation, with sales and rentals of offices and high class residential buildings slowing down.

Hutchison recommended a 38 cents final dividend, making 54 cents for the year, compared with 43 cents. Cheung Kong is to pay a final 28 cents making a total of 38 cents against 28 cents in 1988.

Hong Kong concert party ordered to make offer

THE HONG KONG Committee on Takeovers and Mergers has ruled that several companies and individuals acted in concert to consolidate control of Paladin, an investment holding company, and ordered them to make a general offer, Reuter reports from Hong Kong.

Those named are New Zealand Equities (NZE), a Paladin subsidiary which is in receivership; Mr Peter Francis, chairman of Paladin and a former managing director of NZE; Mr Avon Carpenter, formerly chairman of NZ Equities and a director of Paladin; Mr Anthony van der Linden, former managing director of Paladin; and Mr Serge Pun, a Hong

Kong property investor, and two companies associated with him - Sargent Developments and Serge Pun & Associates.

The offer of HK\$1.10 (US 14 cents) per Paladin share will apply to owners of Paladin shares as of August 17 last year.

The committee launched the investigation after receiving complaints from a Taiwanese shareholder and its adviser.

It ruled that members of the concert party reached an understanding to ensure that Paladin shares, newly issued to Sargent, could be voted on at a special meeting of Paladin on August 24, called to approve a Paladin-NZE merger.

The Kingdom of Thailand  
U.S.\$60,000,000  
Floating Rate Notes due 2005

Electricity Generating Authority of Thailand  
U.S.\$195,000,000  
Floating Rate Notes due 2005

Petroleum Authority of Thailand  
U.S.\$145,000,000  
Floating Rate Notes due 2005

In accordance with the terms and conditions of the above notes, notice is hereby given that for the 6 month interest period from 29 March 1990 to 28 September 1990 (184 days), the notes will carry an interest rate of 8.74% per annum.

The interest payable on the next payment date, 28 September 1990, will be U.S.\$11,262.42 per U.S.\$250,000 nominal amount and U.S.\$225.21 per U.S.\$5,000 nominal amount.

Reference Agent:  
Lloyds Bank

NOTICE TO HOLDERS OF  
FLUJUKURA LTD.  
(the "Company")  
Bearer Warrants to subscribe for  
shares of common stock of the  
Company (the "Warrants") issued  
in conjunction with an issue of  
4% per cent.  
U.S.\$100,000,000  
Notes 1993.

Adjustment of subscription price  
made as a result of a certain  
transaction referred to below.

Notice is hereby given as follows:

The Company issued U.S.\$200,000,000  
2½ per cent Bonds 1994 with warrants  
to subscribe for shares of common stock  
of the Company on 22nd March, 1990  
at the initial subscription price per share  
of Yen 1,252.00 (US\$1.00 per share, par  
value Yen 1.00) (the "Subscription Price").

Since such initial subscription price is less than the  
subscription price on 13th March, 1990 (the  
"Subscription Date"), the Subscription Price  
is hereby adjusted to Yen 1,277.20

(calculated as provided in the  
Instrument dated 16th February, 1990  
(the "Instrument") and the Warrants,  
the following adjustment of the  
subscription price of the Warrants  
was made on 13th March, 1990 (the  
"Subscription Date").

1. Subscription price before adjustment:  
Yen 1,253.00 per share.

2. Subscription price after adjustment:  
Yen 1,277.20 per share.

3. The date of the adjustment:  
13th March, 1990 (Japan Time).

FLUJUKURA LTD.  
By The Lloyds Bank, Limited  
as the Principal Paying Agent  
Dated: 29th March, 1990

CITICORP  
U.S.\$350,000,000  
Subordinated Floating Rate Notes Due November 27, 2035

Notice is hereby given that the rate of interest has been fixed at 8.5375% in respect of the Original Notes and 8.625% in respect of the Enrichment Notes, and that the interest payable on the relevant interest payment date, 30 April, 1990, against coupon No. 54 in respect of US\$10,000 nominal of the Notes will be US\$73.52 in respect of the Original Notes and US\$74.27 in respect of the Enrichment Notes.

March 30, 1990, London  
By Citibank, N.A. (CSL Dept.), Agent Bank

CITIBANK  
Chemical New York Corp  
U.S.\$300,000,000  
FLOATING RATE  
SENIOR NOTES DUE 1999

In accordance with provisions of  
the Notes, notice is hereby given that for  
the interest period from 30 March, 1990 to  
30 April, 1990 the Notes carry an interest  
rate of 8.74 per annum.

The interest payable on the relevant  
interest payment date, 30 April, 1990  
against coupon No. 65 will be US\$73.52  
per US\$10,000 Note.

CITICORP  
An Agent Bank

## Anglovaal rights to raise R1.2bn

By Jim Jones in Johannesburg

ANGLOVAAL, the smallest of South Africa's five main mining houses, and Middle Witwatersrand, its investment arm, are to raise R1.2bn (US\$450m) through rights issues.

Anglovaal expects to raise between R200m and R300m

from Middle Witwatersrand.

The directors add that Anglovaal

spent more than Riba on

acquisitions in 1989. Most were

from divesting foreign compa-

nies such as Goodyear of the US and Tan Cate, the Dutch

textile producer. The group also made investments in local

insurance and electronics

companies and bought a

controlling interest in North Sea &

General, the UK-registered

mining company.

The group needs additional

capital to invest in new ven-

tures, particularly a new gold

mine being planned in the

Orange Free State in which

Middle Wits will participate.

The directors add that Anglovaal's final dividend will not be less than 60 cents a share this year against last year's final of 51 cents. The total will be at least 90 cents against 76 cents.

Mr Nicholas Oppenheimer

has been appointed chairman

of Anglo American Gold Cor-

poration (Angold) to succeed

Mr Julian Oggie Thompson

who was recently appointed as

chairman of Anglo American,

the parent.

## PAINTE WEBBER GROUP INC.

US\$200,000,000

Subordinated floating rate notes due 1993

For the six months March 30, 1990 to September 28, 1990 the notes will carry an interest rate of 9.75% per annum and interest payable on the relevant interest payment date September 28, 1990 will amount to US\$458.16 per US\$10,000 note and US\$4,581.60 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

## Business Expansion at Home and Abroad

"The Group is well placed to maintain the prudent expansion of its core businesses, while exploring further suitable investment opportunities."

Hong Kong, 29th March, 1990

Li Ka-shing  
Chairman

### Financial Highlights for the year ended 31st December, 1989

Turnover up 37% to

US\$2,264M

Profit before extraordinary items up 30% to

US\$388M

PROFIT ATTRIBUTABLE TO THE SHAREHOLDERS UP 68% TO

US\$778M

Earnings per share before extraordinary items up 30% to

US\$0.13

Earnings per share after extraordinary items up 68% to

US\$0.26

Dividend per share up 2

U.S. \$75,000,000



**Girozentrale und Bank  
der österreichischen Sparkassen  
Aktiengesellschaft**

Floating Rate Subordinated Notes Due 1991

Interest Rate	8 3/4% per annum
Interest Period	30th March 1989 29th June 1990
Interest Amount per U.S. \$1,000 Note due 29th June 1990	U.S. \$22.12
Credit Suisse First Boston Limited Agent Bank	

### AVCO FINANCIAL SERVICES CANADA LIMITED

#### NOTICE TO NOTEHOLDERS

C\$75,000,000

11% Guaranteed Notes due August 30, 1993

Please be advised that the coupon to the note for the amount of C\$10,000 due August 30, 1990 (coupon F2), for the above issue is payable, due to a typesetting error, for one thousand one hundred Canadian dollars (C\$1,100) and not for one thousand Canadian dollars (C\$1,000) as stated on the coupon. The Company has made arrangements with its paying agents at their specified offices to pay the correct amount of interest on presentation of the coupons on the due date for payment.

### Westpac Banking Corporation

(Incorporated with limited liability in the State of New South Wales, Australia)

U.S. \$500,000,000

#### Perpetual Capital Floating Rate Notes

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from 30th March, 1990 to 28th September, 1990 the Notes will carry an Interest Rate of 8.8375 per cent per annum. The Interest Amount payable on the Interest Payment Date which will be 28th September, 1990 is U.S. \$446.78 for each Note of U.S. \$10,000 and U.S. \$11,169.62 for each Note of U.S. \$250,000.

Morgan Guaranty Trust Company of New York  
Agent Bank



### HALIFAX BUILDING SOCIETY

#### Floating Rate Loan Notes Due 1998 Series B1

Interest Rate 15.58%  
Interest Period 30th March 1990  
Interest Amount per  
U.S. \$1,000 Note due  
29th June 1990 C\$322.01

Credit Suisse First Boston Limited  
Agent Bank

CIVAS 6 LIMITED  
U.S.\$100,000,000  
Secured Floating Rate Notes due 1992  
Interest Rate 8.8375% p.a. Interest Period  
March 30, 1990 to September 28, 1990.  
Interest Payable per U.S.\$100,000 Notes  
U.S.\$4,500.25  
March 30, 1990  
By Citibank, N.A. (CSSI Dept.), Agent Bank

U.S. \$200,000,000



**Banco di Santo Spirito S.p.A.**  
(Incorporated with limited liability in the Republic of Italy)  
London Branch

#### Floating Rate Depositary Receipts due 1993

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from March 30, 1990 to September 28, 1990 the Notes will carry an Interest Rate of 8% per annum. The interest payable on the relevant interest payment date, September 28, 1990 will be U.S. \$436.04 for Notes in denominations of U.S. \$10,000 and U.S. \$4,360.42 for Notes in denominations of U.S. \$100,000.

By The Chase Manhattan Bank, N.A.  
London, Agent Bank  
March 30, 1990

U.S. \$60,000,000



### Manufacturers National Corporation (Incorporated in the State of Delaware)

#### Subordinated Floating Rate Notes due September 1996 Issue Price 100%

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from March 30, 1990 to September 28, 1990 the Notes will carry an Interest Rate of 8.5% per annum. The interest payable on the relevant interest payment date, September 28, 1990 will be U.S. \$457.84 for Notes in denominations of U.S.\$10,000 and U.S. \$11,296.01 for Notes in denominations of U.S.\$250,000.

By The Chase Manhattan Bank, N.A.  
London, Agent Bank  
March 30, 1990

U.S. \$75,000,000

### Comerica Incorporated

#### Floating Rate Subordinated Capital Notes Due 1997

Interest Rate 8 5/8% per annum  
Interest Period 30th March 1990  
29th June 1990  
Interest Amount per  
U.S. \$50,000 Note due  
29th June 1990 U.S. \$1,090.10

Credit Suisse First Boston Limited  
Agent Bank

### CONTINENTAL ILLINOIS OVERSEAS FINANCE CORPORATION N.V.

(Incorporated with limited liability in the Netherlands Antilles)

#### GUARANTEED FLOATING RATE SUBORDINATED NOTES DUE 1994

Guaranteed on a Subordinated basis by

**Continental Illinois Corporation**  
(Incorporated with limited liability in Delaware, USA)

In accordance with the provisions of the Notes and the Reference Agency Agreement between Continental Illinois Overseas Finance Corporation N.V. and Citibank, N.A. dated April 24, 1982, notice is hereby given that the Rate of Interest has been fixed at 8.6853% p.a. and the interest payable on the relevant interest payment date, June 29, 1990 will be U.S.\$219.60 in respect of U.S.\$10,000 nominal amount of the Notes.

March 30, 1990 London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank

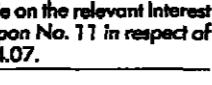


### MITSUI & CO. FINANCIAL SERVICES (AUSTRALIA) LTD.

A\$50,000,000  
Guaranteed Floating Rate Notes Due 1992  
Unconditionally guaranteed by

**MITSUI & CO. (AUSTRALIA) LIMITED**  
Notice is hereby given that the Rate of Interest has been fixed at 14.8408% p.a. and that the interest payable on the relevant interest payment date, June 29, 1990 against Coupon No. 11 in respect of \$10,000 nominal of the Notes will be \$374.07.

March 30, 1990 London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank



### AMERICAN EXPRESS BANK

U.S. \$100,000,000

#### Floating Rate Subordinated Capital Notes Due 1997

Notice is hereby given that the Rate of Interest has been fixed at 8.525% and that the interest payable in respect of U.S.\$10,000 principal amount of Notes for the period March 30, 1990 to June 29, 1990 will be U.S.\$218.02.

March 30, 1990 London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank



### BankAmerica Corporation

Floating Rate Subordinated Capital Notes Due 1996  
originally issued by:  
BankAmerica Overseas  
Finance Corporation N.V.

Interest Rate 8 5/8% per annum  
Interest Payment Date 29th June 1990  
Interest Amount per  
U.S. \$50,000 Note U.S. \$1,090.10

Credit Suisse First Boston Limited  
Agent Bank

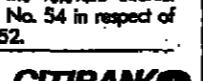
### CITICORP

U.S. \$500,000,000  
Subordinated Floating Rate Notes

Due October 25, 2005

Notice is hereby given that the Rate of Interest has been fixed at 8.5375% and that the interest payable on the relevant interest payment date April 30, 1990 against Coupon No. 54 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$735.

March 30, 1990 London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank



## INTERNATIONAL CAPITAL MARKETS

### US Treasuries retreat as the dollar loses ground

By Janet Bush In New York and Deborah Hargreaves in London

US TREASURIES fell sharply yesterday morning, mostly in response to weakness in the dollar. However, this was also because of slightly stronger than expected figures for February personal income and spending. At midsession, short-dated

maturities were quoted as much as 4% point lower while the long bond was quoted 4% point lower to yield 8.54 per cent.

The dollar dropped sharply against the Japanese yen from its highs on Wednesday before stabilising in New York.

At midsession, the US currency was quoted at Y156.60 from its earlier low of Y156.35. It was also weaker against the D-Mark at DM1.5965 from an earlier peak of DM1.7100.

The dollar appeared to be the major factor in the bond market's weakness yesterday.

There were also concerns that the dollar may soften further again. These came amid unconfirmed rumours that the Japanese Finance Ministry had instructed insurance companies to restrict their dollar investments.

A 0.9 per cent rise in personal income in February and a 0.4 per cent gain in consumer spending also contributed to price declines.

Estimates on Wall Street had been for gains of 0.8 per cent and 0.3 per cent respectively.

Another undermining element was the fact that, in spite of strong demand at this week's auctions of two-year

### BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change day	Mid Price	Week ago	Month ago
UK Gilts	10.00	4/93	91.27	+0.02	91.25	12.57	12.53
	10.00	5/93	90.11	+0.22	90.12	12.82	11.53
	9.00	10/93	87.13	+0.02	87.11	11.53	10.59
US Treasury *	8.50	09/90	99.22	-0.02	99.22	8.51	8.43
	8.50	02/91	99.26	-0.02	99.26	8.54	8.46
Japan	4.800	6/90	86.7375	+0.742	7.19	7.25	6.83
No. 2	5.750	9/91	85.547	+0.540	7.18	7.09	6.56
Germany	7.125	12/90	91.0500	+0.550	8.50	8.58	8.80
France	9.000	02/90	95.5271	+0.574	10.19	10.43	10.50
Canada *	9.250	12/90	88.7000	-1.15	11.19	10.80	10.52
Netherlands	7.750	01/90	83.5800	+0.190	8.74	8.88	8.69
Australia	12.000	7/90	82.3559	-0.395	13.45	13.42	13.40

London closing, \*denotes New York morning session  
Yield: Local market standard  
Prices: US, UK in 32nds, others in decimal  
Technical Data/ATLAS Price Sources

gilt market for some time.

### GOVERNMENT BONDS

gilt market for some time.

### GERMAN GOVERNMENT BONDS

gilt market for some time.

MA SLIGHT squeeze on UK gilts yesterday eased prices up by around a half a point. However, a torpor continued to hang over the dull market.

Some cautious buyers were attracted to gilts as investors looked for a peak in yields.

But in the current thin markets, it takes only a small amount of domestic buying to push prices and investors remain uncommitted to the long end of the yield curve.

Although sterling slipped slightly yesterday - down to 87.83 on the Bank of England's trade-weighted index from a close on Wednesday of 87.83 - its recent strength has added a firm underpin to gilts.

The political uncertainty caused by the UK Conservative government's current unpopularity, the pay claim activity and the run-up to local government elections in May will continue to dominate the

gilt market for some time.

### THE BOND MARKET IN JAPAN

The June bond futures contract drifted between 83.40 and 83.75 yesterday with traders reluctant to push the market over 84.

The statement by Mr Helmut Haussmann, West German economics minister, that East German wages will have to be converted to the D-Mark at a ratio of less than 1 to 1 in an attempt to avert unemployment, failed to do much to move the market.

THE bond market in Japan tracked the oscillating yen yesterday as the Bank of Japan intervened to support the

yield on the 119 bond reached a high of 7.23 per cent but dropped away as the yen recovered and bond prices rallied to a closing yield of 7.19 per cent.

In London trading, the yield on the 119 bond reached a high of 7.23 per cent but dropped away as the yen recovered and bond prices rallied to a



## UK COMPANY NEWS

## Acquisitions contribute 50% of profits growth as Del Monte adds £2m Polly Peck improves by 44% to £161m

By Jane Fuller

**POLLY PECK** International, the electronics and fresh produce group, saw pre-tax profits grow by 44 per cent to £161.4m in 1989.

That figure includes just one month's contribution of about £2m from the Del Monte fresh fruit operation, bought for £557m from R.R. Nabisco.

The profit figure was reduced by a doubling of interest charges to £26.3m and by a near trebling of depreciation to £22.2m.

The food division contributed about half of the group's £1.16bn sales, a total 53 per cent up on 1988, and it furnished a £40m profit increase to £126.2m.

Mr Asil Nadir, chairman, said half the growth had come from acquisitions and the rest was from volume. The profit margin slipped to 28.4 per cent (25.7 per cent) because it had taken a while to introduce the company's sources into a newly-structured distribution operation.

Del Monte had made a profit of about £76m (247m) on sales

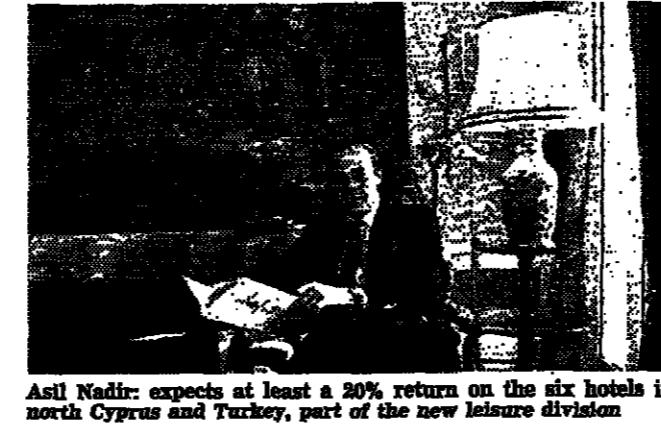
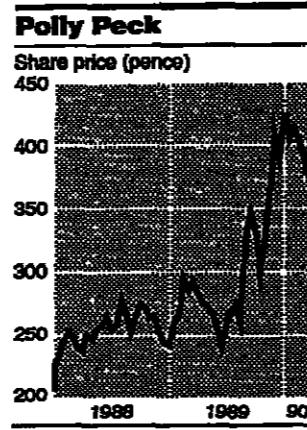
of \$500m in 1989. It gave Polly Peck strength in America and the Pacific and brought in products which the group had not sold before.

Electronics contributed £483.5m sales and £31.4m in profits. Mr Nadir said the company was cushioned against local difficulties by its global marketing and wide product range - computer peripherals, home goods and white goods.

Its flexible approach meant it could switch the sources of goods from country to country. Yet to contribute is Sansui, the Japanese audio products business. Polly Peck completed the acquisition of its 51 per cent stake in January.

Sansui incurred a loss in 1989 of about \$20m. Mr Nadir said it would at least break even this year.

Having disposed of most of its textile interests - the rest is expected to go soon - the group has started a leisure division. Six hotels, on which the group has spent £200m, will open in north Cyprus and



Asil Nadir: expects at least a 20% return on the six hotels in north Cyprus and Turkey, part of the new leisure division

southern Turkey from April. In a full year Mr Nadir said he expected the return on that investment to be at least 20 per cent.

Because of rights issues, the advance in fully diluted earnings per share was 16 per cent to 43.2p (37.1p) on a lower tax rate of 14 per cent - described

as normal for Polly Peck.

Debt more than trebled, from £255m to about £850m. Gearing rose from 65 per cent to 103 per cent after a doubling of shareholders' funds. Mr Nadir said gearing would be reduced to about 80 per cent after the sale and leaseback of nine Del Monte ships. Built for £184m.

The share price closed 2p down at 333p. See Lex

## Utd Newspapers slows to £111m

By Jane Fuller

**UAD NEWS** on the performance of United Newspapers' national titles, the Daily and Sunday Express and the Daily Star, lay behind a slowing of pre-tax profit growth to 3 per cent in 1989.

The increase from £107.73m to £111.23m came on sales up 6 per cent from £753.82m to £801.62m.

National newspapers contributed £28.97m to trading profit, nearly £5m less in 1988. This ate into improved performances from regional newspapers, advertising periodicals, magazines and exhibitions.

Although interest charges doubled to £15.84m, the group benefited from a pensions windfall of nearly £5m (because of changes in accounting practices). The strength of the dollar added £2m to trading profit in a year during which nearly £24m (£22.74m) came from US activities.

Mr Graham Wilson, finance director, said the falling circulation of the national titles had had a big impact because of the effect on advertising reve-

ne.

Although the headcount had been reduced, newspaper prices had risen by more than 5 per cent and there had been costs associated with moving the newspapers' headquarters.

But, in a fiercely competitive environment, there had been no cover price increase until November, when the Daily Express went up 3p to 25p. It had held market share, but the Sunday Express had lost some.

Regional newspapers, the main beneficiary of the pensions windfall, saw trading profit advance to £26.83m (£20.29m).

Advertising periodicals, saw the strongest profit growth, to £29.38m (£29.34m). Advertising revenue grew 20 per cent in the UK and 27 per cent in the US.

Another good transatlantic performance was registered by the magazines and exhibitions business, which contributed £24.75m (£23.55m).

Profits of the Excal information service fell slightly because of weakness in the financial markets. The group also announced yesterday that

9.5.

It was selling the Excal sports news branch to the Press Association for 25.1m.

Earnings per share were 38p (37.5p). The final dividend was 13.5p, for a total of 21p (20.5p).

### COMMENT

The decline of the national titles is such that now stressing that only 20 per cent of its 1989 trading profit came from them. The drawback is that they still account for a third of sales; and none of the other divisions is big enough to restore the pace of progress. While advertising periodicals and magazines and exhibitions, which are also less UK-exposed, should have another good year, the advance in UK regional newspapers may slow if the squeeze on advertising spreads to the provinces. Profit forecasts for this year range from £113m to £116m, but earnings per share are expected to be dimmed by a higher tax charge and a preference share dividend. The prospective p/e on yesterday's closing price of 345p is about

comparable 1988 figures had been boosted by reinsurance recoveries following the October 1987 storm, and he also highlighted the increase in non-life premium income, which rose from £1.58bn to £2bn during the year.

However, the group was able to increase its dividend for the year by 15 per cent, following capital appreciation of 23 per cent which bolstered shareholders' funds by more than £300m.

GRE recommended a final dividend of 7.5p, making a total of 11.5p (10p) for the year.

Investment income during 1989 rose about 29 per cent to £291.8m (£225.5m) after interest payments, but short-term insurance losses cut that benefit.

Overall, short-term and long-term insurance business lost £143m, against a profit of £13.6m the previous year.

Mr Peter Dugdale, chief executive, pointed out that

## GRE falls £91m to £148m but raises dividend 15%

By Andrew Hill

**EARNINGS** AT Guardian Royal Exchange, the composite insurance company, slipped from 19.4p to 11.4p per share last year, as profits dropped to £148.8m before tax, compared with £239.1m in 1988.

However, the group was able to increase its dividend for the year by 15 per cent, following capital appreciation of 23 per cent which bolstered shareholders' funds by more than £300m.

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Overall, short-term and long-term insurance business lost £143m, against a profit of £13.6m the previous year.

Mr Peter Dugdale, chief executive, pointed out that

he expected the deal to bring in 25 per cent more than that.

The group also announced a 1-for-10 scrip issue and said all, or part of the 5p final dividend could be taken in shares. The total dividend is 13p (9.5p).

The share price closed 2p down at 333p. See Lex

## UK profits restrict Redland to 13% advance at £250m

By Andrew Taylor, Construction Correspondent

**THE UNLEASHING** of new markets in eastern Europe together with expansion in West Germany, Spain and France will make the Continent one of the world's biggest growth areas for construction investment according to Redland, which yesterday announced a 13 per cent increase to £250.2m in pre-tax profits for 1989.

Almost 60 per cent of the British building group's profits were earned outside of the UK. Profits from continental Europe rose by 17 per cent from £84.9m to £90.8m.

UK profits growth was more modest, rising by less than 3 per cent to £107.4m. Increased profits from aggregate sales to commercial, industrial and infrastructure developers were offset by reduced demand for tiles and bricks from house-builders.

On the other hand, Redland

achieved strong profits growth in its West German and US roof tiles businesses. Its US business should bounce back after bad weather - annual rainfall increased from 29 inches to 48 inches - hit profits its last year.

In spite of this, US profits increased last year by 14 per cent from £39.8m to £45.5m.

The biggest gain was achieved in Australia and the Far East, where operating profits jumped by 68 per cent from £13.8m to £23.2m. Profits in Australia are expected to fall this year with housing starts forecast to fall from 170,000 to 140,000.

Redland also operates tiles in Hungary and is negotiating a joint venture deal to manufacture roof tiles in the Soviet Union and Poland.

A rise in US profits was also anticipated this year. Concrete

turnover amounted to £5.55m, leaving earnings 17 per cent higher at £1.2p.

The final dividend is raised by 2.3p to 15.85p making a 17.9 per cent increase for the year to 23.35p.

See Lex

## Wembley profits slip to £11.16m

**WEMBLEY** yesterday reported 1989 pre-tax profits slightly lower at £11.16m, against £11.34m previously.

The interim figures had dropped 45 per cent from £7.51m to £4.16m, but this fall reflected the inclusion of a £4.14m exceptional credit in 1988.

Turnover of the group, which presents sports and

entertainment events, jumped 73 per cent from £43.98m to £76.23m. Directors said that bookings and orders for 1990 were well in advance of this time last year.

They said the group now had a better balance between an asset-rich portfolio with low

returns and an earnings base with low asset backing. Wembley's strategy continued

## Associates loss hits Relyon

**RELYON**, the bedding manufacturer and supplier of surveillance equipment, reported 1989 pre-tax profits 14 per cent lower at £3.81m, against £4.42m. Results were affected by an increased share of the losses of associates.

The company said that sizeable costs had been incurred in developing the associates. They were expected to become

net contributors to the group during the present year.

Turnover was virtually

static at £38.63m (£38.42m) for operating profits unchanged at £4.29m. The share of the losses of associates was £616,000 (£135,000).

The company said that sizeable costs had been incurred in developing the associates. They were expected to become

net contributors to the group during the present year.

On a year-on-year basis, turnover advanced 43 per cent to £23.74m (£18.75m) and profits worked through at £2.49m (£1.83m). From earnings of 8.85p (8.89p) the dividend is raised to 3.7p with a final of 2.5p.

The last accounting period covered seven months to December 31 1988. Turnover was £18.19m; pre-tax profits £2.96m; earnings 8.33p; and the dividend £1.87p.

## Rise to £2.5m at Dolphin Packaging

In 1989, "a year of consolidation", Dolphin Packaging, the US-quoted plastics packaging group, lifted pre-tax profits by 36 per cent.

On a year-on-year basis, turnover advanced 43 per cent to £23.74m (£18.75m) and profits worked through at £2.49m (£1.83m). From earnings of 8.85p (8.89p) the dividend is raised to 3.7p with a final of 2.5p.

The last accounting period covered seven months to December 31 1988. Turnover was £18.19m; pre-tax profits £2.96m; earnings 8.33p; and the dividend £1.87p.

## Bridport-Gundry ahead to £0.51m

With its core businesses

continuing to do well, Brid-

port-Gundry lifted profits from

£306,000 to £510,000 in the six

months to January 31 1990.

This maker of netting and

twisted and woven products

Redland  
£250m

## Burton just beats City forecasts with £116.3m

By Maggie Urwy

**BURTON GROUP**, the retailer and property developer, yesterday just beat analysts' expectations with interim pre-tax profits only slightly down from £117.5m to £116.3m. The result included £400,000 earned on property sales.

The company, chaired by Sir Ralph Hulme, also attempted to allay investors' fears about potential losses from its property activities.

Sales for the 26 weeks to March 3 were up 10 per cent higher at £286.5m. Interest charges were £15.5m. The company said the result was good given difficult trading conditions.

The shares rose by 1p to 162p yesterday. Analysts said the shares would have responded better but for a line of stock overhanging the market.

Trading profits from retailing activities rose 3.5 per cent to £107.5m, on sales 8.4 per cent up to £223.8m. Trading margins fell from 12.2 per cent to 11.6 per cent. The group said that net margins had been squeezed by about 1 percentage point by the rise in rents. However, cost cutting had saved about 1/4 percentage point on margins.

In the second half, the introduction of uniform business rates would cost an extra £2m, and an extra £7m in a full year.

Financial services profits fell marginally to £13.4m (£13.5m).

High interest rates had persuaded more customers to pay off credit card debts more promptly, and there had been a slight rise in bad debt ratios.

Profits from property fell to £10.4m (£12m) as the property market had softened and activity levels were lower.

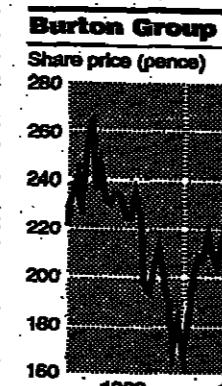
Investors have been concerned about five shopping centres for which the group has been unable to find institutional backing. The first is now open and will begin to have a negative impact on profits when it is fully let as rents received will be less than funding costs.

The group said that the maximum loss the five centres together could make in a financial year would be £13m, and that once rents reviews started to come through after five years the centres' would start to make a profit. The effect on the balance sheet would be to raise gearing from 47 per cent to 60 per cent.

Burton also commented on its off-balance sheet debt, mainly involved in its consumer credit business. If that was brought on to the balance sheet, under new Companies Act proposals, gearing would rise to 114 per cent.

Earnings were flat at 14p and the interim dividend is raised by 7 per cent to 8p, which the company said was intended to reflect current inflation rates.

**COMMENT**  
Burton went some way to



## Courtwell sells casino for £20m

By Andrew Bolger

**COURTWELL GROUP**, formerly the Bear Brand bistro group, has sold the Burmunda Club Casino in London for £20m to First Hamlin, the private Midlands group.

Courtwell acquired the Baracuda in January when it reversed into Leisure Investments, the casino and gaming group, with an all-paper offer which valued LI at £20m.

It also announced that Mr Edward Vandyl, chief executive, would take over as chairman from Mr Nicholas Oppenheim, who was leaving.

Contrary to expectations when the current board structure was put in place in January, it has become apparent that Mr Oppenheim will continue to work have had to devote the whole of his time to the group. This he was unable to do in view of his commitments as chairman of other public companies.

Mr Vandyl said that the 1989 report and accounts for Leisure Investments were being prepared and would be issued within the next few weeks. It would be necessary to write down the value of many of its assets and make substantial provisions for foreseeable losses and reorganisation costs.

Courtwell said these charges would result in significant losses being reported by LI for 1989. Trading in certain sub-sidiaries remained poor.

Courtwell said it was in discussions with several parties over the sale of LI's Lingfield Park racecourse, which is expected to fetch over £25m.

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corpus pending for dividend	Total for year	Total last year
Bridport-Gundry	Int. 1.9		1.9	-	7
Brooks Service	£3.81	May 22	3.4	5.75	5
Burman Oil	12.5	July 12	12	21.5	19
Capitol & Reg S	0.9	May 22	0.4	0.9	0.6
Colony	nil		5	3	7.5
Conti Microwave	Int. 2.25	June 8	2	7.5	
Despina	Int. 1.1		1.1	-	3.15
Despina	Int. 3.3	May 23	2.7	4.8	4
Dolphin Pkg	£3.25	May 31	3	6	5
Dolphin Pkg	Int. 2.5		2	3.7	3.2
Dundi	Int. 2.8	May 21	2.5	-	7.4
EW House Prods	Int. 2.5	May 21	3.5	8	6
EW Fact 5	Int. 2.5	May 23	2.5	-	3.5
Fitch RS	Int. 6	May 31	6.5	9.5	9.5
Gibbs & Dandy	Int. 2	May 18	1.75	2	2.75
Guardian Royal	Int. 7.51	July 2	6.5	11.5	10
Joyes 5	Int. 2.81	June 22	0.9	4.7	0.9
L'os Forfait	Int. 4.825	May 9	4.825	7.25	7.25
Macfarlane	Int. 3.27	May 17	2.8	5.5	4.35
Murray Venet	Int. 3.25		2.5	-	4.5
NW Computers	Int. 0.25		0.25	0.25	0.25
Plastics 5	Int. 3.2		2.7	5	4.2
Poly Peck	Int. 8	Aug 3	13	19	9.5
Portmerion	Int. 4.31	May 18	-	6.1	-
Radius 5	Int. 1.9		1.9	2.85	2.05
Redman	Int. 15.95	July 2	13.55	23.25	19.8
Reynolds	Int. 1.16		1.16	0.25	0.25
Stough Estates	Int. 6.8		5.6	10.8	8.8
Thomas TV	Int. 8.855		10.25	12.2	16
Thurber Barber	Int. 1.65	June 1	1.65	2.5	2.5
Town Centre Secs	Int. 0.75		0.6	-	1.8
TV-eu 5	Int. 8	May 18	5	10	6.5
Wembley	Int. 1.3		1	2	1.5
Winkles (James)	Int. 4.75	July 1	4.25	9	7.75
Winkles	Int. 0.517	July 2	0.5	0.75	-

Dividends shown per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. 10m capital increased by rights and/or acquisition issues. USM stock. £5 unquoted stock. \*Third market. \*\*For nine months.

## Telematrix achieves £6 million profit turnaround

Highlights from the Preliminary Statement of the unaudited results for the year ended 31 December 1989

18 months ended 31 Dec 1988 12 months ended 31 Dec 1989 Change 88-89

TURNOVER	£19M	£48M	+ £29M
PRE-TAX PROFIT	(£2.1M)	£4.2M	+ £6.3M
EPS	(6.3p)	2.5p	+ 8.8p
DIVIDEND	NIL	0.5p	+ 0.5p

"We have laid down a strategy for success and we are now right on target to become a major international electronics group."

Roy Cotterill  
Chairman and Chief Executive

The proposed dividend, if approved, will be paid on 3 July 1990 to shareholders whose names are recorded in the register at close of business on 5 April. The annual general meeting will be held in London on 6 June.

Trading profits in 1989 included an extraordinary profit of £1147,000 on ordinary trading accounts. In 1988 there was an exceptional loss of £1,308,000. In 1988, the Company's year-end was changed from June 30 to December 31. The figures for the 18 months ended 31 December 1989 represent an abridged version of the group's full audited accounts which have been filed with the Registrar of Companies.

A Growing Force in Electronics and Communications

Copies of the Report and Accounts can be obtained after 14 May from the Company Secretary, Telematrix PLC, The Technology Park, Shannon Way, Tewkesbury, Gloucestershire GL20 8ND Tel: 0841 299444

## UK COMPANY NEWS

### Lubricants and lower tax help Burmah improve to £96.5m

By David Thomas, Resources Editor

**BURMAH OIL**, the chemicals and fuels group, yesterday reported a rise of 8.5 per cent to £96.5m in after-tax profits for 1989.

The results were at the top end of the market's expectations and the shares rose 5p to 59p.

Continuing volume increases by Burmah's lubricants division, dominated by Castrol, together with a lower tax charge, underpinned the results.

However, that company's competitive conditions would continue to be fierce in most of its main markets.

Turnover (net of duties) rose 12.5 per cent to £154.6m and pre-tax profits 6 per cent to £15.8m.

Trading profits in lubricants, Burmah's biggest division, advanced to £16.5m (£112.2m), thanks to a 6.5 per cent increase in volumes and in spite of a generally static market.

Lubricants profits increased 12 per cent, once an exceptional 10 per cent gain in 1988 was stripped out.

**COMMENT**

"Trabants could mean very good business for us," was Bur-

ma's way of describing its ambitions in East Europe, where it already does £20m of business. Yet underlying the joke is the serious need for Burmah to develop new markets for its lubricants. No one questions Castrol's solid recent performance in the US, but few people believe that it can continue to take market share at the same rate. Meanwhile, the bears and the bulls are almost evenly divided about the company's short-term prospects.

Sceptics point to the apparently creditable 1989 figures. Fans cite lubricants' continuing gains in a flat market. Whether deeper involvement in the difficult speciality chemicals business will pay off remains to be seen.

Mr Urquhart said that the stake in Burmah held by SHV, the privately-owned Dutch group, remained at 9.14 per cent.

Earnings came out at 52.47p (49.24p) per share and the total dividend is 21.5p (19p) after a proposed final of 13.5p.

**COMMENT**

"Trabants could mean very good business for us," was Bur-



Alan Harper  
Lawrence Urquhart (standing), chief executive, and John Maitby, chairman - looking for acquisitions in speciality chemicals

### London Forfaiting loses £8.8m on D-Mark exposure

By Peter Montagnon, World Trade Editor

**LONDON FORFAITING** suffered a pre-tax loss of £8.8m in 1989, compared with profits of £19.5m in 1988.

The specialist trade finance company lost £2.3m in the second half, following a £5.6m deficit in the first six months.

An announcement yesterday that it was maintaining its total dividend for the year at 7.25p pushed its shares 10p higher to close at 79p after a nervous day's trading on the LSE, during which they hit a low of 54p at one stage.

Mr Jack Wilson, chief executive, said the current year would be one of recuperation. "We believe the company's position will strengthen, particularly in the second half of the year."

Rising interest rates on the D-Mark, in which much of the company's fixed rate business is conducted, hit the company hard in 1989.

However, Mr Wilson said it had responded by reducing its forfaiting loan book, building up liquidity and hedging its interest rate exposure in the

swap market. This had helped in second half result.

Forfaiting assets were slashed to £190.62m from £388.4m during the year, while holdings of cash soared to £278.75m from £24.75m.

In the current year the company intends to concentrate on building its loan portfolio, although it also expects to benefit from rising margins on forfaiting loans.

The amount paid in dividends for 1989 was unchanged at 7.25p and there was a tax credit of £410,000 (charge of

£4.67m), this left net assets down 16.58m to £105.1m.

Analysts said the shares were bolstered by the company's decision to maintain its dividend, but it would have to return to profitability if it was to maintain its dividend payment this year.

Though London Forfaiting is now heavily-exposed against losses from a negative interest margin, windfall profits from any downturn in interest rates will depend on its ability to unwind its hedging operations promptly.

One bright spot, according to Mr Wilson, is the prospect of a steep



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March, 1990

#### LEGAL NOTICES

No. 001905 of 1990  
IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION  
IN THE MATTER OF  
SWADDLERS LIMITED  
AND IN THE MATTER OF  
THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition is filed in the High Court of Justice on 12th March 1990 for the confirmation of the reduction of the capital of the above-named Company from £100,000,000 to £14,162,000 to be heard before the Honourable Mr. Justice Warner on the Royal Courts of Justice, Strand, London WC2A 2LL on Monday the 26th day of April 1990.

Any creditor or shareholder of the said Company desiring to oppose the making of an Order for the confirmation of the said reduction of the capital should appear at the time of hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any such person requiring the same by the under-mentioned solicitors at the payment of the regulated charge for the same.

DATED this 26th day of March 1990

Macmillan Mills of 78 Shoe Lane,  
LONDON EC4A 3BQ

Solicitors for the above-named company.

NOTICE TO CREDITORS  
GARIBORNO INFORMATION AND  
FINANCIAL TRUST PLC

NOTICE IS HEREBY GIVEN that the creditors of the above-named company are required, on or before April 20, 1990 to send their names, addresses and particulars of their claims to the above-named Messrs. Gariborino, 6th Mills, of Ernest & Young, 10th House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NQ, the solicitors of the said company, and to whom the debts are due. Creditors of the said creditor, are personally or by their solicitors to come in and prove their debts or claims at such times and places as shall be appointed by the above-named solicitors. They will be excluded from the benefit of any distribution made before such claims are settled.

March 10, 1990

M. S. Mills  
Liquidator.

#### COMPANY NOTICES

No. 001906 of 1990  
IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION  
Mr. Justice Warner  
Monday the 12th day of March  
1990

IN THE MATTER OF GREEN'S  
(WEST END) LIMITED

IN THE MATTER OF THE  
COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 20th March 1990 confirming the reduction of the Share Premium Account of the above-named Company by £800,000 is to be heard before the Honourable Mr. Justice Warner on the 20th day of March 1990.

Dated this 26th day of March 1990

SPEECHLY BIRCHAM  
Bovisite House  
154 Fleet Street  
London EC4A 2BX

Solicitors for the above-named Company

CITY OF MONTREAL

3% PERMANENT DEBENTURE STOCK  
(incorporated in Canada)

TORONTO GREY & BRUCE RAILWAY  
COMPANY

Copies of the Balance Sheet of the above  
Company as at December 31, 1989 are  
available and may be obtained from this office  
during normal business hours

DR. KEAST  
Deputy Secretary  
28 Gresham Street  
London EC2V 7HN

March 25, 1990

CANADIAN PACIFIC LIMITED

(Reg. No. 02/0430/00)  
Referred to in the Republic  
of Canada as  
NOTICE OF CLOSING OF  
REGISTERS

Notice is hereby given that the transfer  
register of the ordinary shares and N ordinary shares  
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the right to receive dividends and  
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live to £15.9

expands US  
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## UK COMPANY NEWS

## A weighty industrial indicator

Paul Cheeseright on how Slough will weather the current climate

**S**LOUGH ESTATES, one of the big five property groups and the largest private sector industrial property company in the UK, yesterday announced a 21.5 per cent increase in net asset value per share for 1989.

But there is unlikely to be such a large increase during the current year. Like other property groups, Slough is operating in an increasingly uncomfortable environment. This year, according to Sir Nigel Mobb, chairman, "will be a harsh year for British business based by high interest rates and extra costs."

To some extent the performance of Slough is a monitor of the British industrial sector. When that sector is uncertain, the effects spin off on Slough. When it is prosperous, Slough follows in its wake.

The stock market, of course, has been awake to the uncertainty for several months and has been inclined to leave Slough and other major property groups well alone, unless there is scent of a takeover bid.

So yesterday, the Slough share price rose 1p in a sluggish market to 275p. Assuming that the group's growth slows this year and the 1990 outcome is a net asset value of about 495p per share, the price stands

at what has become familiar for large property groups - a discount of more than 40 per cent.

But Slough, because of its long history - the fortunes of the company were established on the industrial estate at Slough, west of London, before the Second World War - and the security of its financing has the weight to withstand short-term economic fluctuations.

With total assets, excluding cash, of £23.5m, net borrowing of £70.4m and gearing of 34 per cent, it does not fall into the category of the "vulnerable" property development companies.

Sheer size means that although the property market is turning down, the years of the heady rises in the industrial sector - from late 1987 to early 1989 - have still to work through into the group's books.

The market has been running ahead of the property portfolio. In the 12 months to last December, Slough made pre-tax profits of £8.7m compared with £7.5m in 1988, producing fully diluted earnings per share of 21p against 15.3p. But the main constituent of its revenue is the income that derives from property investment, being the rents of properties in



Sir Nigel Mobb: "Not for many years has there been so much uncertainty."

the portfolio. Last year that was 58.5m (75.5m).

With rent reviews coming every five years, there are many assets which are still not drawing in the income that reflects the rise in industrial property values of the late 1980s. Slough said that "at the end of the year, estimated rental values (what would be obtained if empty premises could be relet) were 42 per cent higher than rents passing."

So, short of economic catastrophe, there is more rental revenue growth in prospect.

## NEWS DIGEST

## Second half boost for Dauphin

WITH THE help of benefits from substantial reorganisation and development work, Dauphin finished 1989 with an 11.5 per cent growth in pre-tax profits.

Second half profits were 20 per cent higher than the first, according to Mr Alec Waddicor, chairman of this office seating and specialist engineering group. The year's total came to £4m (£1.6m) on turnover of £21.2m (£16.42m).

Earnings improved to 12p (11.0p). The total dividend is raised to 4.8p (4p) with a final of 3.8p.

## Capital and Reg seeks acquisitions

The sale of the Corn Exchange, Manchester, for £8.1m pushed up annual taxable profits at Capital and Regional Properties from £1.1m to £3.86m and net assets per share surged from 165.36p to 201.73p. The USM-quoted commercial property investment company is on the look out for acquisitions.

The directors are raising the final dividend to 0.6p (0.4p), making a total of 0.9p (0.6p) for the year to December 25 1989. Earnings per share rose from 8.75p to 9.25p. Since the year-end the company has acquired the outstanding 50 per cent of Capital & Regional (Victoria).

## Willaire at £3.33m in line with forecast

Willaire Group announced pre-tax profits of £3.33m for 1989 compared with £3.65m previously.

The result was in line with

the profit forecast issued on November 23 at the time of the announcement of the acquisitions of PP&F, Cygnet and BATS. The results do not include any contribution from those acquisitions.

Willaire is involved in the manufacture of air products, micro-computer systems, television tubes, and laminated services.

As forecast, a second interim dividend of 0.5p is declared.

Sales totalled £19.49m (£25.15m). The taxable result was after interest payments of £37.000 (£249,000).

The company has changed its year-end to April, and the next results will accordingly be for the 16 months to April 30 1990.

## Town Centre builds advance to £2.4m

Town Centre Securities, a property investment and development concern, raised pre-tax profits by 15 per cent from £2.05m to £2.41m for the six months to December 31 1989.

Gross rental and investment income reached £2.27m (£5.5m). After tax of £949,000 (£780,000) earnings per 25p share were 1.68p (1.43p). The interim dividend is stepped up from 0.6p to 0.75p.

Directors said that given the nature of the property market at the present time, it was unlikely there would be any significant transaction in the rest of the current year.

## EW Fact rises 24% and pays first final

EW Fact, the USM-quoted group which is engaged in the tuition and publication of texts for students preparing for professional examinations, raised pre-tax profits from £552,000 to £625,000 in 1989 - an improvement of 24 per cent.

Turnover moved ahead to

But because capital values have flattened out since last summer and yields on property investment have widened, the worth of the Slough asset base will grow more slowly. The performance of the market is leading the way.

The latest figures from the Investment Property Database's monthly index show that total returns from industrial property - a measure of rental and values - were 24.2 per cent in the year to February compared with 47.1 per cent in the year to February 1989.

This reflects the influence of diminishing business prospects in the economy at large which flows through, as Sir Nigel explained, into a slowing of demand for space at a time of increasing supply, and the subsequent slowness of rental growth and a slowing of value growth.

Slough's defence for the coming year is a consequence of its size: a concentration on the existing estate and a promise of careful management of the balance sheet. It has the strength to turn inwards and sufficient diversity abroad to counter the domestic cycle. But it will still spend £400m over the next three years on development in the UK and abroad.

ings per share of 5.26p (5.06p).

## Loss at Molyneux but assets rise

Molyneux Estates, the commercial property investor which came to the USM in June last year, yesterday announced a deficit of £149,000 in the six months to December 24.

However, over the period net assets rose from £10.87m to £14.11m, equivalent to 77.7p per share. The property portfolio, including the 50 per cent stake in Overgate Centre, totalled £30.4m (£12.2m).

Mr David Lewis, chairman, said the loss reflected the current high level of short term interest rates prior to the group's refinancing of part of its borrowings at lower fixed-term rates.

Rental services covering hotels and restaurants pushed up their profit contribution by 20 per cent, but in the retail shops the prolonged hot weather altered shopping habits to garments easily washed at home, and profitability was reduced.

Earnings came out to 13.4p (12.7p), the dividend is lifted to 6.75p (5p) with a final of 3.91p. The interim dividend is stepped up from 0.6p to 0.75p.

Chestergate's allegations as to the over-valuation of Gilken are strongly denied and their counterclaim is being vigorously defended.

In fact, they have brought a counterclaim in proceedings started by one of the vendors against Chestergate in July 1989 seeking damages for wrongful dismissal.

Chestergate's allegations as to the over-valuation of Gilken are strongly denied and their counterclaim is being vigorously defended.

## Caldwell board under threat

By David Owen

A dissident shareholder group headed by Mr Robert Cory, a Manchester-based property developer, intends to press for the removal of Mr Stanley Woodfin and all other directors from the board of Third Market quoted Caldwell Investments.

In a letter to shareholders, Mr Cory - who owns and controls about 100,000 Caldwell shares - stated his intention to convene an egm "as soon as possible" to pursue this end.

Caldwell last month reported after-tax losses of £526,000 for the 16 months to October 31. From 22p prior to this announcement, the shares have slid in recent weeks to 13p.

## Thurgar Bardex returns to profits

Thurgar Bardex, the Kettering-based maker of plastic windows and doors, returned to profits in the second half. After an interim loss there was a taxable profit for 1989 of £124,000, against £1.2m.

The company said that action taken to reduce losses was costly, resulting in an extraordinary charge this time of £1.24m. Borrowings had been cut during the year by £3m to £9.4m, but too late to avoid an interest charge of £1.87m (£94,000).

Turnover was 25m higher at £42.17m. After tax of £3.00 (£2.96m) earnings per share came out at 0.65p (3.35p). A maintained final dividend of 1.65p is proposed for an unchanged total of 2.5p.

## "Net assets rise 21.5% in 1989 to 464p per share"

REPORTS SIR NIGEL MOBBS, THE CHAIRMAN

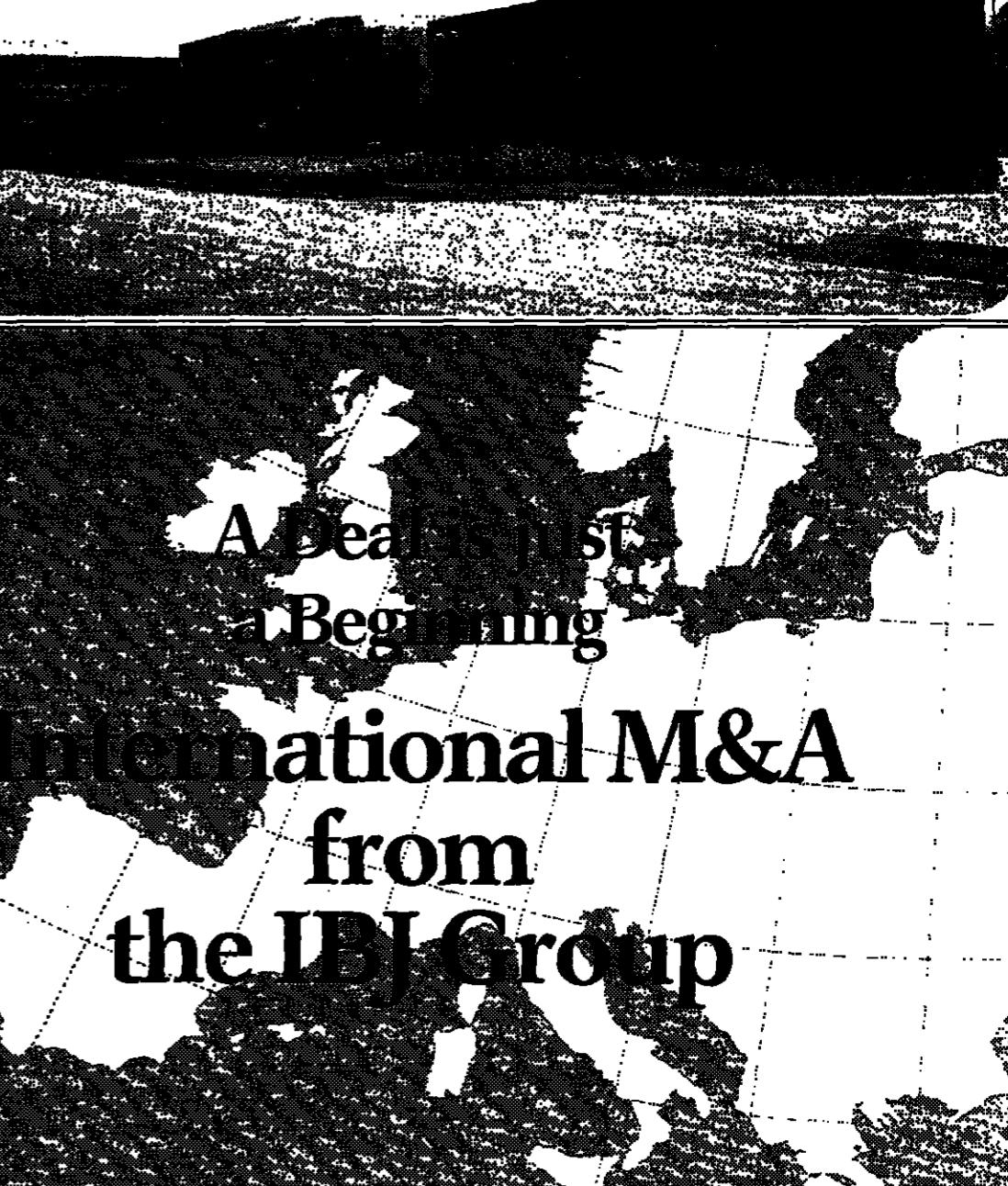
- Another year of significant growth in earnings, dividends and net assets per share.
- Principal business objectives achieved - to strengthen the underlying quality of our portfolio by active estate management and to acquire and start work on a significant number of high quality developments.
- Gross value of the Group's properties now exceeds £2.1 billion.
- The Group remains well financed with exposure to high interest rates minimised.
- Industrial property, the dominant interest of the Group, has been less affected by declining demand and vacancies remain at a low level.
- "I believe Britain's economic stability is much better based than in earlier cycles and although 1990 will be a harsh year for British business, I am confident that, unless unforeseen circumstances arise, the Group will record another successful year."

	1989	1988	Increase
Profit before tax	£87.3m	£75.1m	16.2%
Profit attributable to shareholders	£63.2m	£52.9m	19.5%
Earnings per share - basic	22.5p	19.0p	18.4%
- diluted	21.0p	18.3p	14.8%
Dividends per share	10.8p	8.9p	21.3%
Net assets per share - basic	488p	395p	23.5%
- diluted	464p	382p	21.5%

To obtain a copy of the 1989 Preliminary Announcement and the 1989 Annual Report, to be published in April, please write to the Secretary, Slough Estates plc, 234 Bath Road, Slough SL1 4EE, England.

SLOUGH  
ESTATES

ONE OF BRITAIN'S  
LEADING INTERNATIONAL  
PROPERTY COMPANIES



## What's best for all concerned?

Whether you're looking for a merger opportunity or a strong partner for strategic restructuring, let IBI show you the best approach for effective, well-planned corporate development. It's based on a simple timeless question: What's best for all concerned?

As we see it, a deal—any deal—is not an end, but a beginning, requiring continued advice and support as the parts coalesce and evolve into an efficient, competitive organization.

As a result, IBI has its customers' long-term interests at heart. If a deal is priced too high, involves too great a debt load, or presents too much risk in a cyclical industry, we'll help them weigh the alternatives.

With locations across Europe, North America and Asia, IBI is in close touch with Japan's key industries, with an extensive client list covering over 90% of Japan's top 200 companies—a reflection of IBI's well-earned reputation for service and expertise.

With locations across Europe, North America and Asia, IBI is helping corporations arrive at appropriate strategies for their specific objectives throughout the global marketplace. For further information on IBI's assistance in M&A and corporate restructuring, contact any of the following offices of the IBI Group.

**IBJ**  
INDUSTRIAL BANK OF JAPAN

## International M&amp;A Service Network

Tokyo: Investment Banking Department 3-3, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100, Japan Phone: (03) 214-1111  
London: IBI London Branch, Bucklersbury House, Walbrook, London EC4N 8ER, United Kingdom Phone: (01) 238-3286  
New York: IBI Schroder Bank & Trust Company One State Street, New York, NY 10004, U.S.A. Phone: (212) 658-2000

This announcement appears as a matter of record only.

March 1990

**Fitzwilson**

**Investco**

Subscription for a 29.9% interest in

**Waterford Wedgwood PLC**

The undersigned negotiated and structured the transaction and acted as financial adviser to Fitzwilson Public Limited Company

**Bankers Trust International Limited**

Member of TSI

Notice to Holders of the under-mentioned Bonds and Notes Issued by

**MITSUI FINANCE ASIA LIMITED**

US\$100,000,000 12½% Bonds due 1990  
US\$100,000,000 10½% Notes due 1990  
US\$100,000,000 12½% Notes due 1992  
US\$100,000,000 12½% Notes due 1992  
CANS\$100,000,000 8½% Notes due 1992  
US\$100,000,000 8½% Bonds due 1993  
ECU 32,000,000 8½% Notes due 1995  
US\$100,000,000 Floating Rate Notes due 1996  
US\$150,000,000 Floating Rate Notes due 1997  
all Guaranteed by The Mitsui Bank, Limited

Holders of the above Bonds and Notes are hereby notified that, with effect from 1st April, 1990, The Mitsui Bank, Limited and The Taiyo Kobe Bank, Limited are to merge. As a consequence, the names of the Issuer and of the Guarantor of the Bonds and Notes will, with effect from 1st April, 1990 be changed to:-

**MITSUI TAIYO KOBE ASIA LIMITED**  
and  
**THE MITSUI TAIYO KOBE BANK, LIMITED**

All contractual obligations, liabilities and guarantees of the new entities will continue and will not be affected by the merger.

by MITSUI FINANCE ASIA LIMITED  
41st Floor  
Far East Finance Centre  
16 Harcourt Road, Hong Kong

30th March, 1990

Notice to the Holders of

**EUROPEAN INVESTMENT BANK**

Italian Lira 150 Billion Floating Rate Notes

Due 1996

Coupon no. 5 due from 30th March, 1990 to 29th September, 1990 will be payable from 28th September, 1990 at the rate of 15.7%

SI 350,191 per 100,000,000-Nominal

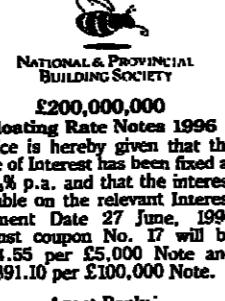
SI 350,191 per 10,000,000-Nominal

Banco di Napoli Internazionale S.C.P.

Luxembourg

Reference Agent: Bank

30th March 1990



Floating Rate Notes 1996

Notice is hereby given that the

Rate of Interest has been fixed at

15.7% p.a. and that the interest

payable on the relevant interest

Payment Date April, 1990 will be

SI 350,191 per 100,000 Note and

SI 350,191 per £100,000 Note.

Agent Bank:

Lloyds Bank Plc

**CHANGE OF COMPANY NAME**

Notice to holders of Bonds, Notes and Warrants of issues for which members of the Mitsui Bank Group act as Trustee, Fiscal Agent, Principal Paying Agent, Warrant Agent, Paying Agent, Conversion Agent, Listing Agent or in any other similar capacity.

Please be notified that, as a consequence of the forthcoming merger between The Mitsui Bank, Limited and The Taiyo Kobe Bank, Limited, the names of certain members of the Mitsui Bank Group will be changed with effect from 1st April, 1990 as follows:

**THE MITSUI TAIYO KOBE BANK, LIMITED, LONDON BRANCH**

(formerly *The Mitsui Bank, Limited, London Branch*)  
Ground & First Floors, 6 Broadgate, London EC2M 2RQ  
Telephone: (01) 638-3131 Telex: 888107 MTKBK G

**THE MITSUI TAIYO KOBE BANK, LIMITED, BRUSSELS BRANCH**

(formerly *The Mitsui Bank, Limited, Brussels Branch*)

Galilee Building, Avenue Gallie 5, B-1030 Brussels, Belgium

Telephone: (2) 217-9046 Telex: 25980 MTKBK B

**THE MITSUI TAIYO KOBE BANK, LIMITED, DÜSSELDORF BRANCH**

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US\$100,000,000

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30th March, 1990

**UK COMPANY NEWS**

**Hoesch acquires Carclo offshoot**

By Clare Pearson

**HOESCH**, the West German steel and engineering group, has emerged as the buyer of the spring-making activities of Carclo which the diversified engineering group put up for sale at the beginning of the year.

Hoesch Hohenlimburg, a subsidiary of Hoesch, is paying a consideration of £21.6m plus or minus the amount, if any, by which the net asset value of the business, Woodhead Springs and Forgings, exceed or fall short of £27.4m.

The price was broadly in line with expectations. Carclo's

shares closed 2p higher at 122p following yesterday's announcement.

The Woodhead division, which includes some smaller other parts as well as springs and forgings, made operating profits of about £2.1m in the year to end-March 1989. But its profits fell by 55 per cent to £794,000, on a 15 per cent increase in turnover to £25m, in the six months to end-September.

The division was responsible for a fall in group pre-tax profits of £1.1m.

Carclo is reviewing the future within the group of the

residual parts of the Woodhead division which was formed as a fourth leg to the business when the company acquired Jonas Woodhead & Sons in November 1986.

The disposal will leave Carclo, which was nearly 30 per cent geared at the end of September, with about £10m in net cash. It intends to use the funds to develop the existing remaining engineering businesses possibly through acquisition.

Mr John Ewart, chairman, said yesterday that there were no deals due to be announced imminently.

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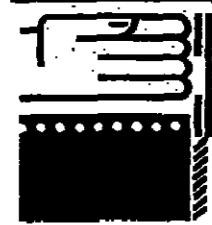
Mr John Ewart, chairman, said yesterday that there were no deals due to be announced imminently.

It gold fund with capital £300m

FINANCIAL TIMES FRIDAY MARCH 30 1990

33

# FINANCIAL TIMES SURVEY



After a decade of growth, the market research industry hopes that its contribution to corporate profitability will see it through any downturn. Yet as Antony Thorncroft reports, the approach of 1992 is likely to keep many companies busier than ever

## Encouraging feedback

THE market research industry in the UK is in surprisingly good heart. A national economy declining to negligible growth this year, and advertising, Big Brother to research and traditionally an important buyer of its skills, in even deeper trouble, would suggest an end, at least, to 10 years of steady expansion in market research turnover.

Companies tend to commission research when they are optimistic and expansion minded, and slice it from their expenditure, as an easy cost saving, when their profits are threatened.

But the decade of growth seems to have established research as a vital component in the marketing plans of British industry, as an essential supplier of data on which to make investment decisions in bad times as well as good.

The accuracy with which research companies managed to predict such events as the Mid-Staffordshire by-election in the UK is very good publicity for its talents, even though political polling only accounts for around 3 per cent of research turnover, even in a general election year.

According to the Association of Market Survey Organisations (Amso), a body representing 32 of the largest research companies, accounting, in vol-

ume, for two thirds of UK research, turnover increased by 16.3 per cent last year, to £238.6m (making research in the UK a £360m business). However, for 1990 Amso members expect a substantial contraction to around 10 per cent, which in real terms means marginal growth.

The area likely to be most affected is the small band of qualitative research companies who rely heavily on the testing of new TV commercials, and other advertising work, for their revenue. This sector has already suffered badly and no relief is in sight. Still, Amso members only depend on advertising research for £18.1m of their total revenues in 1989 - up 7 per cent on the previous year, but with a fall in the past three months.

However, there is still the tendency for companies to freeze planned research projects when they face a financial crisis. This happened to retailers, and research undertaken by this sector fell by 8 per cent last year.

Delving deeper into the figures (and market research is naturally flush with data on its own activities) it is apparent that research in the UK will actually fall this year in real terms, with expansion coming from the overseas activities of the UK-based research companies.

International work has become the driving force for many research companies. London is the natural European base for most of the US multinationals and acts as the conduit for pan European research assignments.

The approach of 1992 has given a boost to such commissions as US companies begin to realise that there is a market place 400m strong, which they must know more about before the can sell to it. There is also the need to test out multinational brands and advertising campaigns.

Last year international research by Amso members climbed by 31.7 per cent to £33.9m, and another 30 per cent uplift is anticipated in 1990. In addition there is extra business from European companies investigating the UK market. In all, this should ensure that most research companies get through the year painlessly.

The UK is still acknowledged as the leader in Europe of market research and, although profit margins from surveys on the continent tend to be lower than from domestic activities (mainly because they often have to be shared with local European partners), the industry is well placed to take advantage of the open market after 1992.

Apart from the creative

skills of British researchers the companies involved have been subject to an unparalleled spate of takeovers in recent years and the leaders are now subsidiaries of well-financed corporations.

In the beginning - a generation ago - research companies tended to belong to advertising agencies who often gave away research to big clients. Then, in the early years of the 1980s boom, the companies flirted with public quotations, or became milk cows for their owners. Now the wheel has almost turned full circle and a new breed of advertising agency, namely Mr Martin Sorrell's WPP, has become the biggest force in research.

The two largest research companies, AGB and Nielsen, still reign supreme, mainly because the bulk of their business comes from continuous research studies for clients which guarantee income over many years.

AGB grew by more than 20 per cent last year to almost £45m. It is owned by Mr Robert Maxwell's Pergamon and has just about regained its confidence after a brave but disastrous foray into the US where it took on its arch rival Nielsen in the pernicious but potentially profitable field of television audience measurement - and lost.

However, in recent weeks it has received the fairly good news that it will be responsible for half the biggest - £6m - research contract in the UK, the measurement of the British television audience (or rather the ITV and BBC part of it) for the next seven years. But after years of undertaking this prestigious (if not especially profitable) task single-handed, it must now share the contract with RSMB, a partnership between Research Services and Millward Brown, which also works for Sky Television.

Stung by AGB's foray into the US, Nielsen, now owned by Dun & Bradstreet, is responding by attacking AGB's power base in the UK. Traditionally AGB was supreme in TV audience measurement, and all its spin-off activities, while Nielsen concentrated on retail

research. Last summer Nielsen (with a 1989 turnover of £30.6m) launched Homescan, by which more than 7,000 homes used a scanner to send details of their grocery purchases to computer terminals which recorded prices and where the goods were bought. This pre-empted AGB's Superpanel, 8,500 strong, which in September replaces its old Television Consumer Audit, and which also records purchases electronically.

Nielsen also experimented in the Harlech TV area with Statscan, which splits a panel of homes into two, one half receiving its West of England TV signal, the other its Welsh signal. In this way advertisers could try out different commercials, and weights of advertising, and relate their effectiveness to the panel's recorded purchasing patterns. Unfortunately it had to be closed down for lack of advertiser support. For its part AGB has bought NMRA, Nielsen's main rival in the field of retail auditing, and intends to invest in it heavily.

But while AGB and Nielsen slogan, 'Mr Martin Sorrell, not content with making his WPP advertising group the largest in the world (outside Japan), has become the biggest research boss in the UK through his acquisition of Millward Brown, Research International and MRB, which were respectively the fourth, fifth and sixth largest research companies in the UK, each with turnovers around £16m.

Another new conglomerate has been formed by Mills & Allen International (MAI), which last year bought NOP for £16m, MIL for £31m, and 25 per cent of Taylor Nelson, which through a reverse takeover now controls the Addison Group.

The profitability of PR

attracted these outside purveyors, and better management has probably pushed up profits to 8 per cent, on average, of turnover - more for the small qualitative companies (and for those they hit the slump) and with continuous panels.

In all £68m was invested by companies in discovering the size and structure of markets, including information about brand share and purchasing patterns, while direct research into specific products absorbed another £53m. Advertising and promotional research cost £33m and media research £16m.

These are all the traditional areas. But then market research is a very traditional industry. Only one leading company, The Research Business, has emerged in the past decade. Ownership might change but researchers go on for ever.

What would political polling be without Mr Bob Worcester of Mori? And while it continues to service clients satisfactorily and take on and beat European, and American, competition, why should it change for the sake of change?



## MARKET RESEARCH

INTERNATIONAL research is, for several UK market research agencies, a bright spot in an otherwise less than bright outlook for 1990. The Association of Market Survey Organisations (Amso) forecast for this year is of revenue growth no greater than inflation, although a return to faster growth is expected in 1991 and 1992.

However, international research - which Amso defines as "work carried out by UK companies which involves collecting data in one or more overseas countries" - grew last year at twice the rate of domestic research, and the trend is likely to continue.

To be precise, out of Amso members' total 1989 turnover of £238.6m, international research accounted for £25.5m, 31.7 per cent up on the previous year.

Being big in international research, in the sense just defined, is not necessarily the same thing as being big internationally. Some of the biggest research companies in the world, such as Information Resources Inc (IRI) in America do either nothing or very little outside their home countries. ICR was, until WPP scooped up J. Walter Thompson and the Ogilvy Group along with their research subsidiaries, easily the biggest British-based company in the research world. It has offices in 22 countries but is not particularly strong in multi-country studies, except in South-east Asia, where they are conducted by its SRC subsidiary.

The world top 10, according to Mr Jack Honomich, who publishes the Chicago-based Inside Research newsletter, are detailed in the accompanying table.

Research International, headquartered in London, claims to have the world's biggest custom research network, consisting not only of its own offices in 14 countries but also of associated companies in another eight, including Hungary, and a prospective associate in the Soviet Union.

In the past two years RI has worked in 100 countries,

including the USSR, where it carried out two surveys for western companies, one a beverage manufacturer, the other in the sanitary protection market. (Among the findings was that only a minority of Moscow women use specially made sanitary protection products, the reason being that they are simply not available to be bought.)

There is general agreement that UK research companies are still in the lead when it comes to multi-country studies, especially in the Third World. Several companies have a great deal of experience of this kind of work.

One of the reasons for British pre-eminence in the field is that US multinationals have found London a good launch pad for multinational

surveys. That does not, incidentally, apply to Latin America, where US research groups would be the most likely to be used. But very few American companies take any interest in conducting comparative surveys in several countries, whereas there is nothing some UK researchers like better.

Great size is not a condition for being able to do such work. Medium sized London research agencies, like The Research Business and Research Services (RSL) have built a reputation for international surveys.

RSL has been responsible, with the help of associates, in carrying out both a European Businessmen's Readership Survey and an Asian Businessmen's Readership Survey.

If you do not have a network of wholly-owned offices, you can always join a voluntary network of independent research agencies, such as the International Research Institute (Iris), to which RSL belongs and which has member agencies throughout western Europe. Another, similar chain is International Research Associates (Ira), to which NOP belongs and which has members in 30 countries. Ira

is a great deal on sending their own people to talk to traders. Of course, that too is market research, though not the kind that makes research agencies rich.

Meanwhile, Britain's international researchers have received some not all together congenial advice from a client,

Mr John Crane of Xerox. At this year's Market Research Society conference in Brighton in southern England, Mr Crane called for "the creation of truly European research agencies so that real Euro-wide research can be simultaneously conducted across 10 or 15 of today's national markets."

"These new agencies will also need to be larger and better resourced. Currently in most agencies there appears to be a massive lack of management in depth below the one or two leading front men."

The structure of the new pan-European agency "should favour more closely the multinational companies which are its primary clients in having a central HQ staffed by a multinational management team."

"There are today several international agencies with wholly owned subsidiaries in several countries which lack this characteristic. Clearly, improved efficiency and

improved control must derive from pooling management and specialist skills in one central location rather than having them distributed across partner companies in each national capital."

For this to be workable it follows that databases and sampling frames for each of today's national markets should also be centralised, with decentralised locations being devoted primarily to local fieldwork activities."

Much of this is contentious, especially the notion that greater efficiency would result from greater efficiency would result from putting all of an international network's best brains in the same office in London - or Paris or Munich.

Most researchers, however, are likely to welcome Mr Crane's view that in future market research agencies should provide clients not only with survey data but with "consultancy on marketing problems." Being treated as consultants rather than mere number-crunchers is the desire of many of the large research companies. Not many are able, like Taylor Nelson, to charge extra for consultancy services.

Philip Kleinman

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## MARKET RESEARCH 2

THE MOST important names in Britain's £320m a year market research business are not to be seen in the table of 1989 research agency turnovers just published by the Association of Market Survey Organisations (Amso). They are Mr Robert Maxwell, Mr Martin Sorrell, Dun & Bradstreet and MAI.

Between them they control seven of the top eight agencies in the table. This exemplifies one of the principal recent trends in the business, worldwide as well as in the UK, to wit the increasing concentration of power in the hands of a few groups, for which research is only part of a greater information industry.

The biggest single British research agency is still, as it has been for many years, AGB (standing originally for Audrey Gapper and Brown, its founders). The company established its reputation back in the 1960s with large-scale, continuous, syndicated surveys of consumer spending. Later it became specially well known for measuring television audiences, not only in Britain but in several of the many overseas countries into which it expanded.

In the mid-1980s AGB, under its ambitious chairman, Sir Bernard Audley, embarked on a costly and ultimately unsuccessful attempt to capture the American market for TV audience research from Nielsen. The financial effects of this failure on AGB, a public company since 1970, were such as to allow it to be taken over in 1988 by Mr Maxwell.

Mr Maxwell merged it with his Pergamon Professional and Financial Services and the merged company, properly called Pergamon AGB, continued under Audley's chairmanship until a few weeks ago, when Sir Bernard retired at the age of 65, to be succeeded by Mr Maxwell's son Kevin.

At about the same time the company, now stripped of most of the non-research activities it inherited from the Pergamon side, went private, with the buying out of minority interests by a Maxwell family con-

The UK market research sector is dominated by a handful of big groups. Philip Kleinman reports

## Power concentrated in the hands of a few

Research turnover 1989		
Ranking by turnover	1989 (000's)	% change over 1988
AGB	44,906	+22.6
Nielsen Marketing Research	30,580	+16.8
Millard Brown	17,031	+3.6
Research International UK	16,196	-5.1
MRI Group	15,676	+33.0
MIL Research Group	15,200	+21.5
NOP Group	14,809	+10.2
MORI	8,523	+50.4
The Research Business Group	8,452	+20.4
Research Services	7,619	+2.3
The Harris Research Centre	5,740	+29.7
The MBL Group	5,301	+11.9
Social Surveys (Gallup Poll)	4,251	+26.5
Gordon Simmonds Research Group	4,111	+1.2
Burke Marketing	3,648	+16.2
Martin Hamlin Research	3,548	+27.3
FDS Market Research Group	3,475	+45.1
Public Attitude Surveys (PAS)	3,228	+7.5
Research and Auditing Services	3,043	+15.6
Communication Research Ltd	1,852	-18.4
Independent Research Bureau	1,710	+15.9
IFF Research	1,500	-9.1
Cooper Research and Marketing	1,493	0
<b>TOTAL</b>	<b>238,582</b>	<b>+16.3</b>

Association of Market Survey Organisations

cern. The reason for the move is to protect AGB from stock market slumps over future profits, expected to be reduced by the costs of a heavy programme of investment in electronic data capture equipment.

The worldwide trend towards market research mergers is indeed closely related to the development of such equipment, which only the leading enterprises can afford. AGB's great rival Nielsen, has in the past year also been spending heavily on expensive gadgetry.

Nielsen, America's and the world's biggest research agency and long-time runner-up to AGB in Britain, surrendered its own independence to Dun & Bradstreet in 1984. Since then, but particularly in the past year, competition

between Nielsen and AGB has become much fiercer.

The two have been muscling in on each other's territory. In

the past, Nielsen in Britain

stuck mainly to retail auditing

(that is measuring the number

acquired the world's second biggest market research company, IMS International, run at that time by Mr Robert Louis Dreyfus, who this year took over as chief executive of Saatchi & Saatchi.

IMS, in spite of its size, is little known even among market researchers because its work is confined almost entirely to the pharmaceutical

and medical field.

IMS does not belong to Amso and unlike Nielsen, does not publish figures of its UK turnover. However, it employs several hundred in Britain and would certainly, if it did belong to Amso, be ranked among that association's leaders.

The fourth, fifth and sixth places on the Amso table are occupied by subsidiaries of Mr Martin Sorrell's WPP Group.

Number four, Millard Brown,

formerly an independent company, sold out to Mr Sorrell last year.

Number five, Research International, was

acquired by WPP together with the Ogilvy Group. Number six, MRB, came into the WPP net

as a subsidiary of J. Walter Thompson, Mr Sorrell's first

really big buy.

Together the three WPP-owned research agencies have UK revenues greater than AGB's. However, they continue to be run entirely separately.

The same applies to the seventh and eighth names on the Amso list, MIL and NOP, both recently bought by MAI. The latter is best known for its money-brokering activities but has, under Mr Clive Hollick, set up an information division comprising, so far, research

agencies in Britain and America.

MIL was a public company, sold by its directors, who owned a majority of the shares. NOP was acquired from its former parent, Associated Newspapers. MAI also has a large minority shareholding in the Addison Consultancy Group

(alias Taylor Nelson/MAS), which occupies third place in the Amso table.

MAI's stormy attempt to take over Addison received a good deal of publicity last year but finally failed after French interests came to the rescue of Addison's chairman, Ms Liz Nelson. Nothing daunted, Mr

Nelson. Nothing daunted, Mr

### Quantitative versus qualitative research

## Electronics the tool in interviewers' armoury

MARKET research comprises a number of different types of activity. They range from "quantitative" surveys of thousands of people, in which electronic data processing is of crucial importance, to small-scale, "qualitative" studies, where what counts is the researchers' understanding of evidence gathered from a few group discussions or "depth interviews" with individuals.

The big money comes from quantitative research and more specifically continuous, syndicated surveys; ad hoc research is far less lucrative.

That is a proposition with which many research professionals would instantly agree, even though it contains a serious ambiguity.

The term ad hoc is commonly used in the jargon of the British market research trade to denote a survey carried out for a single client, what the Americans call "custom research".

Ad hoc seems to imply a one-off job; however, many single-client surveys are continuous or frequently repeated.

Examples are Research International's work on postal efficiency or Millard Brown's tracking of the effects of particular advertising campaigns. Or

of purchasing patterns. AGB is hitting back by establishing a new Super Panel of 8,500 homes, equipped with similar electronic gadgetry. The costs involved make this the kind of game that only the biggest research companies can hope to play.

Electronic gadgets were also

among the weapons deployed by AGB and Nielsen in their contest, recently concluded, for the Broadcasters' Audience Research Board (Barb) contract to measure who watches which TV programmes.

In Britain AGB has been

exclusively responsible for

compiling TV ratings for as

long as most people can

remember, but it faced strong

competition for the next sev-

en-year Barb contract, due to

begin next year.

Three research companies

were shortlisted. Finally the

Barb board, representing the

BBC and the ITV companies,

decided to split the contract

between AGB and RSMB, a

new outfit jointly owned by

Research Services (part of the

Lopex group) and Millard Brown (recently bought by WPP).

AGB is to carry on with the

electronic monitoring of

metered TV sets, a field in

which it has huge experience.

RSMB will be in charge of

selecting the sample of 4,500

homes in which the sets are

installed.

Barb's decision actually

overturned the recommendation

of a majority of members

of its own specially appointed

working group that these

should be a single contractor

and that it should be Nielsen.

The working group contained,

as the Barb board does not,

representatives of advertisers

and advertising agencies.

The other hand, some one-off

studies are syndicated to sev-

eral different clients.

Then there are so-called

omnibus surveys, which may

contain elements of both syndicated

and custom research. An

omnibus is a regular operation,

such as NOP's, in which every

week 2,000 people are asked a

variety of questions on behalf

of a variety of clients. The

interview lasts about 45 min-

utes.

A client may join the omni-

buss on a purely ad hoc basis.

At the same time NOP's omni-

buss is the vehicle for the con-

tinuous UK Travel Survey,

conducted for tourist boards

and the like, and the Financial

Research Survey.

Among the best known con-

tinuous, syndicated research

operations are Nielsen's Retail

Index, which involves monitor-

ing the throughput of goods in

shops, and AGB's Television

Consumer Audit (TCA), which

examines the purchasing habi-

ts of people in the different

TV regions of the country.

Up until now, households

belonging to the TCA panel

stored their discarded grocery

packets in a special bin from

which they were collected by

an AGB interviewer.

Things have been shaken up,

though, since last June, when

Nielsen launched a direct chal-

lenge to AGB in the form of its

new HomeScan service.

HomeScan depends on a

nationwide panel of 7,100

homes, each equipped with an

electronic scanner able to read

the bar codes on grocery pack-

ets. Computer terminals enable

panelists to key in prices and

the names of the shops where

the goods were bought.

All the information is elec-

tronically transferred to a cen-

## MARKET RESEARCH 3

WHO uses research? Ideally every company which has plans for expansion. Unfortunately it is still too easily cut back when profits look like slipping. In 1989 retailers, who had enthusiastically jumped aboard the research bandwagon in recent years, reduced their expenditure on research (at least through Amso members) by 3 per cent, to £6.9m.

This was understandable given the financial measures among some of the newest High Street brand names, but rather sad. It was the old stodgy planned research expenditure being deferred when profits slumped. Research is just as useful in plotting alternative strategies. In a recession, indeed, research can show up areas where significant cost savings might be made.

The oil companies also cut back on research last year by 3 per cent, to £3.2m, while tobacco companies marked time, investing £3.8m, the same as in 1988. In real terms, of course, this means a reduction. In both industries, ruled by multinationals, the UK is becoming less important to them as a source of profit, and there was little innovation of their products.

But retailing, tobacco and oil were the exceptions. Apart from the extraordinary success of British research companies in developing business overseas, especially in Europe - international assignments now account for £35.9m of the revenue of Amso members, a 31.7

per cent rise on 1988 - substantial progress was also made in business and industrial research, 64 per cent higher at £14.1m, and in public services and utilities, up 30 per cent at £16.5m.

(All figures relate to Amso members but since they are the largest research companies and account for 65 per cent of industry turnover they can speak for the rest.)

The relatively small use made of research by industrial goods manufacturers in the past has been a continual scandal. This is now changing, and the growth in business and business research reflects the growing marketing sophistication of this sector.

Thus, instead of relying on their nose, or trade exhibitions, or on the reports of their salesmen for knowledge about developments in their industries, chief executives of capital goods manufacturers are buying into the inexpensive quantitative research surveys which are offered by most large research companies, who, in turn, have got over their fear that industrial research was a specialist activity and a world apart from interviewing consumers. The need to find

## WHO USES RESEARCH?

## The first casualty of cuts

Source of revenue by client industry sector	1989 (£m)	% change over 1988	Market Research 3	
			Business	Research
Food/soft drink manufacturers	38.0	+17		
Media	22.2	+10		
Alcoholic drink	17.2	+32		
Public services and utilities	16.5	+30		
Health and beauty aids	16.1	+9		
Business to business (including industrial)	14.1	+64		
Vehicle manufacturers	13.3	+30		
Financial services	13.3	+13		
Advertising agencies	13.1	+7		
Pharmaceutical companies	12.8	+10		
Government and public groups	9.3	+13		
Travel/Tourism	7.0	+19		
Retailers	6.8	-8		
Household durables/hardware	6.3	+2		
House products manufacturers	5.3	+13		
Tobacco	3.8	0		
Oil	3.2	-3		
Other	14.5	+3		

Association of Market Survey Organisations

out about Europe is also driving capital goods companies towards research.

Much of the research in this area is done through the telephone, making use of facilities which were in danger of being underemployed. For the telephone still only accounted for 15 per cent of the 13m interviews conducted by Amso members last year compared with 70 per cent of all interviews in the US. This slow penetration has disappointed its supporters, but telephone research is likely to come into its own in pan-European surveys, and not only by business users; in countries like Germany, privacy laws make door-to-door research difficult.

The expansion in research by public services and utilities is partly accounted for by the vast sums of money that the government invested to ensure the success of the water industry privatisation. Recently privatised operations, like British Gas, are also big believers in research. British Gas will be spending around £2.5m this year, a rise of 15 per cent on 1988.

Other areas of growth in 1989 were by vehicle manufacturers, up 30 per cent to £13.2m, reflecting the fiercer competition especially by foreign manufacturers. In the UK, alcohol, drinks, higher by 32 per cent at £17.2m, also a sign of increased competition, the arrival of new brands (many from overseas), plus the brewers' efforts to deflect government action on their monopoly over outlets; and travel and tourism, showing a 19 per cent increase at £7m. Since travel, like retailing, had a hard time of it in 1989, the industry's faith in its future is commendable.

Two significant traditional spenders hardly matched indication. The media bought £22.2m worth of research, only 10 per cent more than in 1988, while the downturn in advertising,

especially TV spending in the latter part of last year, was reflected in the static 7 per cent growth to £13.1m in this sector.

The media research figure is surprising since many new titles appeared during the year, but the advertising cutbacks were inevitable given that television advertisers have saved money by severing with old commercials and therefore did not need to research the effectiveness of new creative ideas.

As ever, fast moving consumer goods remain the bedrock of research, although the days when they accounted for more than half the domestic research business are long gone. Still companies like Unilever, P&G and Cadbury remain the big spenders, and between them and food and soft drink manufacturers they accounted for £33m of research in 1989, 17 per cent uplift on the previous year.

The year's research expenditure in the UK is unlikely to rise in real terms with areas like financial services (worth £13.3m), household durables and hardware (£6.3m), and advertising likely to show actual declines. But the industry, through such institutions as the revitalised Market Research Society, is now making strenuous efforts to reflect the relevance of research and few expect a worrying recession - or any significant changes in the areas of growth.

Anthony Thorncroft

## CASE STUDY: The Army

## Marilyn's bait for the boys

was on talk: "It has become standard practice to assume that because it is difficult to talk to them they must be reachable or contacted by some other means of communication - thus the hypothesis of the visual generation was born."

The researchers add: "Nowadays, it is difficult to deal with a group containing under 20-year-olds without being faced with a deluge of film clips, style boards, style videos, and commercials deemed relevant to the target group."

Instead, Mr Byrne and Mr Langmaid concentrated on developing a rapport with their interview groups. The discussions did not mention the army, but centred on jobs, prospects, lack of support from parents, school and life in general. Disillusionment and despair soon became obvious.

The researchers then turned the conversation towards the boys' aspirations: "What kind of man do you wanna be?" was how the question was phrased. "The essential finding from the groups was that many of the things offered by the army were exactly those things that young men wanted," report Mr Byrne and Mr Langmaid. "But the manner in which they were communicated by the army completely failed to match the perceptions of the target audience or to acknowledge their negative feelings or to relate to the context of their everyday lives."

To maintain what it considers an effective force, however, the army needs to fill some 20,000 places each year. Currently it is under strength and, since 1987, the total number of applications each year has fallen away considerably.

The position has been neatly summed up by army personnel officers with one of the acronyms for which it is famous, Marilyn. This stands for Manning and Recruitment in the Lean Years of the Nineties.

As part of its Marilyn strategy, the army decided it needed a new communications strategy to help recruit the young men it needs in the 1990s. Mr Mick Byrne, from advertising agency Delaney, Fletcher, Slingsby, and Mr Roy Langmaid, from the marketing group The Changes Consultancy, were given the job of formulating a new communications approach.

Initial research by the pair left them with some unease. "We didn't understand the audience with whom we had to communicate," they say. "It's quite clear that a soldier gives an ordinary boy advantages over his peers which make him someone to be admired rather than viewed as oddity."

The tracking study made after the first two commercials were aired has, according to the researchers, "confirmed the key findings made in the qualitative work about the way in which the army needs to communicate with young boys in order to open their minds to the possibility of joining the army."

Although too early for consistent recruiting results to be tabulated, perhaps the results of the Marilyn project will help the army avoid the soldier blues in the rest of the 1990s.

David Churchill

## CASE STUDY: Profiling tenants

## House calls

THE New Islington and Hackney Housing Association in London approached Research International to survey a sample of its tenants having confessed that it was losing touch with their needs and demands.

It wanted a profile of its customers so that existing services and new housing design could be improved to aid future planning.

The association aims to house those who cannot obtain homes on the open market and those in need. The housing association management acknowledged that it tenants believed only trouble resulted from contact with it, and as a result its own data was bound to be out of date.

Research International conducted 382 interviews, 12 per cent of the association's tenants, in their homes in 1987, using a housing consultant from the London School of Economics to add weight to its own evaluation.

With the association's help RI distilled the key research into five areas including defining the tenants, their opinion of the way they are treated and what the association could do to improve things.

The research questionnaire ran to 65 questions and interviews lasted 30 minutes. Great pains were taken via meetings and a newsletter to inform ten-

ants of the survey. RI was pleased to note that its findings produced benefits for the tenants, half of whom had no paid job.

The survey enabled the association to prove that tenants could not afford rent rises that would be the outcome of government-inspired privately-funded schemes. Using the data they were able to simulate the effect of the rises and show that tenants would be greatly out of pocket.

The survey revealed that one of the biggest irritants for tenants was noise. The questionnaire identified specific causes such as door slamming, which the housing association could solve quickly and cheaply.

A programme for action was derived from the survey results, including recommendations for increased security devices to reduce burglary and an investigation into the possibility of an insurance scheme for household contents. The urgency for heating improvements and sound-proofing was also noted along with the need for bigger kitchens.

The association was happy with the survey, saying it endorsed its policies on housing those in need while also challenging some commonly held beliefs.

Helen Slingsby

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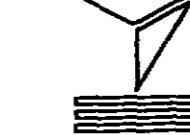
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## CASE STUDY: Prudential

## Fresh face from the Pru

Qualitative research undertaken by Research International in mid-1989 to look at the role of the brand in the purchase of personal financial services came to the perhaps unsurprising conclusion that branding was the key means of discriminating between companies.

Consequently the company has for several years studied the relationship between its own brand image in the context of a rapidly changing market, making full use of research to identify the specific role of the brand within the decision making process.

But, as the Prudential's own market research team of Mr Julian Brown and Mr David Bloomfield point out in a paper presented to last week's Market Research Society conference: "It would seem that

branding as a tool is currently being under utilised within the financial services sector."

In the early 1980s the Prudential's positive values, the researchers point out, were essentially based on the long tradition of the company, suggesting a secure and trustworthy brand. However, at the same time there were negative connotations of being old-fashioned, staid and unexciting.

Prudential was faced with the dilemma of maintaining its image of security while attempting to match the changes in the market.

By means of a new corporate identity revamp - allied to an aggressive advertising campaign - the Prudential has in the past few years managed to transform its image.

"The picture which emerges from various qualitative studies is of a company which is successfully discarding its unenterprising, staid image to become a modern organisation which is in tune with today's world," suggest the researchers.

The advertising especially played a crucial role in this, one of the findings to emerge from earlier Prudential research was that consumers often associated modernity in financial institutions with an advertising presence, particularly on television.

Commercials based on the irreverent humour of comedian

Griff Rhys-Jones were tested (by Research Business) and subsequently aired. "The juxtapositioning of Griff Rhys-Jones with Prudential did indeed provoke surprise, and worked to highlight the impression of a change in direction with greater emphasis on appealing to younger, more upmarket consumers," say the researchers.

They believe that the use of market research clearly helped Prudential to develop a strategy to change its image. "It has provided the basis for the development of a single-minded corporate communication strategy and assisted in defining a consistent set of brand values which form the foundations of its advertising campaign," they add.

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## COMMODITIES AND AGRICULTURE

## Curtain falls on 5-year tin drama

By Kenneth Gooding, Mining Correspondent

THE FINAL curtain will come down today on one of the most unsavoury dramas in the history of world commodity markets. The bitter five-year dispute which followed the 1985 collapse of the International Tin Council's price support scheme will end when \$1.525m is paid over to creditors.

Representatives of the 22 member countries yesterday made final arrangements for the cash to flow into the ITC's account this morning and to flow out again almost immediately to the 36 creditors.

No last-minute hitches were expected but no one was willing to tempt fate last night by discussing the arrangements.

However, some creditors were still disgruntled about having to accept only about 35p in the pound on the 251m they claimed they were owed.

Creditors were willing to accept a relatively low payment because of the attitude of the UK courts which indicated that, while the creditors had suffered a grave injustice, the ITC countries could not in law be obliged to pay up.

The ITC ran out of money to support the tin market in October 1985, causing the metal's price to collapse and leaving brokers and banks with huge

losses. The brunt was borne by the London Metal Exchange which at one point was nearly overwhelmed by the default.

With 72,000 tonnes of ITC stocks overhanging the market, the metal's price remained depressed for three years. Many higher-cost mining companies, particularly in Bolivia and Malaysia, closed, with a devastating impact on employment and balance of payments.

The creditors, including 13 banks, 14 LME brokers and two Malaysian smelters – tried to put together a rescue package with the ITC governments but Thailand and Indonesia refused to contribute and these efforts ended in March 1986.

Creditors then reported to the courts with little success.

Eventually the Canadian Government and its representative, Dr Brad Smith, lawyer and former government official for the government of all the odds edged multilateral countries towards the compromise which will be affected today.

The LME has scrapped its high grade zinc contract (99.9 per cent pure) in favour of special high grade zinc (99.95 per cent) which it believes better meets the market's requirements. Notice of the change was first given last October.

## Ministers fail to break EC farm price deadlock

By Tim Dickson in Brussels

THE FLICKERING hope of a quick settlement to this year's farm price negotiations died at dawn yesterday when European Community Agriculture Ministers ended their three day meeting in Luxembourg without agreement.

Efforts will now be made to find a new compromise ahead of the next EC Farm Council, due to take place in Brussels in the week beginning April 23, though in the weary aftermath of this month's failure there is little hope that a breakthrough is in sight.

Yesterday's developments were a setback for Mr Michael O'Kennedy, Ireland's Farm Minister, who had hoped to win kudos for himself and the Irish Presidency of the EC by piloting through a deal before the start of the agricultural marketing year on April 1.

He and his fellow Irishman Mr Raymond MacSharry, the EC Agriculture Commissioner, tried hard to find acceptable ways of softening the impact of Brussels' demands for a broad price freeze – but in the end EC officials said most member states remained unhappy.

The final Presidency compromise – to which Mr MacSharry was prepared to put his name – abandoned the earlier

idea of a cut in the cereals co-responsibility (or producer tax) in favour of a decrease in the payment delays for intervention purchases from 110/120 days to 60 days, and an increase in the special payments known as monthly increments. Along with last minute agrimonetary concessions – including a bigger devaluation of the "green" pound than originally on offer – these changes were designed at least partially to offset the effect of the automatic 3 per cent price cut required by the cereals "stabiliser" for 1990/91.

Another important sticking point was the part of the price package devoted to small producers. Britain, France and Denmark, albeit for different reasons, proved particularly obstinate in their opposition to certain elements of these proposals, notably the special aid for small arable producers. Even a commitment to increase the maximum size of farm qualifying for support from 20 to 30 hectares failed to sway the doubters.

A lowering of the price cut for mandarins, satsumas and lemons from the original 7 per cent to 3 per cent still left a sour taste in the mouth of one Mediterranean member state.

## MARKET REPORT

COPPER prices closed ahead on the LME yesterday after retreating from earlier levels on profit-taking as Comex failed to maintain its early gains. The reversal of this week's declines appeared to be mainly linked to aggressive US producer buying on Comex, continuing concern over Peru and some options-related activity, traders said. Sentiment now appears fairly bullish. In contrast lead and nickel prices were in retreat. The cash premium for lead narrowed to £50.50 a tonne, but traders were still reluctant to establish short positions as the overall supply situation is expected to remain tight for

### London Markets

SPOT MARKETS		\$/tonne	
Crude oil (per barrel FOB)	+ or -		
Dubai	\$15.40-5.60	-0.05	
Shell Blend	\$12.80-3.20	+1.20	
WTI (1 mm net)	\$20.10-10.10	-0.07	
Oil products			
(NWE prompt delivery per tonne CIF)	+ or -		
Premium Gasoline	\$221-223	+2.00	
Gas Oil	\$109-161	+1.20	
Heavy Fuel Oil	\$77-78	+1.20	
Naphtha	\$170-172	-1.20	
Petroleum Argus Estimates			
Other	+ or -		
Gold (per troy oz)	\$371.75	+2.00	
Silver (per troy oz)	40.25	+0.25	
Platinum (per troy oz)	260.00	+0.20	
Palladium (per troy oz)	120.75	-0.45	
Aluminium (free market)	\$158.00	+10	
Copper (US Producer)	125.25	-5	
Lead (US Producer)	37.35		
Nickel (free market)	\$144.00	+0.20	
Tin (London market)	110.40	+0.20	
Tin (New York)	310.00	+7	
Zinc (US Prime Western)	83.40		
Copper (free weight)	115.00	+2.00	
Steel (dead weight)	220.00	+43.00	
Pigs (live weight)	97.72	+1.20	
London daily sugar (raw)	\$373.00	+5.0	
London daily sugar (white)	\$446.50	+1.0	
Tate and Lyle exports	\$40.00	+3.0	
Barley (English feed)	£107.50	+0.5	
Maize (US No. 3 yellow)	£133.00		
Wheat (US Dark Northern)	£120.00		
Rubber (May)	58.00	-0.50	
Rubber (Jun)	58.50	-0.50	
Rubber (KL RSB No 1 Apr)	223.50	+0.5	
Coconut oil (Philippines)	330.00		
Palm Oil (Malaysia)	272.50		
Copra (Philippines)	320.00	-10	
Soyabean oil	210.00		
Cotton "A" Index	78.65	-4	
Wool tops (4kg Super)	67.20	-6	

£ a tonne unless otherwise stated. p-perce/kg. c-cents/kg. t-tonnes/kg. x-Mar/Apr. 1-May/Jun. v-Apr/Jun. w-Apr/May. z-Apr/May. t-Mean Commission average laststock price. \* change from a week ago. £London physical market. \$CIF Rotterdam. \$Billion market close. m-Malaysian cents/kg.

## Strange bedfellows in pesticide testing controversy

A bureaucratic log-jam is worrying chemical companies and environmentalists, reports Bridget Bloom

IRD SONG and Bach – or at least Bach-like chords – are the improbable prelude to a new video for farmers. Dr David Bellamy, the popular conservationist, sits dreaming in a summer garden bees buzzing and birds trilling, until he is awakened by a helicopter swooping low to spray nearby crops.

The video has been produced by Dr Bellamy for ICI Agrochemicals with the aim of showing how carefully the company's pesticides are tested. Last week ICI distributed over 1,000 copies free to those in the farming industry who, like the multi-national giant, are worried that consumers have the wrong idea about their product.

"Opinion polls suggest that four out of five people believe we can do without the use of pesticides so we have clearly failed to convince the consumer of their importance," says Mr Chris Major, ICI Agrochemicals' public affairs manager, as he reels off statistics to illustrate how without them, for example, wheat production would be 58 per cent lower.

Clearly, it is not just ICI that is alarmed about declining consumer confidence in agrochemicals. World-wide sales, running at around \$10bn annually, are said to have slowed markedly after consistent rises in the 1970s. Consumer concern, fuelled by increasingly active environmental groups, is beginning to be reflected in both national and EC legislation which, as Mr Major says, seems set to make for a tougher future for the

industry.

There are particular problems in the UK, where new legislation has highlighted the bureaucracy's inability to cope with pesticide approvals. In August last year, under the banner of the Green Alliance, Friends of the Earth, the Pesticides Trust, the National Federation of Women's Institutes and the Transport and General Workers Union combined in an unprecedented alliance with the British Agricultural Chemicals Association to demand action on several fronts; six weeks later they received a reply but late last month the same groups jointly proclaimed the Government's response still to be incomprehensible. So the row rumbles on.

The British agrochemical industry has three main concerns, to which the environmentalists add a fourth.

Following the introduction of new legislation in the UK in 1986 all marketed pesticides – by which are meant all products which kill pests, weeds and plant diseases – have statutory to be approved by the government for safety and efficacy. This replaces voluntary approval schemes agreed by industry and the Government's regulatory authorities.

The immediate problem is over delays in obtaining these approvals which, as Mr Major says, not only cost the companies and their families, dearly but also help farmers to undermine public confidence.

The producer backlog is disputed but that for the approval of new compounds – likely to be introduced in the proposal itself – are anticipated double the current level.

As it stands, the proposal

### New pesticide registration delays

UK

Italy

Netherlands

Spain

West Germany

Ireland

France

Belgium

Source: British Agricultural Association

Months 0 10 20 30 40 50

Source: British Agricultural Association

that the limits were wrongly set for the toxicity of pesticides varies and those which leach most are least harmful.

The environmentalists disagree and insist the directive should be re-considered.

Last August's joint letter to the six UK Ministers involved in pesticide policy emphasised the delays in approvals. It demanded a tripling of resources to complete the review of older pesticides by 1992 and to reduce delays on new approvals in line with best European practice by that date.

The groups also wanted an increase of at least 100 inspectors (on a complement of some 165 today) for on-farm duties. In addition they called for more frequent testing of residue levels of pesticides in food, as well as a national pesticide incident monitoring scheme to replace the four different systems operating at present.

Though Mr John Gummer, Britain's Minister of Agriculture, replied in a four page letter to the substance of the protesters' complaints got fairly short shrift. Mr Gummer acknowledged that the delays were unacceptable, declaring that staff at Harpenden had been increased by ten to 58 (from 16 in 1986). Giving no figures, he said that more posts might be added later, and that there might be more inspectors. However, current arrangements on monitoring "provided a reasonably reassuring picture," he said.

Not surprisingly, the industry has reacted to this more gently than the environmentalists through an increased levy on pesticides sales in the UK.

The environmentalists are less charitable. Mr Lees, for example, finds the Government's response unacceptable and incomprehensible. He is most critical of its failure over the years to take action against unsafe pesticides – "like the administration in 1982" – until proof becomes available.

The joint protest of industry and environmentalists certainly provided a salutary reminder to government that, when the going gets tough, unlikely allies will find a common agenda," Lees says. But he feels the differences between the two groups still remain significant and unresolved.

At the end of the ICI video, Dr Bellamy, his task of "bringing you the facts" about pesticide safety completed, returns to his deckchair to snooze again peacefully. That is not a luxury available today either to his sponsors or government.

## Malaysia tries to clear palm oil stocks

By Lim Siong Hoon in Kuala Lumpur

THE GOVERNMENT of Malaysia has intervened to clear 1m tonnes in domestic palm oil stocks. Simultaneously, it is working to unify local exporters under a single marketing umbrella organisation.

These measures are just two of several that are aimed at bolstering export sales in overseas markets that have been nibbled away by the Indonesians.

Central to the overall scheme is a decision announced last week to tax exports of crude palm oil when they are sold at \$M650/tonne or more.

The tax change, which could immediately boost CPO sales abroad, is a big shift from the past 15-year-old policy to make unprofitable exports of crude, rather than refined, palm oil.

To encourage domestic refining, only CPO exports are taxed. A regressive tax structure is used, and it starts significantly below current

market prices. The higher the price, the higher the marginal tax rates. Until last week, crude palm oil was taxable if sold at upwards of \$M850/tonne compared with Kuala Lumpur prices of around \$M700 a tonne.

The result, more than 95 per cent of Malaysian palm oil exports are refined. But this leaves the unprocessed seed oil segment of the world market out of Malaysia's reach. It is filled instead by the Indonesians.

Of its 1m tonnes in existing stocks, unchanged since December, crude accounts for 75 per cent.

Narrowing the difference between the minimum taxable rate and market prices will now smooth the way for Malaysia to sell crude palm oil to big importers such as India and new markets such as Mexico for refining at home. Malaysia held talks on the subject with the two countries last year.

Mr Lim hopes to clear immediately 300,000 to 400,000 tonnes of existing stocks at between \$M380 and \$M710 a tonne –

slightly beyond the tax threshold. He has given growers and refiners three weeks to arrange their deals and report back to him.

Some incentives were given. Producers could offer to the Government their stocks as food aid to poorer countries. The Finance Ministry is working to provide additional credit lines to exporters.

Apart from restoring order among quarreling domestic producers, Mr Lim's meeting with them has a long range goal. His ministry has begun organising a national marketing unit to group together between 10 and 20 exporters. Mr Lim had complained that competition among them had contributed to the price depression.

The unit, once established, will set uniform prices and act as the selling agent, particularly when dealing with the national buying organisations, from India for example.

Last week the buffer stock manager entered the market

for a second time and bought an estimated five to ten times the previous volume. But once again the resulting price rise has proved temporary. This week, Inro's indicator prices have fallen back again to the levels before the purchases, with the five-day average at 183 Malaysian/Singapore cents/kg a kilogram and the daily indicator at 182 cents.

The cause of Mr Hofmeister's frustration lies not in Malaysia, the biggest producer, but in the blossoming rubber sectors of Indonesia and Thailand. While Malaysian production was down last year by 14 per cent to 1.42m tonnes, Indonesia's was nearly as much and Thailand's grew by 16 per cent to exceed 1m tonnes for the first time.

Mr Hofmeister bought, on both the occasions, the International RSS (ribbed, smoked) sheet No. 3 grade, principally a Thai product.

## Rubber market shrugs off buffer stock buying

By Lim Siong Hoon

WHEN THE International Natural Rubber Organisation (Inro) last met in November, Mr Adolf Hofmeister, the buffer stock manager, told the Inro council that the market "fundamentals" were good.

&lt;p

Oversey  
bridge Bloom

## Special stocks feature in slow market

A SLUGGISH but by no means uneventful trading session saw the UK stock market resume its downward drift against a background of interest rate pessimism and a less optimistic trend in the UK corporate reporting season.

The leading market indices were again strongly influenced by sharp but irregular movements in a handful of big name stocks, notably Reuters, the global financial communications group, which moved to a new peak.

Equities opened firmly in response to a somewhat irregular pattern in other financial markets. The Tokyo and New York stock markets had an

turned down. At worst the Footsie was 15 points off when the 2,250 area appeared to provide a basis for the market. Share prices rallied narrowly and made little further response to the early fall of 13 Dow points in New York.

The FT-SE Index closed 12 points down at 2,283.0, still looking somewhat unsure of its correct place in the current trading range of 2,180 and 2,300. Traders said that once again there were no significant sellers of blue chip stocks.

Seap volume improved to 435.2m shares from Wednesday's 359.5m but there were clear reasons behind the contract, and also the Footsie option, run out this morning.

of yesterday's total. At mid-morning equities were led downwards by a sudden dip in the premium on the Footsie March futures contract. This contract expires at 11.20am today and at least two leading UK securities houses were busy yesterday straightening out large bear positions taken in the Footsie futures in the wake of last week's UK Budget.

By the close, the premium on the March Footsie contract had almost achieved the parity technically necessary with the underlying Index at expiration, but traders still expect some market turbulence when the director, evidently as part of a wide-ranging management re-shuffle.

The cooler tone of the corporate reporting season continued with Burton, the leading retailer, failing to excite. The news that Thorn and BET want to sell their stakes in Thames TV excited the television sector but inspired another heavy setback in Carlton Communications on market fears that it might be a buyer of the Thames TV stakes.

Another market leader on the downside was British Telecom, where investors shied away from news of the abrupt departure of the group managing director, evidently as part of a wide-ranging management re-shuffle.

### Reuters hits record

A mid-session burst of strength took Reuters past the £11 level to an all-time high. It also stimulated dealers and analysts to put forward a long list of possible bullish factors behind the rise.

Most often mentioned was a large short position on Nasdaq, US over-the-counter share listing market. This in turn was blamed on hedging against the Associated Newspapers convertible issue which is convertible into Reuters shares.

The next reason was the pending publication of a US General Accounting Office report on information flows in the US bond market. Reuters' rival Telerate has a near monopoly on inter-broker dealer prices. The report is expected to say that no progress has been made in efforts to widen distribution of bond prices.

Also underpinning the share price was the prospect of next Tuesday's annual presentation at Reuters' offices in London to the Investment Analysts Association, and also a detailed buy circular from Mr Brian Newman, the sector analyst at Henderson Crosthwaite, the UK brokerage house.

Mr Newman said the shares should reach 1350p by the end of the year and that profits growth would exceed 25 per cent. He added that the company's annual report out on April 3, will include a resolution which, subject to shareholders' approval, should enable Reuters to start "a modest share repurchase programme".

Reuters closed at 1119p, up 31, after above average turnover for the stock of 1m shares.

### Cellular uncertainty

Two stories unsettled British Telecom shares, which were among the market's most actively traded stocks. First, there was a report that the US Bond Investors Association had put on its "watch" list bonds issued by McCaw Cellular, of the US after its battle to gain control of LTN Broadcast, another US cellular radio group. The move indicates the bonds' possible vulnerability.

British Telecom acquired a 22 per cent stake in McCaw last year, paying \$1.50 a share.

Specialists said that the stock was currently trading around the \$30 level. It was also pointed out that cellular stocks dropped by some 17 per cent in January this year.

Secondly, BT, in announcing a reorganisation, said Mr Alan Odgers, group managing

Account Dealing Dates

First Dealings	Mar 2	Mar 28	Apr 2
Options Expiration	Mar 2	Mar 28	Apr 28
Last Dealings	Mar 23	Apr 5	Apr 27
Account Days	Apr 2	Apr 11	May 2

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## MOTORS, AIRCRAFT TRADES

	No.	Symbol	Price	Div	Cw	Yield	P/E
1989/90	1	1	1	1	1	1	1
1989/90	2	2	2	2	2	2	2
1989/90	3	3	3	3	3	3	3
1989/90	4	4	4	4	4	4	4
1989/90	5	5	5	5	5	5	5
1989/90	6	6	6	6	6	6	6
1989/90	7	7	7	7	7	7	7
1989/90	8	8	8	8	8	8	8
1989/90	9	9	9	9	9	9	9
1989/90	10	10	10	10	10	10	10
1989/90	11	11	11	11	11	11	11
1989/90	12	12	12	12	12	12	12
1989/90	13	13	13	13	13	13	13
1989/90	14	14	14	14	14	14	14
1989/90	15	15	15	15	15	15	15
1989/90	16	16	16	16	16	16	16
1989/90	17	17	17	17	17	17	17
1989/90	18	18	18	18	18	18	18
1989/90	19	19	19	19	19	19	19
1989/90	20	20	20	20	20	20	20
1989/90	21	21	21	21	21	21	21
1989/90	22	22	22	22	22	22	22
1989/90	23	23	23	23	23	23	23
1989/90	24	24	24	24	24	24	24
1989/90	25	25	25	25	25	25	25
1989/90	26	26	26	26	26	26	26
1989/90	27	27	27	27	27	27	27
1989/90	28	28	28	28	28	28	28
1989/90	29	29	29	29	29	29	29
1989/90	30	30	30	30	30	30	30
1989/90	31	31	31	31	31	31	31
1989/90	32	32	32	32	32	32	32
1989/90	33	33	33	33	33	33	33
1989/90	34	34	34	34	34	34	34
1989/90	35	35	35	35	35	35	35
1989/90	36	36	36	36	36	36	36
1989/90	37	37	37	37	37	37	37
1989/90	38	38	38	38	38	38	38
1989/90	39	39	39	39	39	39	39
1989/90	40	40	40	40	40	40	40
1989/90	41	41	41	41	41	41	41
1989/90	42	42	42	42	42	42	42
1989/90	43	43	43	43	43	43	43
1989/90	44	44	44	44	44	44	44
1989/90	45	45	45	45	45	45	45
1989/90	46	46	46	46	46	46	46
1989/90	47	47	47	47	47	47	47
1989/90	48	48	48	48	48	48	48
1989/90	49	49	49	49	49	49	49
1989/90	50	50	50	50	50	50	50
1989/90	51	51	51	51	51	51	51
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1989/90	62	62	62	62	62	62	62
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1989/90	64	64	64	64	64	64	64
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1989/90	68	68	68	68	68	68	68
1989/90	69	69	69	69	69	69	69
1989/90	70	70	70	70	70	70	70
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1989/90	87	87	87	87	87	87	87
1989/90	88	88	88	88	88	88	88
1989/90	89	89	89	89	89	89	89
1989/90	90	90	90	90	90	90	90
1989/90	91	91	91	91	91	91	91
1989/90	92	92	92	92	92	92	92
1989/90	93	93	93	93	93	93	93
1989/90	94	94	94	94	94	94	94
1989/90	95	95	95	95	95	95	95
1989/90	96	96	96	96	96	96	96
1989/90	97	97	97	97	97	97	97
1989/90	98	98	98	98	98	98	98
1989/90	99	99	99	99	99	99	99
1989/90	100	100	100	100	100	100	100
1989/90	101	101	101	101	101	101	101
1989/90	102	102	102	102	102	102	102
1989/90	103	103	103	103	103	103	103
1989/90	104	104	104	104	104	104	104
1989/90	105	105	105	105	105	105	105
1989/90	106	106	106	106	106	106	106
1989/90	107	107	107	107	107	107	107
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National Financial Management Corp PLC	0246 39053		Providence Capital Life Assc. Co Ltd	-		Royal Heritage Life Assurance Ltd - Corp.	-		Skandia Life Assurance Co Ltd (2)	-		UK Life Assurance Co Ltd - Corp.	-		Terry Low & Co Ltd - Corp.	-		Capital House Fund Mgmt - Corp.	-	
72 Colmore Rd, London W12 8PF			UK Mutual Instl.	-		Worldwide Recovery -	139.3	1.0	Friedman, H. Robert Co, Sanderson	0703 334413		UK Life Assurance Co Ltd	-		Global Fund -	-		Service Fund -	01-724	1.0
Man Fund Charleville -	102.8	-0.2	UK Mutual Instl.	124.8	-0.2	Carrying Services Gm -	127.5	0.6	Friedman, H. Robert Co, Sanderson	0403 541413		London "A" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Managed Growth -	139.8	-0.2	Memory Instl.	70.4	0.2	Global Managed -	124.9	0.6	Global Fund -	128.3	1.0	London "B" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
MF Mgt Corp Financial -	120.5	0.2	Japan Equity Instl.	47.1	0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "C" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Fund Instl.	107.7	-0.1	Technology Instl.	57.2	0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "D" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Managed Charleville -	143.5	-0.2	Software Instl.	104.2	-0.1	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "E" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Managed Growth -	151.5	-0.2	Software Instl.	104.2	-0.1	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "F" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Managed Instl.	147.0	-0.2	Software Instl.	104.2	-0.1	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "G" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Managed Instl.	150.0	-0.2	Software Instl.	104.2	-0.1	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "H" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
UK Equity Instl.	147.0	-0.2	Software Instl.	104.2	-0.1	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "I" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
UK Equity Instl.	147.0	-0.2	Software Instl.	104.2	-0.1	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "J" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
National Mutual Life			High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "K" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
The Priory Fund Plc	221.2	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "L" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Managed Fund -	221.2	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "M" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Managed Fund -	208.5	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "N" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	211.1	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "O" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Property Fund -	125.6	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "P" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	143.5	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "Q" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "R" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
National Provident Institution			High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "S" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
49 Grosvenor St, London EC2P 8HN	01-925 42422		High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "T" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
UK Equity Fund -	146.2	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "U" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Managed Fund -	152.4	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "V" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Managed Fund -	152.4	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "W" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Managed Fund -	152.4	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "X" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Managed Fund -	152.4	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "Y" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Managed Fund -	152.4	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "Z" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "A" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "B" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "C" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "D" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "E" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "F" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "G" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "H" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "I" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "J" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "K" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "L" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "M" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6	Global Fund -	128.3	1.0	London "N" Plan -	128.3	1.0	Global Fund -	01-724	1.0			
Perf. Dividend Fund -	147.0	-0.2	High Performance	123.4	-0.2	Global Instl.	124.9	0.6</												

## **FT UNIT TRUST INFORMATION SERVICE**

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## **Money Market Trust Funds**

## **Money Market Bank Accounts**

			Gross	Net	CAR	Int.
74	Aiffon Hume Bank plc					
30	30 City Road, EC1V 2AY					
	Treasury Acc.	15.50	10.56	14.64		
	NICA £1,000-4,999	15.50	10.56	14.77	MUR	
	NICA £5,000-9,999	14.00	10.56	15.35		
	NICA £10,000-20,000	14.50	11.55	15.94		
	Aliffon Trust Bank Ltd					
75	97-101 Cleveland St, London W1A 5AP					
	NICA £1,000-4,999	14.70	11.57	16.26	MUR	
	NICA £2,000-4,999	14.70	10.80	15.24	MUR	
	Bank of Ireland High Interest Cheque Acc.					
34	34 Queen St, EC4R 1BB					
	£2,000-4,999	13.78	10.75	14.22	0.04	
	£10,000+	14.05	11.00	15.28		
	Bank of Scotland					
39	39 Threadneedle St, EC2P 2EL					
	Money Mts Cheque Acc.	11.56	10.44	14.91	MUR	
	Barclays Capital Advantage Account					
94	94 St Paul's Churchyard EC4M 8EH					
	£10,000+	13.50	10.75	14.92		
	Barclays Prime Account Acc.					
40	40 Bow St, London					
	£10,000-24,999	11.90	9.20	14.57		
	£25,000-49,999	12.20	9.50	15.15		
	Barclays Bank PLC Premier Account					
69	69 Moreton Street, W1P 5LQ					
	NICA Deposit Acc.					
	£2,000-4,999	13.50	10.56	14.45	0.04	
	£10,000-20,000	13.75	10.56	14.94		
	£20,000+	14.50	11.35	15.79		
	B & C Merchant Bank PLC Portfolio Acc.					
19	19 Notting Street, London SW1X 8EJ					
	£2,000-49,999	12.50	10.56	14.21		
	£25,000 and above	14.5	11.35	15.72		
	Brown Shipton & Co Ltd					
20	20 Faversham Court, Lethbridge Lane, London EC2R 4AE					
	Demand Acc.	17.625	10.66	14.79		
	Carber Allen Ltd					
25	25 Bircham Lane, London EC3V 9DJ					
	NICA	13.50	10.56	14.76	MUR	
	Consort £5,000 min.	14.250	11.00	15.45		
	Charterhouse Bank Limited					
1	1 Paternoster Row, EC4M 7DR					
	Sterling	13.50	10.56	14.79	MUR	
	U.S. Dollar	12.50	9.57	12.09		
	German Mark	12.50	9.57	12.09		
	Sales francs	6.00	4.70	6.40	MUR	
	Japanese Yen	14.50	3.52	4.77		
	Citibank Savings					
St Martin's Lane, Hartmansworth Grove W6						
	Money Market Plus					
£2,000-24,999	11.00	8.50	11.79	MUR		
£25,000-49,999	11.50	9.00	12.30			
	Countrywide Bank PLC					
30-32 Victoria Street, London SW1 2AU						
	NICA £2,000-4,999	9.55	11.20	10.04		
	NICA £10,000-21,999	11.50	11.49	14.09		

## FOREIGN EXCHANGES

## Yen and D-Mark gain ground

THE DOLLAR weakened against the yen and D-Mark in quiet foreign exchange trading yesterday. Sterling gained a little ground against the dollar but declined in terms of most other major currencies. There was no marked trend however, with movements generally regarded as being technical corrections. This was particularly true of the dollar after its recent climb against the yen.

The Bank of Japan continued to intervene against the dollar, selling an estimated \$500m to \$600m, but it was mainly profit taking that brought the US currency down. It fell about 2 yen in Tokyo to close at Y156.65, against Y158.70 overnight in New York. The dollar then held steady in Europe, trading to close in London at Y156.55, against Y158.65 on Thursday.

A report in Tokyo that the Japanese Ministry of Finance had asked institutions to curb the buying of dollar-denominated assets was denied, but it encouraged a fall from which the dollar did not recover.

A rise in West German share prices restored confidence to the D-Mark. As equity prices in Frankfurt rose to record levels, the D-Mark advanced against the dollar and other major currencies. The dollar fell to DM1.6975 from DM1.7080. It

also declined to SF1.5020 from SF1.5135 and to FF5.7125 from FF5.7400. The dollar's index fell to 68.7 from 69.1.

The D-Mark also improved within the European Monetary System, notably against the Italian lira on rumours that the Bank of Italy is considering cutting its 18% per cent discount rate. The D-Mark advanced to DM1.7365 from Y258.50; to SF2.4575 from SF2.4875; and to FF9.3275 from FF9.3575. Sterling's index declined 0.3 to 87.3.

The Australian dollar was firm, in spite of expectations that interest rates will be cut. Mr Chris Higgins, Federal Treasury Department Secretary, said there is scope for lower rates, but Australian rates will remain high in a world context. Victory for the Labor Party in the Australian general election was already discounted by the market, but there was no marked increase ahead of today's trade figures.

There was little reaction to news that French year-on-year inflation had unchanged at 3.4 per cent in February. The D-Mark weakened against the franc yen however, falling to Y92.30 from Y92.90 in London.

There were no fresh factors to influence the dollar or sterling, but both currencies weakened against the D-Mark and Asian Yen.

Long-term Eurocurrencies: two years 9.2%, per cent; three years 9.1%, per cent; four years 9.1%, per cent; five years 9.1%, per cent, nominal. Short-term rates are call for US Dollars and Japanese Yen; others, two days notice.

## EURO-CURRENCY INTEREST RATES

	Mar 29	Short term	7 days notice	One Month	Three Months	Six Months	One Year
US Dollars	1.6230-1.6340	1.6270-1.6280	1.6260-1.6270	1.6250-1.6260	1.6240-1.6250	1.6230-1.6240	1.6220-1.6230
Canadian	0.9450-0.9460	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470
1 month	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470
12 months	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470

Forward premiums and discounts apply to the dollar.

## STERLING INDEX

	Mar 29	Previous
US	87.3	87.4
Canada	87.4	87.4
Australia	87.4	87.4
Denmark	87.4	87.4
Germany	87.4	87.4
Switzerland	87.4	87.4
France	87.4	87.4
Italy	87.4	87.4
Japan	87.4	87.4
UK	87.4	87.4
Spain	87.4	87.4
Sweden	87.4	87.4
Switzerland	87.4	87.4
UK	87.4	87.4
US	87.4	87.4

Forward premiums and discounts apply to the pound.

## CURRENCY RATES

	Mar 29	Rate	Spot	3 months	Forward	1 year	Currency	Unit
US Dollars	1.6230-1.6340	1.6270-1.6280	1.6260-1.6270	1.6250-1.6260	1.6240-1.6250	1.6230-1.6240	Yen	100
Canadian	0.9450-0.9460	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	Yen	100
1 month	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	Yen	100
12 months	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	0.9450-0.9470	Yen	100

Forward premiums and discounts apply to the dollar.

## CURRENCY MOVEMENTS

	Mar 29	Bank of England Index	Moscow* Currency Change %
Sterling	87.3	87.3	-23.9
US Dollar	1.6230	1.6270	-1.0%
Canadian	0.9450	0.9460	-0.1%
Australian	1.6230	1.6240	-0.6%
Swiss Franc	0.9450	0.9460	-0.1%
Denmark Krone	1.6230	1.6240	-0.6%
German Mark	1.6230	1.6240	-0.6%
Irish Pound	1.6230	1.6240	-0.6%
French Franc	1.6230	1.6240	-0.6%
Italian Lira	1.6230	1.6240	-0.6%
Japanese Yen	1.6230	1.6240	-0.6%
Norway Krone	1.6230	1.6240	-0.6%
Spanish Peseta	1.6230	1.6240	-0.6%
Swiss Franc	1.6230	1.6240	-0.6%
Swiss Franc	1.6230	1.6240	-0.6%
UK	1.6230	1.6240	-0.6%
US	1.6230	1.6240	-0.6%

Forward premiums and discounts apply to the US dollar.

## CURRENCY MOVEMENTS

	Mar 29	Days	Spot	One month	Three months	Six months	One Year
UK	1.6275-1.6305	1.6220-1.6235	0.96-0.97	0.96-0.97	0.96-0.97	0.96-0.97	0.96-0.97
Canada	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98
Australia	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98
Denmark	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98
Germany	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98
Irish Pound	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98
French Franc	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98
Italian Lira	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98
Japan	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98
Norway Krone	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98
Spanish Peseta	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98
Swiss Franc	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98
UK	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98
US	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98

Forward premiums and discounts apply to the pound.

## CURRENCY MOVEMENTS

	Mar 29	Days	Spot	One month	Three months	Six months	One Year
UK	1.6275-1.6305	1.6220-1.6235	0.96-0.97	0.96-0.97	0.96-0.97	0.96-0.97	0.96-0.97
Canada	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98
Australia	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98
Denmark	1.6210-1.6220	1.6210-1.6220	0.97-0.98	0.97-0.98	0.97-0.98	0.97-0.98	0.97



## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

*2pm prices March 29*

**FILTER CIGARETTES**



# Marlboro

20 CLASS A CIGARETTES

## NYSE COMPOSITE PRICES

72 Month **BY 50**  
High Low Stock DIV. VALE 100% High Low  
**Continued from previous Page**

**Sales Spurts** are unofficial. **Highs** and **lows** reflect the previous 12 weeks plus the current week, but not the latest trading day. **W**eight: a split or stock dividend amounting to 25% or more is given a weight of 1, while a year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the latest declaration.   
 a-dividend (also, **stra**), b-annual rate of dividend plus stock dividend, c-equilizing dividend, d-**call**, e-new yearly low, e-dividend declared or paid in preceding 12 months, f-dividends in Canadian funds, subject to 15% non-residence tax, f-dividends declared after stock split or stock dividend, g-dividend paid this year, omitted, deferred, or no action taken or latest dividend meeting, h-dividend declared or paid this year, an accumulative issue with dividends in arrears, i-new issue in the past 52 weeks. The high-low range begins with the start of trading, net-next day delivery. **P/E** price-earnings ratio, **r**-dividend declared or paid in preceding 12 months plus stock dividend, s-stock split. Dividends begin with date of split, ss-splits, t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high, v-trading history, w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, **wd**-distributed, **wh**-when issued, **ww**-without warrants, **x**-ex-dividend or ex-rights, **xd**-ex-distribution, **xw**-without warrants, **y**-ex-dividend and sales info/t, **yid**-yield, **z**-sales in full.

## **AMEX COMPOSITE PRICES**

P1 2004												P2 2005												P3 2006												P4 2007											
Stock	Div.E	2005	High	Low	Close	Chang	Stock	Div.E	2005	High	Low	Close	Chang	Stock	Div.E	2005	High	Low	Close	Chang	Stock	Div.E	2005	High	Low	Close	Chang																				
AT&T		124	153	103	135	-12	AT&T		106	122	92	110	+2	AT&T		106	124	104	114	+4	AT&T		101	113	74	74	+1																				
ATT.Fc234e		35	55	35	55	+20	ATT.Fc234e		5	7	18	18	+10	ATT.Fc234e		1	42	24	24	+10	ATT.Fc234e		13	13	74	74	+1																				
Actor		3	2	2	3	+1	Actor		10	100	9-15	10	+10	Actor		2	20	20	20	+10	Actor		2	2	43	43	+1																				
AirExp		0	0	0	0	+0	AirExp		3	6	9	9	+3	AirExp		0	6	6	6	+3	AirExp		0	0	34	34	+0																				
Aisw		352	352	352	352	+0	Aisw		-	-	-	-	+0	Aisw		10	10	10	10	+0	Aisw		10	10	43	43	+0																				
Ajira		1	1	1	1	+0	Ajira		0	0	0	0	+0	Ajira		0	0	0	0	+0	Ajira		0	0	0	0	+0																				
Alphain		1	1	1	1	+0	Alphain		1	1	1	1	+0	Alphain		0	0	0	0	+0	Alphain		0	0	0	0	+0																				
Aliza		74	103	47	75	+28	Aliza		107	115	24	24	+2	Aliza		107	115	24	24	+2	Aliza		107	115	24	24	+2																				
Ambl		11	11	575	15	-424	Ambl		14	2	32	32	+30	Ambl		1	42	24	24	+10	Ambl		1	42	24	24	+10																				
Ambls		276	276	276	276	+0	Ambls		5	7	18	18	+10	Ambls		72	20	20	20	+10	Ambls		72	43	43	43	+10																				
Ambls2		54	54	54	54	+0	Ambls2		10	100	9-15	10	+10	Ambls2		11	11	11	11	+0	Ambls2		11	11	43	43	+0																				
Apex		3,23	23	23	23	+0	Apex		46	46	5-29	5-29	+5	Apex		11	11	11	11	+0	Apex		11	11	43	43	+0																				
Apex		23	23	23	23	+0	Apex		10	10	16	16	+6	Apex		4	92	62	62	+10	Apex		4	92	62	62	+10																				
ASCE		1	1	1	1	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0																				
ASCE		1	1	1	1	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0																				
ASCE		1	1	1	1	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0																				
ASCE		1	1	1	1	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0																				
ASCE		1	1	1	1	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0																				
ASCE		1	1	1	1	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0																				
ASCE		1	1	1	1	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0																				
ASCE		1	1	1	1	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0																				
ASCE		1	1	1	1	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0																				
ASCE		1	1	1	1	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0																				
ASCE		1	1	1	1	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0	ASCE		0	0	0	0	+0																				
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## AMERICA

## Dollar's decline undermines Dow

## Wall Street

A SHARP fall in the dollar and in Treasury bonds undermined stocks yesterday morning, writes Janet Bush in New York. At 1 pm, the Dow Jones Industrial Average was 15.31 lower at 2,728.38 on thin volume of 79m shares by mid-session. On Wednesday, the Dow had risen 6.75.

At one stage in the morning, the Dow stood more than 30 points lower. The index then attempted to rebound, but a bout of selling related to stock index arbitrage capped this recovery.

The dollar fell sharply from its recent highs against the Japanese yen in Far East trading, on profit-taking encouraged by intervention by the Bank of Japan and the US Federal Reserve. The US currency dropped overnight and then stabilised in New York.

One factor contributing to profit-taking in the dollar was press coverage in the US suggesting that the US Administration was putting pressure on the Fed to lower interest rates, as well as unconfirmed rumours that the Japanese Finance Ministry had asked Japanese insurers to restrict their dollar investments.

The US Treasury bond market slumped in line with the dollar, the strength of which has provided considerable support.

port in recent weeks. At mid-session, the Treasury's benchmark long bond was ½ point lower to yield 5.5% per cent.

Treasuries were also put under mild pressure by news of a 0.9 per cent rise in personal income in February and a gain of 0.4 per cent in personal consumption spending. These gains compared with the Wall Street consensus of rises of 0.8 per cent and 0.3 per cent.

The over-the-counter market was weak again yesterday with the Nasdaq Composite Index 1.79 lower at 434.90 at mid-session.

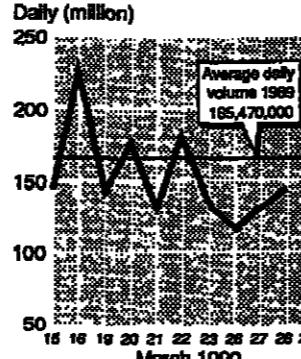
The nervousness in the OTC market centres on technology stocks, many of which are traded in this market, after disappointing results on Wednesday from Oracle, which recovered some of Wednesday's loss yesterday to stand 3% higher at \$18.4.

On Wednesday, Chips & Technologies announced that its third quarter profits would be significantly below the 57 cents a share that it reported in the second quarter, which ended on December 31. Chips & Technologies fell 1% to \$18.4 at mid-session yesterday.

Among other technology issues traded over-the-counter, Apple Computer lost 8% to \$41 and MCI Communications was unchanged at \$37.75.

Among featured issues traded on the New York Stock Exchange, American General

## NYSE volume



Daily (million)

15 16 17 18 19 20 21 22 23 24 25 26 27 28 29

10% after the company said that its auditors would modify their report on its 1989 results because of uncertainties about the potential financial impact of asbestos-related claims.

National Medical Enterprises added 1% to \$32 after reporting net income of 77 cents a share for the fiscal quarter ended February 28, up from 67 cents a year earlier.

## Canada

A MODERATE rise in the opening in Toronto was eroded by mid-session on expectations of a rise in interest rates.

The composite index gained 0.67 to 3,676.00, with advances holding a slim lead over declines.

Among blue chips, Alcan was unchanged at C\$25.4, Imperial Oil lost C\$2.4 to C\$24.1, Seagram eased C\$2.4 to C\$21.4, Northern Telecom was off C\$2.4 to C\$29.4, Royal Bank of Canada fell C\$2.4 to C\$22.4 and BCE was up C\$2.4 to C\$41.4.

SACO fell \$1 to \$20 after announcing net income in the quarter ended February 3 of 52 cents, which was below analysts' expectations.

Curtiss-Wright added 1% to \$63.5 on continuing speculation that the company may be a takeover target. The rumours started when the company's chairman and president died earlier this month.

Bairnco dropped \$2.7 to

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